



# ANTELOPE VALLEY COMMUNITY COLLEGE DISTRICT

## 2019-2020 ADOPTED BUDGET



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*September 9, 2019*

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***SECTION 1***

***BUDGET NARRATIVE***

## **ANTELOPE VALLEY COMMUNITY COLLEGE 2019-2020 ADOPTED BUDGET NARRATIVE**

### 2018-2019 Unaudited Actuals

The passage of Proposition 30 created the Education Protection Account (EPA). The EPA is funded from a tax package that raised the state sales tax by 0.25% from January 1, 2013 through December 31, 2016 and increased personal income taxes to individuals making over \$250K from 2012-2018. In November 2016, the California voters approved Proposition 55, which extends the personal income tax portion of Proposition 30 through 2030. The EPA funds are not considered “new revenue”, but prevented severe cuts to Higher Education during the last recession. It is important to note that these taxes are temporary.

The EPA funds have certain accountability provisions:

1. The spending plan must be approved by the governing board during a public meeting each year.
2. EPA funds cannot be used for the salaries and benefits of administrators or any other administrative costs (as determined through the account code structure).
3. Each year, the Local Education Agency (LEA) must publish on its website an accounting of how much money was received from the EPA and how the funds were expended.

### 2019-2020 Adopted Budget

Tentative Budgets are typically done using assumptions in the Governor’s May revision. Revisions are made when the budget is enacted in June of each year and incorporated into the Adopted Budget. The notable highlights of the 2019-2020 adopted budget for community colleges is the change in funding formula for the system and the online college implementation. The budget also includes contributing a significant amount to both CalPERS and CalSTRS pension programs. There is also a significant investment being made in the K-12 integration of strong workforce. Additionally, is the continued implementation of the new Student Centered Funding Formula (SCFF). The major policy changes will be summarized below.

#### **Year 1 (2018-2019)**

70% Base (Enrollment) 3 year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

10% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

**Year 2 (2019-2020) (Final Budget Enactment froze the formula at Year 1 until the Governor's appointed Funding Formula Oversight Council provides recommendations for updates)**

65% Base (Enrollment) 3 year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

15% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

**Year 3 (2020-2021)**

60% Base (Enrollment) 3 year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

20% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

There is hold harmless language to ensure that all community colleges receive no less than 2017-2018 plus out-year COLAs. Career Development and College Preparation (CDCP) and non-credit FTES have separate allocations. An oversight council has been formed to monitor the implementation of the funding formula. Basic Skills, SSSP and Student Equity programs are combined into the Student Equity and Achievement Program with no District match requirement.

**2019-2020 Adopted Budget for Community Colleges (In Millions)<sup>1</sup>**

Program	2018-19 Revised	2019-20	Change		Explanation of change
			Amount	Percent	
Student Centered Funding Formula	\$7,165	\$7,430	265	3.69%	COLA, enrollment growth, minimum revenue provision
Student Equity and Achievement Program	475	475	-	-	
Strong Workforce Program	255	248	-7	-2.75%	Remove \$7 one-time, \$7 in 2019-20 is from one-time sources
Student Success Completion Grant	132	150	18	13.98%	Adjust for revised estimates of recipients
Adult Education Program	131	135	4	3.14%	COLA (does not apply to \$5 million for data system)
Disabled Students Programs and Services (DSPS)	120	124	4	3.26%	COLA
Extended Opportunity Programs and Services (EOPS)	112	116	4	3.26%	COLA
California College Promise (AB 19)	46	85	37	79.4%	Remove \$4 for revised estimates of recipients, add \$42.5 expansion

Program	2018-19 Revised	2019-20	Change		Explanation of change
			Amount	Percent	
Financial aid administration	92	76	-16	-17.28%	Remove \$14 one-time, adjust for revised estimates of fee waivers
Full-time faculty hiring	50	50	-	-	
CalWORKs student services	45	47	1	3.26%	COLA
Apprenticeship (CCC districts)	53	44	-9	-17.13%	Remove \$10 one-time, COLA
Integrated technology	42	42	-	-	
Mandates Block Grant and reimbursements	33	34	1	1.85%	COLA, revised enrollment estimates
Institutional effectiveness initiative	29	28	-1	-4.78%	Remove one-time funding
Part-time faculty compensation	25	25	-	-	
Online education initiative	58	23	-35	-60.34%	Remove one-time funding
Economic and Workforce Development	23	23	-	-	
NextUp (foster youth program)	20	20	-	-	
Calbright College (online college)	120	20	-100	-83.33%	Remove one-time funding
Cooperative Agencies Resources for Education (CARE)	16	17	1	3.26%	COLA
Lease revenue bond payments	32	16	-16	-49.00%	Adjust for actual obligations
Deferred maintenance and instructional equipment (one time)	28	14	-14	-48.21%	Remove and add one-time funding
Nursing grants	13	13	0	-	
Part-time faculty office hours	62	12	-50	-80.42%	Remove one-time funding
Veterans Resource Centers	13	10	-3	-38.46%	Remove one-time funding and augment
Student housing program	-	9	9	-	Funding for new program
Foster Parent Education Program	5	6	0	7.61%	Backfill federal funding (\$0.4 million)
Childcare tax bailout	4	4	0	3.26%	COLA
Other <sup>b</sup>	3	3	-	2.66%	
Equal Employment Opportunity Program	5	3	-2	-43.39%	Remove one-time funding (EEO Fund)
Umoja	3	3	-	-	
Mathematics, Engineering, Science Achievement (MESA)	2	2	-	-	
Puente Project	2	2	-	-	
Middle College High School Program	2	2	-	-	

Program	2018-19 Revised	2019-20	Change		Explanation of change
			Amount	Percent	
College-specific allocations	16	11	-5	-	Remove and add one-time funding
One-time program funding <sup>c</sup>	31	9	-22		Remove and add one-time funding
K-12 passthroughs (adult ed, K-12 apprenticeship, workforce)	621	606	-15	-2.42%	Remove one-time funding, COLA
<b>Totals</b>	<b>\$9,884</b>	<b>\$9,937</b>	<b>\$49</b>	<b>0.49%</b>	

<sup>a</sup> Table reflects total programmatic funding for CCC, including amounts from prior years available for use in the years displayed.

<sup>b</sup> Other programs include Academic Senate, transfer, FCMAT, and part-time faculty health insurance.

<sup>c</sup> In 2018-19, includes one-time allocations for hunger-free campus, mental health services and training, re-entry grant program, and open educational resources. In 2019-20, includes basic needs programs, re-entry grant program, teacher credentialing partnerships, and assessment of college-based food programs.

COLA = cost-of-living adjustment.

The enacted budget included several policy changes. Below is the updated enactment summaries from the Chancellor's Office<sup>1</sup>:

**“Student Centered Funding Formula.** The Budget Act continues implementation of the SCFF, with adjustments to the formula’s structure in 2018-19 and 2019-20. For detail on the 2018-19 changes, please see the section below on the 2018-19 apportionment. This section focuses on the changes for 2019-20 and beyond.

First, the budget recalculates funding rates in the base, supplemental, and student success allocations so that in 2019-20, 70 percent of SCFF funds would be allocated for the base allocation, 20 percent for the supplemental allocation, and 10 percent for the student success allocation. Beginning in 2020-21, those funding rates would simply be adjusted by COLA, and the distribution of funds across the three allocations would be determined by changes in the underlying factors.

Second, for the calculation of the student success allocation, it:

- (1) Counts only the highest of all awards (i.e., associate degree for transfer, associate degree, baccalaureate degree, and credit certificate) a student earned in the same year. Further, it counts an award only if the student was enrolled in the district in the year the award was granted.
- (2) Amends the definition of a transfer student. A student who transferred to a four- year university would be included in the district’s count only if the



student completed 12 or more units in the district in the year prior to transfer.

- (3) Calculates the student success allocation based on three-year averages of each of the measures in the allocation.

Finally, the budget extends the existing minimum revenue provision of the SCFF, specifying that districts will receive at least the 2017-18 total computational revenues (TCR), adjusted by COLA each year, through 2021-22. Current law provides this commitment through 2020-21.

The budget charges the Chancellor's Office with determining the final funding rates for 2019-20 consistent with these policy adjustments. The Chancellor's Office is consulting with the Advisory Workgroup on Fiscal Affairs and other advisory bodies regarding methods for use in apportioning funds in 2019-20, and further guidance is forthcoming.

***Expansion of California College Promise.*** The Budget Act expands the California College Promise (Assembly Bill 19 of 2017, Santiago) with an additional \$43 million (for a total of \$85 million). Under current law, districts can use funds to waive or buy out enrollment fees for any first-time, full-time California students for up to one year. Districts also can decide to use the funds for other purposes. Trailer legislation amends the program to allow colleges to provide a second year of fee waivers for all first-time, full-time students. The legislation also allows colleges to alter the definition of full-time for students with disabilities. The Chancellor's Office will allocate funds in accordance with AB 19. That is, each college would receive funding calculated based on the costs to waive student fees for all first-time, full-time students for two years.

No changes are made to the participation requirements for colleges. Colleges must partner with local education agencies to establish an Early Commitment to College program, improve college readiness, reduce the need for remediation, use "multiple measures" for assessment and placement, participate in the Guided Pathways program, ensure that students complete the federal or state financial aid application, and participate in the federal student loan program.

***Cal Grant Expansion.*** As discussed, the budget expands the number of competitive Cal Grant awards by 15,250. These awards are for students who meet Cal Grant eligibility requirements but do not qualify for the entitlement programs, primarily because of the amount of time they have been out of school. As a result, these awards generally serve older adults enrolled in community colleges. The Student Aid Commission will now be authorized to make 41,000 new competitive Cal Grant awards each year.

Consistent with the Governor's proposal from January, the budget also creates a new supplemental award for Cal Grant recipients who are enrolled in one of the public higher education segments and who have dependent children. For students receiving the Cal Grant A, the proposal creates a new access award that could provide up to \$6,000 annually to cover non tuition costs. For students receiving the Cal Grant B, the maximum access award would increase to



\$6,000 annually (from \$1,648). For students receiving the Cal Grant C, the maximum books and supplies award would increase to \$4,000 (from \$1,094).

Finally, the budget creates the Cal Grant B Service Incentive Grant Program to provide students who are not eligible for federal work study programs with non-tuition aid of up to \$1,500 per semester for performing at least 150 hours of community or volunteer service per semester. The budget includes \$9 million General Fund ongoing for this purpose.

**Relief on Pension Costs.** The Budget Act includes a one-time, \$1.6 billion CalSTRS payment and a one-time, \$660 million CalPERS payment, both of which would reduce school and community college districts' share of the unfunded liability for these pension funds. These payments come from non-Proposition 98 General Fund. For both systems, the payments are expected to reduce the district contribution rate by about three-tenths of a percentage point beginning in 2021-22. The exact rate reductions will depend on a number of factors and are likely to fluctuate from year to year.

Additional funding is included to pay districts' statutory employer contributions to CalSTRS and CalPERS for 2019-20 and 2020-21. Specifically, for 2019-20, the budget includes a payment of \$356 million to CalSTRS, reducing districts' required contributions from 18.1% of covered payroll to 17.1%, and a payment of \$144 million to CalPERS, reducing districts' contributions from 20.7% to 19.7%. For 2020-21, the budget includes a payment of \$250 million to CalSTRS, reducing districts' contributions from 19.1% to 18.4%, and a payment of \$100 million to CalPERS, reducing districts' contributions from 23.6% to 22.7%.

This action could reduce strains on local funds, which could allow for funding of other district priorities in those two years. State fiscal experts caution that the budget relief is temporary and should be treated as one-time savings with no ongoing benefit. Moreover, the Legislative Analyst's Office cautions that, though districts currently view rising pension costs as difficult to manage, these difficulties could become much more pronounced during an economic downturn. Districts could set aside funds from the budget relief to help them pay growing pension costs when state funding for districts flattens or declines.

**Longitudinal Data System.** The Budget Act funds implementation of a new statewide longitudinal data system, the "Cradle-to-Career Data System," to connect information from education entities, employers, and other state and local agencies. The Office of Planning and Research will serve as fiscal agent for these funds.

Enacted trailer legislation establishes a workgroup consisting of state agencies and other parties expected to provide data to the system. Specifically, the workgroup includes representatives from the State Board of Education, California Department of Education, CCC, University of California, California State University, Commission on Teacher Credentialing, Student Aid Commission, Employment Development Department, Labor and Workforce Development Agency, the Health and Human Services Agency, the

Department of Technology, the Bureau for Private Postsecondary Education, the Association of Independent California Colleges and Universities, and California School Information Services. The legislation also requires a planning facilitator to convene one or more advisory groups of data system end-users to provide additional input.

The legislation directs the workgroup to prioritize implementation of the data system in the following order: phase 1 focusing on K-12 and higher education, phase 2 focusing on workforce, phase 3 focusing on early care and education, and phase 4 focusing on health and human services and other data connections. The planning facilitator is required to report to the Department of Finance and the Legislature on its progress in preparing its recommendations by October 1, 2020.”

#### Antelope Valley College Unrestricted Revenue Highlights:

##### New funding formula implementation:

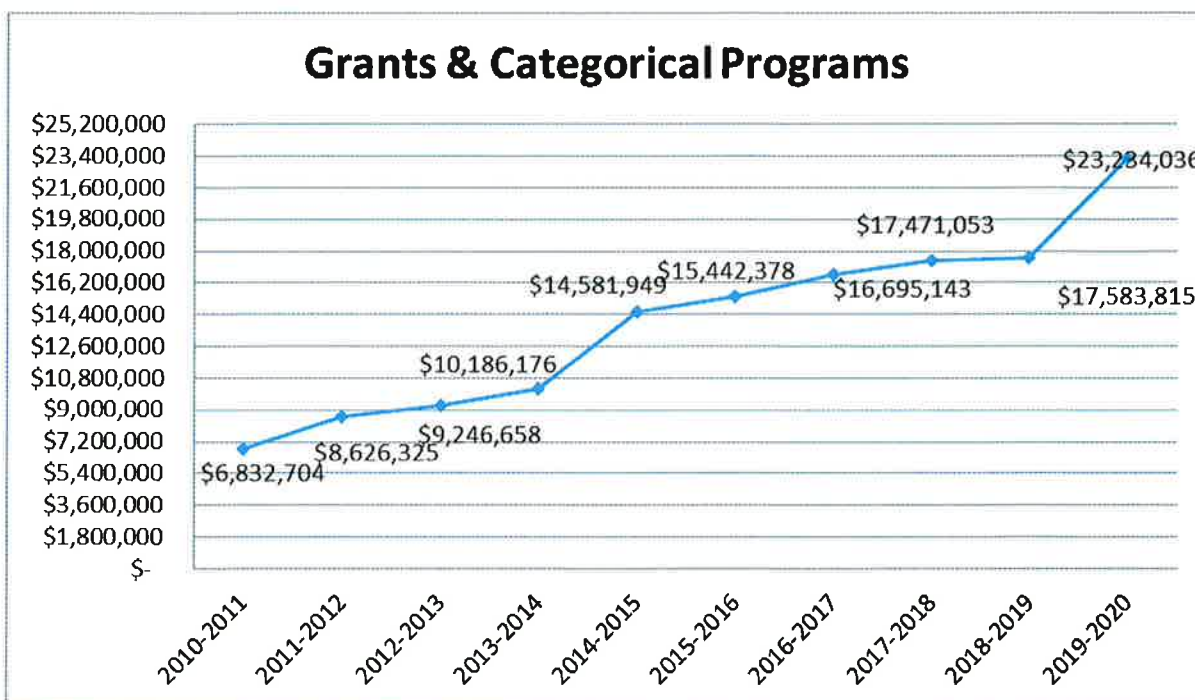
The new funding formula implementation has had challenges with estimating the funding levels for 2018-2019. Advanced apportionment showed the implementation of the new Student Centered Funding Formula (SCFF) fully funding 2018-2019. The first release of the first principle apportionment in February indicated that due to 2017-2018 actual figures and a potential property tax shortfall, that the new funding formula could not be funded. In order to balance the budget, a 5.02% deficit factor was applied to all community colleges using the SCFF. The April revision of the first principle apportionment then reverted to the 2017-2018 total computation revenue but constrained the funding to roughly no more than 8.13% above 2017-2018 for the 2018-2019 fiscal year.

Antelope Valley College has estimated the 2018-2019 total computational revenue budget figure using the 17-18 constrained 8.13% figure. This is the assumed base for 19-20 with applied 3.26% COLA.

In order to provide an adequate revenue model, two scenarios are shown in the unrestricted fund budget with the conservative base of 17-18 TCR plus respective COLAs as well as the revenue scenario with the new SCFF implementation. The difference is about \$10.6 million in revenue between the two scenarios.

##### Grants and Categorical Programs

The restricted portion of the general fund includes grants and categorical programs. These programs are for an intended and specific purpose and cannot be used to supplant the general unrestricted fund. These funds have grown significantly over the last decade. Below is a graph of the revenues showing the growth in the restricted fund.



Changes that can Effect the Budget

*CalSTRS & CalPERS*

The Governor has proposed and the CA legislature has adopted a significant buy down of the pension liabilities for CalSTRS and CalPERS that will reduce the project employer contribution rates as follows:

STRS Contribution Rates				
	New Employer Rate	Prior Employer Rate	Employee (pre-2013 hire date)	Employee (post-2013 hire date)
2013-2014		8.25%	8%	8%
2014-2015		8.88	8.15	8.15
2015-2016		10.73	9.2	8.56
2016-2017		12.58	10.25	9.205
2017-2018		14.43	10.25	9.205
2018-2019		16.28	10.25	10.205
2019-2020	17.1	18.13	10.25	10.205
2020-2021	18.4	19.1	10.25	10.205

PERS Contribution Rates				
	New Employer Rate	Prior Employer Rate	Employee (pre-2013 hire date)	Employee (post-2013 hire date)
2013-2014		11.44%	7%	6%
2014-2015		11.77	7.00	6.00
2015-2016		11.85	7.00	6.00
2016-2017		13.89	7.00	6.00
2017-2018		15.53	7.00	6.50
2018-2019		18.1	7.00	6.50
2019-2020	19.7	20.8	7.00	6.50
2020-2021	22.7	23.8	7.00	6.50

The District has instituted BP6250 to establish funding for a trust to address the growing pension liability.

#### *Minimum Wage*

The Fair Wage Act of 2016 was passed that will increase the minimum wage per hour over the next four years starting at \$10.50 effective January 1, 2017 and then increasing \$11 starting January 1, 2018. It will then increase \$1 per year up to \$15 per hour on January 1, 2022.

#### Other Funds

The 2019-2020 Adopted Budget includes estimates for the following:

1. General Fund Restricted (Fund 13 & 14)
2. Capital Outlay Fund (Fund 41)
3. Revenue Bond Construction Fund (42)
4. Bond Interest and Redemption (Fund 21)
5. Palmdale Redevelopment (43)
6. Bookstore (Fund 51)
7. Cafeteria (Fund 52)
8. Child Development Center (Fund 33)
9. Student Representative Fees (Fund 72)
10. Other Trust Funds (Fund 74)
11. Financial Aid (Funds 75)

#### Antelope Valley Community College Strategic Planning Approach Leading to the 2019-2020 Adopted Budget

The budget calendar shows the meetings with the various participatory governance groups below:

Task Name	Start	Finish
<b>2019-2020 Budget Development Calendar as of 9/26/18</b>	Wed 10/24/18	Fri 10/11/19
<b>Non-Personnel College Budget Call</b>	Wed 10/24/18	Fri 1/18/19
Budget Committee Budget Call Review	Wed 10/24/18	Wed 10/24/18
Strategic Planning Committee Budget Call Review	Wed 11/7/18	Wed 11/7/18
Budget Call Issue Date & Due Date	Mon 11/12/18	Fri 1/18/19
Resource Allocation Training	Tue 11/13/18	Thu 11/15/18
<b>Personnel Prioritization</b>	<b>Mon 10/15/18</b>	<b>Tue 1/15/19</b>
Faculty Prioritization List	Mon 10/15/18	Tue 1/15/19
CMS & Administrator Prioritization List	Mon 10/15/18	Tue 1/15/19
Classified Prioritization List	Mon 10/15/18	Tue 1/15/19
2018-2019 Audit Presentation to the Board of Trustees	Mon 1/14/19	Mon 1/14/19
Governor's 2019-2020 Budget Released	Tue 1/15/19	Tue 1/15/19
Annual Budget Committee Goal Setting and Review of Prior Year Accomplishments	Wed 11/28/18	Wed 11/28/18
<b>Tentative Budget Development</b>	<b>Mon 1/14/19</b>	<b>Fri 6/21/19</b>
Other Funds Budget Call Issued	Mon 2/11/19	Fri 3/15/19
Restricted/Grant Budget Call Issued	Mon 2/11/19	Fri 3/15/19
2017-2018 Recalculation Issued (R1)	Fri 2/15/19	Fri 2/15/19
2018-2019 First Principle Apportionment Issued (P1)	Fri 2/15/19	Fri 2/15/19
Business Services compiles New Resource Requests	Mon 1/21/19	Mon 1/21/19
Resource Requests sent to BC Members prior to meeting	Mon 1/21/19	Mon 1/21/19
Budget Committee Reviews Resource Requests	Thu 1/24/19	Thu 3/14/19
Deadline for BC to Score Requests	Fri 3/15/19	Fri 3/15/19
Budget Committee reviews scoring results	Wed 3/27/19	Wed 3/27/19
Budget Committee Joint Meeting with Strategic Planning Committee	Wed 4/24/19	Wed 4/24/19
Budget Committee sends Recommendations to Exec Council	Fri 4/26/19	Fri 4/26/19
Executive Council Reviews Recommendations	Mon 4/29/19	Mon 4/29/19
Tentative Budget Development	Mon 1/14/19	Fri 4/26/19
Tentative Budget Presented to Administrative Council	Tue 5/21/19	Tue 5/21/19
Final List to Budget Committee	Tue 5/21/19	Tue 5/21/19
Tentative Budget Presented to Budget Committee	Wed 5/22/19	Wed 5/22/19
Budget sent to President's Office	Thu 5/30/19	Thu 5/30/19
Tentative Budget Presented to Strategic Planning Committee	Wed 6/5/19	Wed 6/5/19
Board of Trustees Approves Tentative Budget	Mon 6/10/19	Mon 6/10/19
Memos to Requestors issued for Resource Allocation Disposition	Fri 6/21/19	Fri 6/21/19
Governor's May Revision	Wed 5/15/19	Wed 5/15/19
2018-2019 Second Principle Apportionment Issued (P2)	Fri 5/31/19	Fri 5/31/19
State Budget Enacted	Mon 7/1/19	Mon 7/1/19
2019-2020 Advanced Apportionment Issued (AD)	Mon 7/22/19	Mon 7/22/19
2019-2020 Chancellor's Office Budget Workshop	Mon 7/29/19	Mon 7/29/19
<b>Adopted Budget Development</b>	<b>Tue 8/6/19</b>	<b>Thu 10/3/19</b>

2018-2019 Unaudited Actuals Available	Tue 8/28/19	Tue 8/28/19
Adopted Budget Presented to Budget Committee	Wed 8/28/19	Wed 8/28/19
Final Adopted Budget sent to President's Office	Fri 8/30/19	Fri 8/30/19
Board of Trustees Adopts the Budget	Mon 9/9/19	Mon 9/9/19
Budget Committee Review for Process Improvement	Wed 9/25/19	Wed 9/25/19
Budget Committee Joint Meeting with Strategic Planning Committee	Thu 10/3/19	Thu 10/3/19

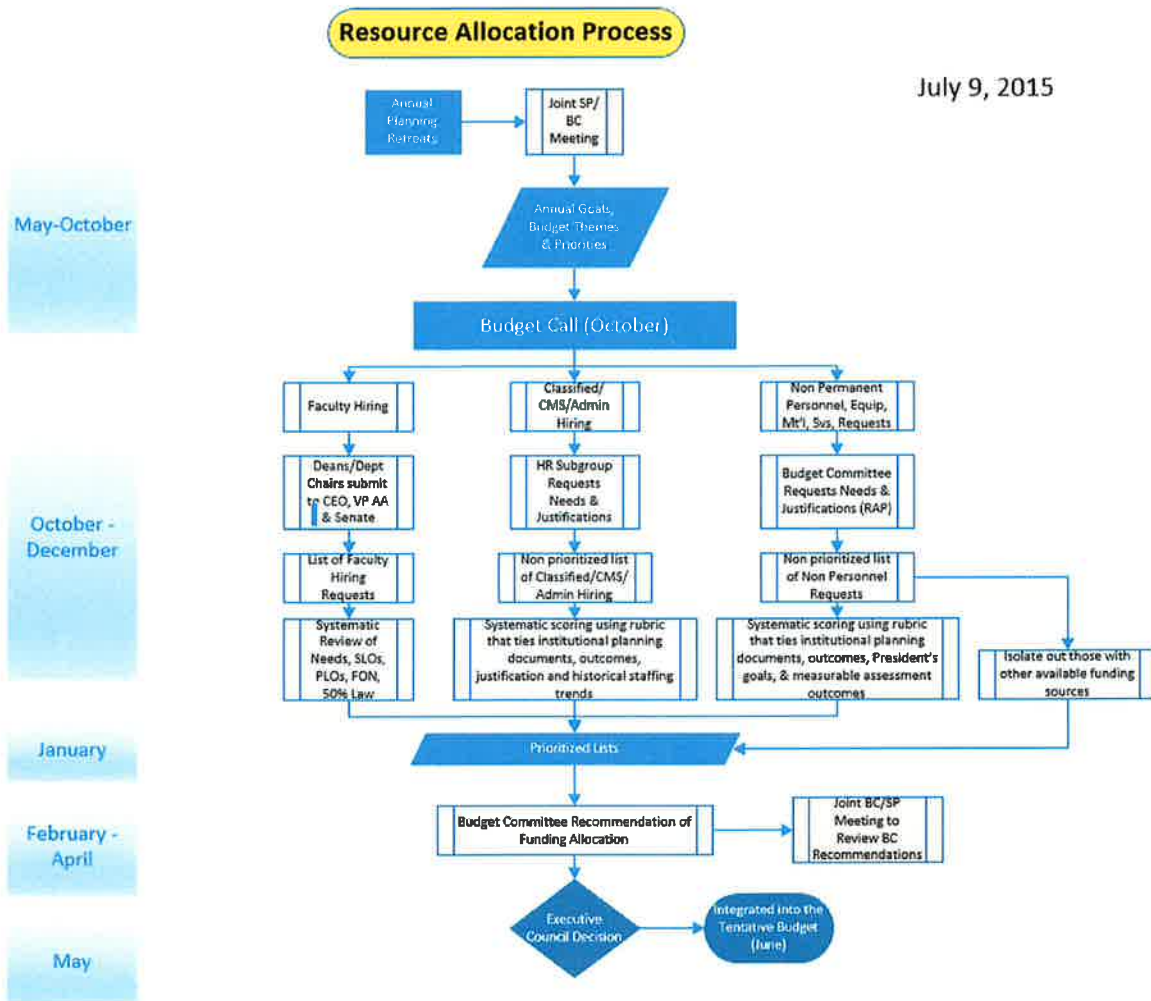
### Linking the Strategic Plan and the Budget

The Superintendent/President has formed an advisory group to solicit input from community leaders on the current and future workforce development needs of industry. This information is then evaluated and is in the process of being incorporated into the college's Educational Master Plan (EMP). The Superintendent/President then uses this information to assist in the development of the annual Board goals. In order to properly integrate goals and outcomes with the financial planning of the District, there were three areas that required additional focus. The EMP goals were prioritized by the college's Administrative Council and reviewed in a campus wide planning retreat. There was emphasis placed on:

- Educational Master Plan #1-Commitment to strengthen Institutional Effectiveness measures and practices.
- Educational Master Plan #2-Increase efficient and effective use of resources (2.1-Technology, 2.2 Facilities, 2.3 Human Resources & 2.4 Business Services).
- Educational Master Plan #4-Advance more students to college-level coursework (4.1-Develop and implement effective placement tools).

In order to ensure that the resource allocation process addressed the prioritized goals of the EMP, rubric scoring was modified to include a higher weight to the prioritized goals of the Educational Master Plan #1, #2 & #4. This would allow those requests that fit within the prioritized EMP goals to have a higher consideration than those that may not fit within those prioritized goals. Below are the 2019-2020 Budget Calls leading up to the prioritization lists.

July 9, 2015





## 2019-2020 Positions Resource Allocation Process & Timeline for Faculty

The faculty prioritization process took place in late fall 2018 to allow for the hiring process to begin in January 2019 to being assignment in the fall of 2019. Positions were requested from Deans, after collaboration with division faculty, and then ranked by the Superintendent/President.

The hiring list is:

1. Licensed Vocational Nursing
2. Director, Respiratory Care
3. Registered Nursing
4. Biology
5. Commercial Music
6. Chemistry
7. Administration of Justice
8. English (2)
9. Math (2)
10. OSD Learning Disability Specialist/Counselor
11. Political Science
12. Communication Studies(2)

In the letter from the President's Office to the Academic Senate on December 10, 2018, the following comments were provided to support the decision to hire the above faculty positions.

- AVC currently exceeds the statutory Faculty Obligation number by 38. The current FON is 149 and our full-time faculty is 187.
- Current reassigned time of full-time faculty is averaging 377 LHE per semester (25 FTEF). This is mitigated by 120 LHE for department chairs, reducing to 17 FTEF of reassigned time.
- Implementation of AB 705 requiring collegiate level English and Math in the first year.
- Implementation of the new Funding Formula placing a premium on student completion.
- Alignment with Guided Pathways and the system Vision for Success goals placing an emphasis on completion and reduction of units acquired at completion.

2019-2020 Resource Allocation Process for Classified & Confidential, Management & Supervisory (CMS) Positions

The Human Resources Subgroup met and ranked positions using a rubric that tied to institutional planning for classified and confidential, managers and supervisors. The ranked listing went to Executive Council, who made changes based on current needs of the District.

For classified and CMS positions, the HR subgroup evaluated positions using a rubric that tied to institutional planning documents, program review, outcomes, prior year staffing and justifications.

**Positions Prioritization Rubric  
Fiscal Year 2019-20**

Committee Member: \_\_\_\_\_

Review Date: \_\_\_\_\_

Division/Area of Position: \_\_\_\_\_

Requested Position title: \_\_\_\_\_

Scoring Area	Related Components	Scoring Rubric	Score
<b>Area 1</b>  2017-18 Staffing Support	Ranking based on 2017-18 positions filled	Max 10 Points: <ul style="list-style-type: none"> <li>• 10 Pts: No positions funded for 2017-18</li> <li>• 7 Pts: &gt;0 to 1 position funded</li> <li>• 5 Pts: &gt;1 to 2 positions funded</li> <li>• 3 Pts: &gt;2 positions funded</li> </ul>	
<b>Area 2</b>  Prioritization Rank	Reflects Internal Ranking	Max 10 Points: <ul style="list-style-type: none"> <li>• 10 Pts: Ranked 1</li> <li>• 7 Pts: Ranked 2</li> <li>• 4 Pts: Ranked 3</li> </ul>	
<b>Area 3</b>  Position Justification Narrative	Justification providing a succinct and compelling case for the requested position. Must include supportive language from the applicable planning documents.	Max 20 Points: <ul style="list-style-type: none"> <li>• 20 Pts: The justification is complete and presents a compelling case for the position to be supported.</li> <li>• 15 Pts: The justification is mostly complete and presents a partial but not fully compelling case for the position to be supported.</li> <li>• 10 Pts: The justification is partially complete and provides a limited case for supporting the position.</li> <li>• 5 Pts: The justification is significantly incomplete and lacks any substantive support for the position.</li> </ul>	

Below is the prioritization scoring that came out of the Human Resources Subcommittee. This was presented to Budget Committee and the Strategic Planning Committee prior to going to Executive Council.

Position title/Division or Area	Total Score	Rank
<b>Non-CMS Positions</b>		
Maintenance Asst./Facilities	300	1
Plumber/Facilities	296	2
Custodian I/Facilities	237	4
Systems Administrator/ITS	195	5
Help Desk Coordinator/ITS	251	3
<b>CMS Positions</b>		
House Manager, PAT/Bus. Aux.	298	1

The Budget Committee received 32 ongoing and one-time funding requests for 2019-2020. These requests were evaluated using a rubric that tied to institutional planning documents, outcomes, prioritized institutional goals, the superintendent's goals and measureable outcomes. The Budget Committee evaluated all of the requests that did not have alternative funding sources. The areas include the following:

- Institutional Effectiveness, Research & Planning/Library Services
- Public Information Officer/Marketing
- Business & Auxiliary Services
- Facilities Services
- Information Technology Services/IMC
- Rhetoric & Literacy Division
- Health & Safety Sciences Division
- Career Technical Education Division
- Math, Science & Engineering Division
- Arts & Humanities Division
- Social & Behavioral Sciences Division
- Palmdale/Extended Learning Division
- Risk Management
- Student Life & Development Division
- Enrollment Services Division
- Counseling & Matriculation Division
- Office of Student Services
- Office of Human Resources/Payroll
- Office of Academic Affairs
- Office of the President
- Bachelor's Degree Program

The Budget Committee requested resource allocations proposals for academic requests and operational requests scored using the following rubrics.



**Non-Permanent Staffing Prioritization Rubric  
Academic/Non-Operational Request  
Fiscal Year 2019-2020**

Committee Member \_\_\_\_\_ Requested Resource \_\_\_\_\_  
Department \_\_\_\_\_ Date \_\_\_\_\_

Scoring Area	Related Components	Scoring	Score
I: Planning Documents	<ul style="list-style-type: none"> <li>- Program Review(PR)/ Annual Program Assessment (APA)</li> <li>- Action Plan</li> <li>- Educational Master Plan/ 3 Year Strategic Plan</li> <li>- Facilities Master Plan</li> <li>- Technology Plan</li> <li>- Human Resources Plan</li> <li>- Other planning documents</li> </ul>	<p><b>Max 30 Points:</b></p> <p><b>0 points:</b> No demonstrated need supported by PR/APA</p> <p><b>15 points:</b> Demonstrates need from Program by PR/APA</p> <p><b>30 points:</b> Demonstrates need from PR/APA and linked to Outcomes</p>	
II: Alignment with Annual Institutional Goals	<ul style="list-style-type: none"> <li>- Goals of the Educational Master Plan</li> </ul>	<p><b>Max 29 Points:</b> Sum the points for all institutional goals that the request supports</p> <p><b>7 points:</b> Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices</p> <p><b>7 points:</b> Goal #2: Increase efficient and effective use of all resources (2.1-Technology, 2.2-Facilities, 2.3-Human Resources &amp; 2.4-Business Services)</p> <p><b>5 points:</b> Goal #3: Focus on utilizing proven instructional strategies that will foster transferable Intellectual skills</p> <p><b>7 points:</b> Goal #4: Advance more students to college-level coursework (4.1- Develop and implement effective placement tools)</p> <p><b>3 points:</b> Goal #5: Align instructional programs to the skills identified by the labor market</p>	
III: Alignment with President's Goals	<ul style="list-style-type: none"> <li>- President's Goals</li> </ul>	<p><b>Max 21 Points:</b></p> <ul style="list-style-type: none"> <li>- <b>0 points</b> if it does not support any of the goals</li> <li>- <b>11 points</b> if it supports some of the goals</li> <li>- <b>21 points</b> if it supports most of the goals</li> </ul> <p>*Supports successful preparation for mid-term report and full accreditation process</p> <p>*Supports the Guided Pathways Program</p> <p>*Supports completing facilities master plan build out of Measure AV projects</p> <p>*Supports a fully integrated system of record continued implementation of all modules</p> <p>* Supports completion of a 10-year educational master plan supported by a 3-year strategic plan</p> <p>* Supports increasing all outcomes on the Student Success Scorecard</p> <p>* Supports completely integrating class schedules that are sequenced for degree programs and supports student educational planning &amp; completion</p> <p>* Supports completing a three-year integrated planning system that includes Strategic Plan, Facilities, Information Technology, Human Resources staffing, Marketing, Student Equity and Enrollment Management</p> <p>* Supports the new Palmdale Center expansion and Fox Field renovations to further workforce development support</p> <p>* Supports successfully increasing enrollment of the bachelor's degree program</p> <p>* Supports expanding participation and streamlining the participatory governance structure of the college</p>	
IV: Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	<ul style="list-style-type: none"> <li>- Outcomes Assessment</li> </ul>	<p><b>Max 20 Points:</b></p> <p><b>0 points:</b> No outcomes</p> <p><b>10 points:</b> Documented Measurable Outcome</p> <p><b>20 points:</b> Documented Measurable Outcome tied to SLO/PLO/ILO/OO</p>	
		<b>Total Points (Max 100):</b>	

4 Oct 18



**Non-Permanent Staffing Prioritization Rubric**

**Operational Request**  
Fiscal Year 2019-2020

Committee Member \_\_\_\_\_ Requested Resource \_\_\_\_\_  
 Department \_\_\_\_\_ Date \_\_\_\_\_

Scoring Area	Related Components	Scoring Rubric	Score
I: Planning Documents	<ul style="list-style-type: none"> <li>- Program Review(PR)/ Annual Program Assessment (APA)</li> <li>- Action Plan</li> <li>- Educational Master Plan/ 3-Year Strategic Plan</li> <li>- Facilities Master Plan</li> <li>- Technology Plan</li> <li>- Human Resources Plan</li> <li>- Other planning documents</li> </ul>	<p><b>Max 30 Points:</b></p> <p><b>0 points:</b> No demonstrated need supported by PR/APA</p> <p><b>15 points:</b> Demonstrates need from Program by PR/APA</p> <p><b>30 points:</b> Demonstrates need from PR/APA and linked to Outcomes</p>	
II. Alignment with Annual Operational/ Institutional Goals	- Operational/ Institutional Goals	<p><b>Max 29 Points:</b> Sum the points for all operational goals that the request supports</p> <p><b>6 points:</b> Maintaining Health/Safety</p> <p><b>6 points:</b> Ensuring Compliance</p> <p><b>4 points:</b> Enhancing Operational Support</p> <p><b>5 points:</b> EMP Goal #2-Efficient and Effective Use of Resources</p> <p><b>4 points:</b> Enhancing Community Partnerships</p> <p><b>4 points:</b> Enhancing Technology Support</p>	
III. Alignment with President's Goals	- President's Goals	<p><b>Max 21 Points:</b></p> <ul style="list-style-type: none"> <li>- <b>0 points</b> if it does not support any of the goals</li> <li>- <b>11 points</b> if it supports some of the goals</li> <li>- <b>21 points</b> if it supports most of the goals</li> </ul> <p>*Supports successful preparation for mid-term report and full accreditation process</p> <p>*Supports the Guided Pathways Program</p> <p>*Supports completing facilities master plan build out of Measure AV projects</p> <p>*Supports a fully-integrated system of record continued implementation of all modules</p> <p>* Supports completion of a 10-year educational master plan supported by a 3-year strategic plan</p> <p>* Supports increasing all outcomes on the Student Success Scorecard</p> <p>* Supports completely integrating class schedules that are sequenced for degree programs and supports student educational planning &amp; completion</p> <p>* Supports completing a three-year integrated planning system that includes Strategic Plan, Facilities, Information Technology, Human Resources staffing, Marketing, Student Equity and Enrollment Management</p> <p>* Supports the new Palmdale Center expansion and Fox Field renovations to further workforce development support</p> <p>* Supports successfully increasing enrollment of the bachelor's degree program</p> <p>* Supports expanding participation and streamlining the participatory governance structure of the college</p>	
IV. Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	- Outcomes Assessment	<p><b>Max 20 Points:</b></p> <p><b>0 points:</b> No outcomes</p> <p><b>10 points:</b> Documented Measurable Outcome</p> <p><b>20 points:</b> Documented Measurable Outcome tied to SLO/PLO/ILO/OO</p>	
		<b>Total Points (Max 100):</b>	

4-Oct-18

The following is the result of the prioritization process for non-staffing requests. Funds have not been allocated at this time due to the uncertainty of revenues in the 18-19 and 19-20 fiscal years. If funding is available at the time of adopted budget, it will be included in the Exhibit A of the budget narrative.



# Master List Report

Fiscal Year: 2019-2020 Select a Report Type One Time Get Report

Dept/Division	Priority	Description	Amount	Org	Account	Program	Funded	Source	Score
Facilities Services	3	BE WEST ELEVATOR MODERNIZATION	50,000.00	14505	6100	710000			1013
Facilities Services	5	ELECTRONIC LOCK UPGRADE	100,000.00	14505	6100	710000			886
IERP / Library Services	4	SENSE Administration for Fall 2019	10,000	11100	5310	660000			883
IERP / Library Services	1	Sirsi data extraction fees and any base subscription costs associated with transition to new LSP	40,000	27105	3106	120000			879
Facilities Services	4	NEW BOOM LIFT	80,000.00	14505	6100	710000			860
Facilities Services	1	NEW PARKING LOT TICKET MACHINES	115,000	14505	6100	710000			857
IERP / Library Services	7	New Circulation Desk	50,000	12710	4561	612000			749
IERP / Library Services	6	Redesign and improvement of study rooms for student use	100,000	12710	4561	612000			707
Business Services	1	Need for an Electric Reach Truck, New	48,500	14020	6400	677000			666
Student Life & Services	6	Job Placement Center Marketing	10,000	13220	5830	647000			656
Student Life & Services	9	Law Scholars	40000	00000	0000	000000			599



## Master List Report

 Fiscal Year:  Select a Report Type  

Dept/Division	Priority	Description	Amount	Org	Account	Program	Funded	Source	Score
Mathematics, Science, & Engineering	1	Increase base funding for instruction in the Biological Sciences.	60,000	12360	4300	040100			976
Risk Management	1	Contract Services (Including Contract & Consulting, Training and Inspections)	36,516.00	11032	5100	679900			974
Risk Management	2	Training - Disaster Preparedness	10,000.00	11031	5100	679900			966
Information Technology Services / IMC	1	Annual Licensing for Cisco Umbrella	15,000	50-53	10-6	780000			962
Mathematics, Science, & Engineering	2	Increase base funding for instruction in the Physical Sciences.	18,000.00	12360	4300	190100			952
IERP / Library Services	5	Continue the Collection development of books and other reference printed materials for the Library	200,000	12710	6300	612000			949
Information Technology Services / IMC	2	Renewal Funding for BitDefender/BitLocker Encryption solution	13,000	1150-	5310	-67800			894
Student Life & Services	1	First Year Experience (FYE) SUSTAINABILITY	270,000.00	20556	2055	696000			890
IERP / Library Services	2	Annual Maintenance for Tableau	5,000	11100	5300	660000			868
Facilities Services	2	PARKING LOT REPAIRS	120,000.00	14505	6100	710000			844
Career Technical Education	2	Agumentation of Supply Budget	60,000.00	01215	5430	009505			829
Career Technical Education	1	To establish a yearly supply budget for the BS Degree program	15,000.00	12165	4300	092400			805
Student Life & Services	5	Expand services to grow the International Students Program from 20 to 40 total students	8,000	00001	3053	640000			796
Student Life & Services	2	Increase Student Worker Budget to support Student Worker Pool	20,000	13220	2302	647000			793
Student Life & Services	8	Growth for the Study Abroad program	2000	24631	3208	696200			762
Student Life & Services	4	Support growth in Outreach areas high schools and the community	8,000	24631	3208	696200			760
Information Technology Services / IMC	3	MDM (Mobile Device Management) Solution	8,000	11505	3106	780000			717
Student Life & Services	3	Job Fair; District Support	3000.00	13220	4500	647000			670
Business Services	2	Contract Management Software	25000	14020	5310	677000			668
Business Services	3	Software to obtain quotes and market research	300	14020	5310	677000			586
Student Life & Services	7	Student Worker Recognition	1500.00	13220	4500	647000			488

<sup>1</sup> \*Association of California Community College Administrators, the Association of Chief Business Officials, and the Community College League of California Update on Enacted 2019-2020 Budget, June 28, 2019



***SECTION 2***

***ANTELOPE VALLEY COLLEGE  
BUDGET SUMMARY***

2019-2020 Antelope Valley College Adopted Budget

2018-2019 Estimated Actuals										
Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unrestricted Balance	Reserve	% of overall budget
<i>General Fund</i>										
10	Unrestricted	15,353,154	72,443,471	73,725,366	14,071,260	(500,000)	(1,281,895)	13,571,260	19.1%	43.90%
13 & 14	Restricted	5,376,221	15,657,898	17,578,027	3,456,092		(1,920,129)			10.47%
21	Bond Interest & Redemption	17,496,624	16,795,977	20,693,536	13,599,065		(3,897,559)			12.32%
41	Capital Outlay Fund	4,968,962	2,585,311	3,641,982	3,912,291		(1,056,670)			2.17%
42	Revenue Bond Construction	115,062,388	2,265,087	16,246,995	101,080,480		(13,981,908)			9.67%
51	Enterprise Operations/Auxiliary Services	711,304	816,474	853,594	674,183		(37,121)			0.51%
33	Child Development Center	129,762	979,616	795,367	314,011		184,249			0.47%
72	Student Rep	321,934	41,116	20,523	342,527		20,593			0.01%
74	Financial Aid	1,150,275	36,016,734	34,136,755	3,030,253		1,879,978			20.33%
75	Scholarships & Loan	27,172	253,504	249,563	31,112		3,940			0.15%
<b>Antelope Valley College Budget</b>			<b>147,855,187</b>	<b>167,941,709</b>			<b>(20,086,521)</b>			<b>100.00%</b>

2019-2020 Adopted Budget Using 2017-2018 as Base										
Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unrestricted Balance	Reserve	% of overall budget
<i>General Fund</i>										
10	Unrestricted	14,071,260	72,727,018	77,175,137	9,623,141	(500,000)	(4,448,119)	9,123,141	12.5%	34.56%
13 & 14	Restricted	3,456,092	30,358,522	23,476,993	10,337,621		6,881,529			10.51%
21	Bond Interest & Redemption	13,599,065	17,212,677	18,714,892	12,096,850		(1,502,215)			8.38%
41	Capital Outlay Fund	3,912,291	2,003,425	4,497,826	1,417,890		(2,494,402)			2.01%
42	Revenue Bond Construction	101,080,480	2,026,298	60,437,839	42,668,939		(58,411,541)			27.06%
51	Enterprise Operations/Auxiliary Services	674,183	889,593	884,839	678,938		4,754			0.40%
33	Child Development Center	314,011	875,000	883,484	305,527		(8,484)			0.40%
72	Student Rep	342,527	41,500	50,000	334,027		(8,500)			0.02%
74	Financial Aid	3,030,253	36,308,279	36,943,559	2,394,973		(635,280)			16.54%
75	Scholarships & Loan	31,112	255,015	258,000	28,127		(2,985)			0.12%
<b>Antelope Valley College Budget</b>			<b>162,697,327</b>	<b>223,322,568</b>			<b>(60,625,242)</b>			<b>100.00%</b>

***SECTION 3***

***BUDGET SUMMARY  
GENERAL FUND***

**ANTELOPE VALLEY COLLEGE**

**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND SUMMARY**  
**RESTRICTED AND UNRESTRICTED**

<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget Using 2017-2018 as Base</b>
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<b>BEGINNING FUND BALANCE</b>		20,729,375	17,527,351
<b>REVENUE</b>			
8100-8200	Federal	2,098,513	2,828,496
8600-8700	State	74,330,339	87,110,980
8800	Local	<u>11,672,517</u>	<u>13,146,065</u>
<b>Total Revenue</b>		<b>88,101,369</b>	<b>103,085,540</b>
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>108,830,744</b>	<b>120,612,891</b>
<b>EXPENDITURES</b>			
1100-1400	Academic Salaries	34,295,283	35,410,690
2100-2400	Classified Salaries	20,458,358	22,555,421
3100-3800	Benefits	17,674,240	18,963,612
4100-4700	Supplies	3,803,337	4,374,397
5100-5800	Other Operating Costs	10,747,156	12,214,908
6100-6700	Capital Expenditures	2,966,976	3,760,393
<b>Total Expenditures</b>		89,945,350	97,279,422
7100-7600	Other Outgo	1,358,043	3,372,708
<b>Total Expenditures &amp; Other Outgo</b>		<b>91,303,393</b>	<b>100,652,129</b>
Ending Fund Balance		17,527,351	19,960,762
<b>Surplus/Deficit</b>		<b>(3,202,024)</b>	<b>2,433,410</b>

***SECTION 4***

***BUDGET DETAIL  
GENERAL FUND***

**ANTELOPE VALLEY COLLEGE**

**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL  
RESTRICTED AND UNRESTRICTED**

		2018-2019 Estimated Actuals	2019-2020 Adopted Budget Using 2017-2018 as Base
<b>REVENUE</b>			
<b>FEDERAL REVENUE</b>			
8100	Federal Revenue	0	0
8121	Federal College Work Study	256,287	458,485
8140	Tanf - Federal (50%)	84,933	81,422
8159	PELL Admin, Allowance	17,984	61,236
8160	Veteran's Education	4,620	4,620
8170	Vocation Technical Education	498,667	536,526
8171	Career Tech	41,377	0
8181	STEM	0	749,533
8182	Title V Cooperative	387,336	0
8183	Air Force Research Lab	0	600,000
8201	Title V First Year Experience	532,976	46,315
8203	Trio Grant	268,734	284,758
8290	Misc Federal Income	5,601	5,601
<b>TOTAL FEDERAL REVENUE</b>		<b>2,098,513</b>	<b>2,828,496</b>
<b>STATE REVENUE</b>			
8600	State Revenues		
8602	Hunger Free Campus	10,228	84,173
8603	Clery Act	0	0
8604	California Campus Catalyst Fund	67,202	57,798
8605	Financial Aid Technology	0	242,718
8606	Mental Health Support	0	187,964
8607	Teacher Preparation Program	5,000	0
8610	General Apportionments	48,523,998	48,519,374
8611	Basic Skills	330,484	889,435
8612	California Apprenticeship Initiative Grant	220,880	0
8615	Enrollment Fee Financial Asst.	210,651	197,026
8616	BFAP Administration	591,830	573,053
8618	California College Promise	0	884,589
8622	Veteran's Resource Center	0	63,994
8623	Guided Pathways	25,626	1,909,842
8624	EOPS	978,803	929,863
8625	CARE	266,185	269,195
8626	Disabled Student Progr Svcs	930,886	1,024,059
8627	CalWorks	1,035,227	1,028,671
8628	Student Success & Support (SSSP) Credit	2,819,812	4,863,744
8628	SSSP Non Credit	0	0
8630	Education Protection Account (EPA)	10,525,250	10,772,771
8631	DPSS CalWorks	210,371	211,500
8632	Strong Workforce Development 60% District Share	1,385,939	5,342,930
8633	Strong Workforce Development 40% Region Share	0	265,263
8634	CTE Unlocked Initiative	48,769	89,176
8635	Nursing Enrollment Grant	153,433	153,496
8638	Student Equity	2,308,712	2,509,387
8640	Tanf - State (50%)	84,933	81,422
8644	Quality Improvement Grant	4,000	0
8646	Classified Professional Development	0	0
8649	Air Quality Management District	66,560	50,763
8655	Instructional Block Grant	120,198	372,924
8657	Staff Diversity	0	95,000
8658	California College Promise	0	698,166
8659	Community College Completion Grant	0	6,588
8660	Interest	281,861	281,861
8663	Foster Parent Training Program	98,607	98,606
8682	State Lottery Proceeds-Prop 20	684,556	741,211
8670	State Tax Subventions	34,712	34,712
8681	State Lottery Proceeds - Reg	1,781,846	1,781,846
8685	Mandated Cost Reimbursement	308,673	882,692
8685/8686	Mandated Cost Reimbursement	0	700,509
8691	Adjunct Faculty Parity	214,659	214,659
8692	Adjunct Office Hours	-1,675	
8693	Adjunct Health Costs	2,123	
<b>TOTAL STATE REVENUE</b>		<b>74,330,339</b>	<b>87,110,980</b>

ANTELOPE VALLEY COLLEGE

**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL  
RESTRICTED AND UNRESTRICTED**

		2018-2019 Estimated Actuals	2019-2020 Adopted Budget Using 2017-2018 as Base
8811	Tax Allocation, Secured Roll	6,333,333	5,825,056
8812	Tax Allocation, Supp. Roll	144,702	125,328
8813	Tax Allocation, Unsecured Roll	293,780	267,443
8816	Prior Years Taxes	102,870	0
8817	Eraf	0	0
8818	Delinq Taxes (Redevelop Apport. Offset)	53,301	100,000
8819	AB1290 (Redevelopment Apport. Offset)	485,452	300,000
8838	Student Bad Deb Write Off Contra Acct.	-501	0
8839	Final Student Write Off Contra Acct.	-39,309	0
8850	AVC Facilities Rental	13,200	10,000
8833/8836	Instr Contracts, Yosemite Ccd & CCE	10,000	70,100
8851	CSUB Facilities Rental	10,000	10,000
8855	Child and Family Education	28,500	0
8860	Interest and Investment Income	85,930	50,000
8868	Bachelor's Degree Pilot Program Tuition	37,968	25,000
8872	Community Service & CCD Classes	103,985	105,240
8874	Enrollment	2,540,660	2,656,881
8876	Student Health Services	354,119	2,509,659
8877	Instructional/Lab Fees	44,701	44,701
8879	Transcript Charges	2,083	2,083
8880	Nonresident Tuition	525,139	525,139
8881	Parking Services-Public Transp	277,582	275,000
8885	Other Student Fees-Charges	2,139	0
8887	Audit Refunds/Challenges	9,187	9,187
8889	Library Book Fines	4,058	5,348
8890	Other Local Revenues	169,407	149,901
8893	Other Local Revenue Contracts	45,556	40,000
8894	Royalty Revenue	0	0
8896	Cash In Bank	1,576	0
8898	Events Local Revenue	33,102	40,000
<b>TOTAL LOCAL REVENUE</b>		<b>11,672,517</b>	<b>13,146,065</b>
<b>GRAND TOTAL REVENUE</b>		<b>88,101,369</b>	<b>103,085,540</b>



ANTELOPE VALLEY COLLEGE

**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL  
RESTRICTED AND UNRESTRICTED**

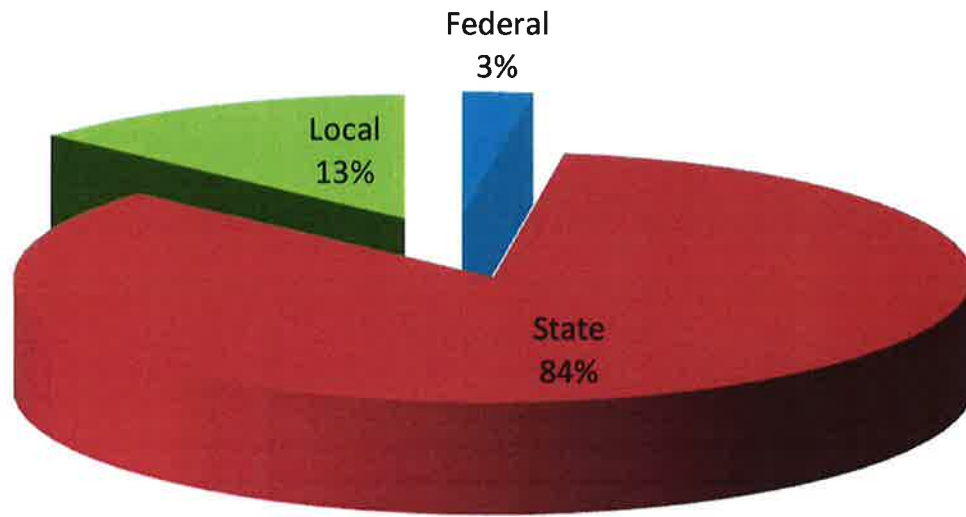
		2018-2019 Estimated Actuals	2019-2020 Adopted Budget Using 2017-2018 as Base
<b>EXPENDITURES</b>			
<b>1000</b>	<b>ACADEMIC SALARIES</b>		
1100	Instructor Salaries	14,288,049	14,312,729
1210/20/30	Educational Administrators	2,729,698	2,819,433
12/40/50/55	Counselor, Librarians & Coordinators	2,671,279	2,624,964
1300	Adjunct, Teaching	12,785,653	12,978,053
1400	Other, Non-teaching	1,820,603	2,675,512
	<b>TOTAL ACADEMIC SALARIES</b>	<b>34,295,283</b>	<b>35,410,690</b>
<b>2000</b>	<b>CLASSIFIED SALARIES</b>		
2100	Regular, Non-Instr.	12,190,556	13,822,438
2150/80	CMS & Classified Administrators	3,677,435	3,741,615
2200	Regular, Instr. Aides	990,121	1,069,437
2300	Hourly, Non-Instr.	3,452,408	3,668,665
2400	Hrly, Instr. Aides	147,838	253,265
	<b>TOTAL CLASSIFIED SALARIES</b>	<b>20,458,358</b>	<b>22,555,421</b>
<b>3000</b>	<b>EMPLOYEE BENEFITS</b>		
3100	State Teachers Ret.	4,527,444	5,060,659
3200	PERS	3,147,574	3,681,724
3300	OASDI	1,967,395	1,996,731
3400	Health & Welfare	7,152,971	7,337,285
3500	Unemployment Ins.	57,233	57,073
3600	Workers' Comp.	821,623	830,140
3800	Alternative Retirement Plan	0	0
	<b>TOTAL EMPLOYEE BENEFITS</b>	<b>17,674,240</b>	<b>18,963,612</b>
<b>4000</b>	<b>SUPPLIES</b>		
4100	Textbooks	2,183	40,000
4200	Books & Other Reference Mat'l	4,571	12,300
4300	Instructional Materials & Supplies	1,889,492	1,749,557
4400	Software	14,626	3,000
4500	Non-Instructional Supplies/Equip	1,848,403	2,525,478
4600	Transportation Supplies	44,062	44,062
4700	Food Supplies	0	0
	<b>TOTAL SUPPLIES</b>	<b>3,803,337</b>	<b>4,374,397</b>

**ANTELOPE VALLEY COLLEGE**

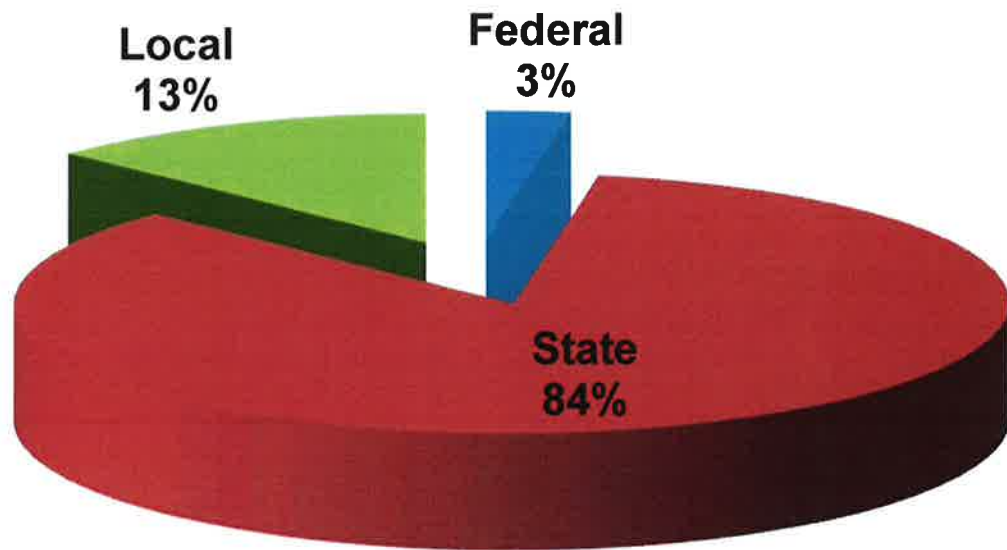
**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL**  
**RESTRICTED AND UNRESTRICTED**

		2018-2019 Estimated Actuals	2019-2020 Adopted Budget Using 2017-2018 as Base
<b>EXPENDITURES</b>			
<b>5000</b>	<b>OTHER OPERATING EXP</b>		
5100	Consultants	1,542,637	1,625,514
5200	Conferences & Travel	755,508	1,035,831
5300	Dues & Memberships	1,487,718	1,737,088
5400	Insurance	640,750	748,553
5500	Utilities	1,814,703	1,900,468
5600	Rentals & Repairs	1,152,058	1,213,438
5700	Legal, Audit, Elections	865,764	1,334,380
5800	Other Services, Misc.	2,488,018	2,619,637
5900	Other Support	0	0
	<b>TOTAL OTHER OPER EXP</b>	<b>10,747,156</b>	<b>12,214,908</b>
<b>6000</b>	<b>CAPITAL OUTLAY</b>		
6100	Site Improvement	-120,982	55,000
6200	Building & Improvements	64,926	2,408,522
6300	Library Books	379,338	52,300
6400	Equipment	1,741,343	1,244,571
6500	Replacement Equipment	902,352	0
	<b>TOTAL CAPITAL OUTLAY</b>	<b>2,966,976</b>	<b>3,760,393</b>
<b>7000</b>	<b>OTHER OUTGO</b>		
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	537,113	537,113
7400	Other Transfers	-99,352	28,301
7500	Student Grants & Payments	259,170	406,787
7600	Payments for Students	661,112	406,238
7900	Reserve for Expenditures	0	1,994,269
	<b>TOTAL OTHER OUTGO</b>	<b>1,358,043</b>	<b>3,372,708</b>
	<b>GRAND TOTAL EXPENDITURES</b>	<b>91,303,393</b>	<b>100,652,129</b>
Surplus/Deficit		<b>(3,202,024)</b>	<b>2,433,410</b>

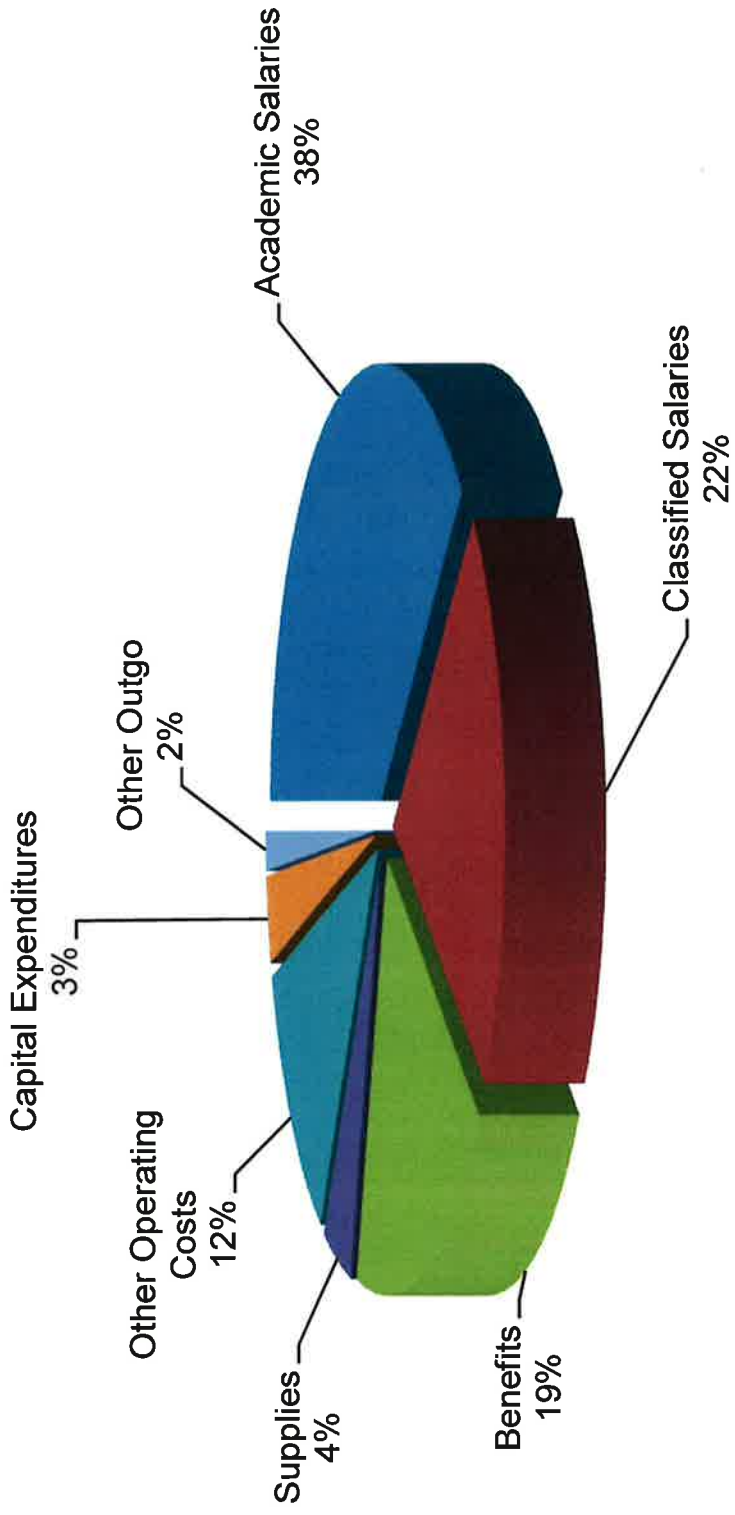
**ANTELOPE VALLEY COLLEGE  
GENERAL FUND REVENUE  
ESTIMATED ACTUALS 2018-2019**



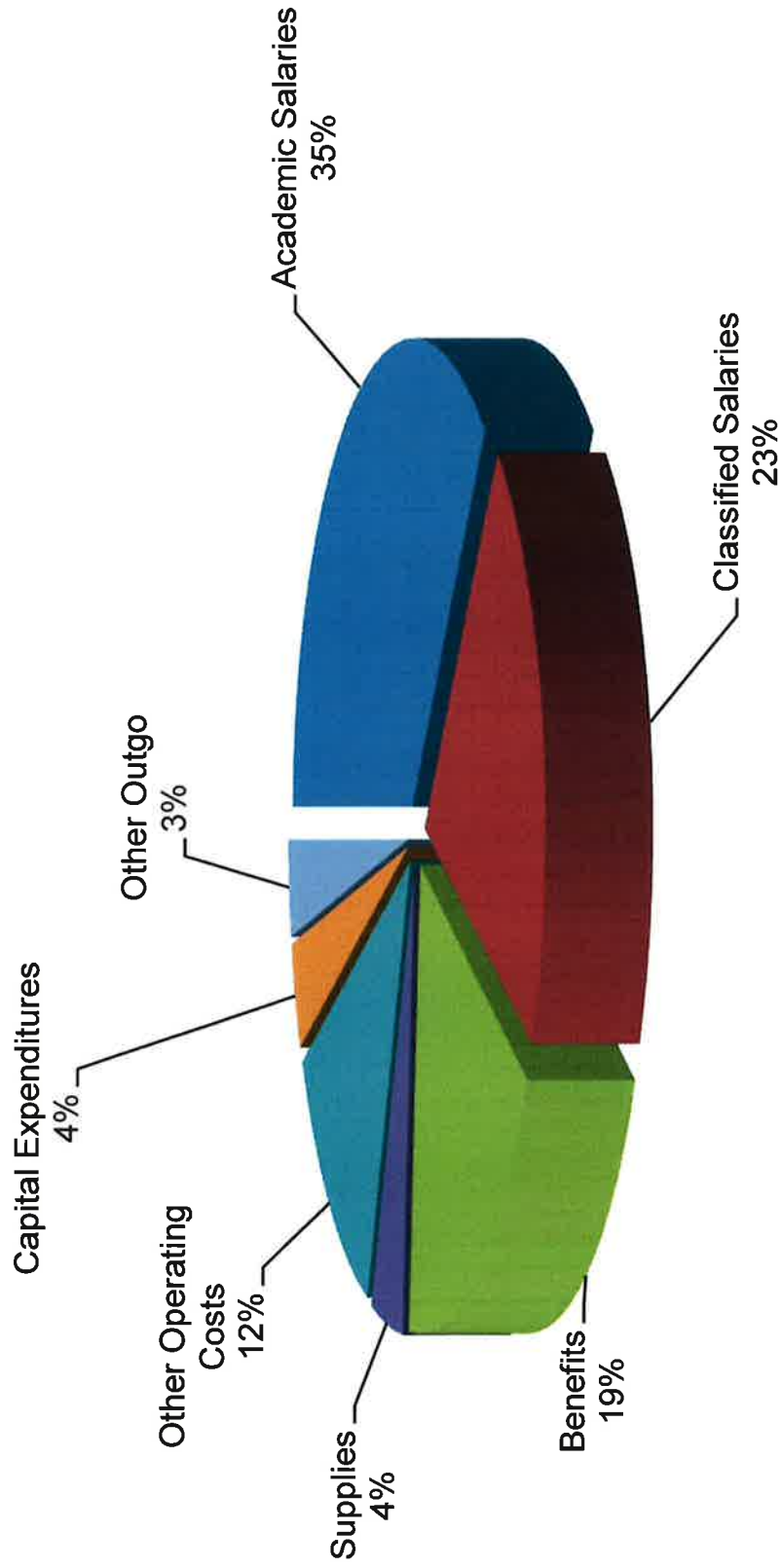
**ANTELOPE VALLEY COLLEGE  
GENERAL FUND REVENUE  
ADOPTED BUDGET 2019-2020**



**ANTELOPE VALLEY COLLEGE  
GENERAL FUND EXPENDITURES  
ESTIMATED ACTUALS 2018-2019**



**ANTELOPE VALLEY COLLEGE  
GENERAL FUND EXPENDITURES  
ADOPTED BUDGET  
2019-2020**



***SECTION 5***

***BUDGET SUMMARY  
GENERAL FUND-UNRESTRICTED***



**ANTELOPE VALLEY COLLEGE**  
**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED SUMMARY**

		<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget Using 2017- 2018 as Base</b>	<b>2019-2019 Adopted Budget using new SCFF</b>
<b>BEGINNING FUND BALANCE</b>		15,353,154	14,071,260	14,071,260
<b>REVENUE</b>				
8100-8200	Federal	10,221	10,221	10,221
8600-8700	State	61,362,773	62,305,732	72,915,158
8800	Local	11,070,477	10,411,066	10,411,066
<b>Total Revenue</b>		72,443,471	72,727,018	83,336,444
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>87,796,626</b>	<b>86,798,278</b>	<b>97,407,704</b>
<b>EXPENDITURES</b>				
1100-1400	Academic Salaries	31,387,981	31,773,761	31,773,761
2100-2400	Classified Salaries	15,792,047	17,475,143	17,475,143
3100-3800	Employee Benefits	15,506,202	16,379,673	16,379,673
4100-4700	Supplies	1,299,191	1,096,110	1,096,110
5100-5800	Other Operating Costs	8,902,384	9,855,743	9,855,743
6100-6700	Capital Expenditures	413,383	70,527	70,527
<b>Total Expenditures</b>		73,301,187	76,650,958	76,650,958
7100-7600	Other Outgo	424,179	524,179	524,179
<b>Total Expenditures &amp; Other Outgo</b>		<b>73,725,366</b>	<b>77,175,137</b>	<b>77,175,137</b>
Ending Fund Balance		14,071,260	9,623,141	20,232,568
Surplus/(Deficit)		(1,281,895)	(4,448,119)	6,161,308
One Time Committed Funds		0	0	0
Assided categorical position reserve		(500,000)	(500,000)	(500,000)
<b>Unassigned Ending Fund Balance</b>		<b>13,571,260</b>	<b>9,123,141</b>	<b>19,732,568</b>
<b>Unassigned Reserve %</b>		<b>19.1%</b>	<b>12.5%</b>	<b>26.2%</b>

\*Includes classified & CMSA approved increases

\*Does not include impact of faculty negotiations outcome

***SECTION 6***

***BUDGET DETAIL  
GENERAL FUND-UNRESTRICTED***

**ANTELOPE VALLEY COLLEGE**  
**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED DETAIL**

	2018-2019 Estimated Actuals	2019-2020 Adopted Budget Using 2017-2018 as Base	2019-2020 Adopted Budget Using new SCFF
<b>UNASSIGNED BEGINNING FUND BALANCE</b>	15,353,154	14,071,260	14,071,260
<b>REVENUE</b>			
<b>FEDERAL REVENUE</b>			
8160	Veteran's Education	4,620	4,620
8290	Misc Federal Income	5,601	5,601
<b>TOTAL FEDERAL REVENUE</b>		<b>10,221</b>	<b>10,221</b>
<b>STATE REVENUE</b>			
8600	State Revenues	0	
8610	General Apportionments	48,523,998	48,519,374
8630	Education Protection Account (EPA)	10,525,250	10,772,771
8660	Interest	281,861	281,861
8670	State Tax Subventions	34,712	34,712
8681	State Lottery Proceeds - Reg	1,781,846	1,781,846
8685/8686	Mandated Cost Reimbursement	0	700,509
8691	Adjunct Faculty Parity	214,659	214,659
8692	Adjunct Office Hours	-1,675	0
8693	Adjunct Health Costs	2,123	0
<b>TOTAL STATE REVENUE</b>		<b>61,362,773</b>	<b>62,305,732</b>
<b>LOCAL REVENUE</b>			
8811	Tax Allocation, Secured Roll	6,333,333	5,825,056
8812	Tax Allocation, Supp. Roll	144,702	125,328
8813	Tax Allocation, Unsecured Roll	293,780	267,443
8816	Prior Years Taxes	102,870	0
8817	Eraf	0	0
8818	Delinq Taxes (Redevelop Apport. Offset)	53,301	100,000
8819	AB1290 (Redevelopment Apport. Offset)	485,452	300,000
8838	Student Bad Deb Write Off Contra Acct.	-501	0
8839	Final Student Write Off Contra Acct.	-39,309	0
8850	AVC Facilities Rental	13,200	10,000
8851	CSUB Facilities Rental	10,000	10,000
8860	Interest and Investment Income	0	0
8868	Bachelor's Degree Pilot Program Tuition	37,968	25,000
8872	Community Service Classes	0	0
8874	Enrollment	2,540,660	2,656,881
8877	Instructional/Lab Fees	44,701	44,701
8879	Transcript Charges	2,083	2,083
8880	Nonresident Tuition	525,139	525,139
8881	Parking Services-Public Transp	277,582	275,000
8885	Other Student Fees-Charges	2,139	0
8887	Audit Refunds/Challenges	9,187	9,187
8889	Library Book Fines	4,058	5,348
8890	Other Local Revenues	149,901	149,901
8893	Other Local Revenue Contracts	45,556	40,000
8894	Royalty Revenue	0	0
8896	Cash In Bank	1,576	0
8898	Events Local Revenue	33,102	40,000
8981	Interfund Xfers - In	0	0
<b>TOTAL LOCAL REVENUE</b>		<b>11,070,477</b>	<b>10,411,066</b>
<b>GRAND TOTAL REVENUE</b>		<b>72,443,471</b>	<b>83,336,444</b>
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>87,796,626</b>	<b>86,798,278</b>
		<b>97,407,704</b>	

**ANTELOPE VALLEY COLLEGE**  
**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED DETAIL**

		2018-2019 Estimated Actuals	2019-2020 Adopted Budget Using 2017-2018 as Base	2019-2020 Adopted Budget Using new SCFF
<b>EXPENDITURES</b>				
<b>1000</b>	<b>ACADEMIC SALARIES</b>			
1100	Instructor Salaries	14,162,405	14,304,029	14,304,029
1210/20/30	Educational Administrators	2,365,148	2,460,700	2,460,700
12/40/50/55	Counselor, Librarians & Coordinators	1,599,377	1,615,371	1,615,371
1300	Adjunct, Teaching	12,597,953	12,723,933	12,723,933
1400	Other, Non-teaching	663,098	669,729	669,729
	<b>TOTAL ACADEMIC SALARIES</b>	<b>31,387,981</b>	<b>31,773,761</b>	<b>31,773,761</b>
<b>2000</b>	<b>CLASSIFIED SALARIES</b>			
2100	Regular, Non-Instr.	9,853,709	11,147,526	11,147,526
2150/80	CMS & Classified Administrators	3,311,144	3,444,914	3,444,914
2200	Regular, Instr. Aides	978,772	1,069,437	1,069,437
2300	Hourly, Non-Instr.	1,595,996	1,755,595	1,755,595
2400	Hrly, Instr. Aides	52,427	57,670	57,670
	<b>TOTAL CLASSIFIED SALARIES</b>	<b>15,792,047</b>	<b>17,475,143</b>	<b>17,475,143</b>
<b>3000</b>	<b>EMPLOYEE BENEFITS</b>			
3100	State Teachers Ret.	4,160,807	4,462,278	4,462,278
3200	PERS	2,638,130	3,035,019	3,035,019
3300	OASDI	1,699,835	1,738,221	1,738,221
3400	Health & Welfare	6,245,487	6,370,487	6,370,487
3500	Unemployment Ins.	54,368	54,720	54,720
3600	Workers' Comp.	707,575	718,948	718,948
3800	Alternative Retirement Plan	0	0	0
	<b>TOTAL EMPLOYEE BENEFITS</b>	<b>15,506,202</b>	<b>16,379,673</b>	<b>16,379,673</b>
<b>4000</b>	<b>SUPPLIES</b>			
4100	Textbooks	0	0	0
4200	Books & Other Reference Mat'l	0	0	0
4300	Instructional Materials & Supplies	246,726	50,000	50,000
4400	Software	6,354	0	0
4500	Non-Instructional Supplies/Equip	1,002,048	1,002,048	1,002,048
4600	Transportation Supplies	44,062	44,062	44,062
4700	Food Supplies	0	0	0
	<b>TOTAL SUPPLIES</b>	<b>1,299,191</b>	<b>1,096,110</b>	<b>1,096,110</b>
<b>5000</b>	<b>OTHER OPERATING EXP</b>			
5100	Consultants	526,910	526,910	526,910
5200	Conferences & Travel	309,739	309,739	309,739
5300	Dues & Memberships	1,240,425	1,300,881	1,300,881
5400	Insurance	620,638	728,441	728,441
5500	Utilities	1,786,494	1,900,468	1,900,468
5600	Rentals & Repairs	1,104,797	1,189,531	1,189,531
5700	Legal, Audit, Elections	860,121	1,334,380	1,334,380
5800	Other Services, Misc.	2,453,259	2,565,394	2,565,394
5900	Other Support	0	0	0
	<b>TOTAL OTHER OPER EXP</b>	<b>8,902,384</b>	<b>9,855,743</b>	<b>9,855,743</b>
<b>6000</b>	<b>CAPITAL OUTLAY</b>			
6100	Site Improvement	-120,982	55,000	55,000
6200	Building & Improvements	8,733	0	0
6300	Library Books	165,924	0	0
6400	Equipment	366,603	15,527	15,527
6500	Equipment Replacement	-6,895	0	0
	<b>TOTAL CAPITAL OUTLAY</b>	<b>413,383</b>	<b>70,527</b>	<b>70,527</b>

**ANTELOPE VALLEY COLLEGE**  
**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED DETAIL**

		2018-2019 Estimated Actuals	2019-2020 Adopted Budget Using 2017-2018 as Base	2019-2020 Adopted Budget Using new SCFF
<b>EXPENDITURES</b>				
<b>7000</b>	<b>OTHER OUTGO</b>			
7000	Other Outgo	0	0	0
7100	Debt Retirement	0	0	0
7310	Interfund Transfers Out	537,113	537,113	537,113
7400	Other Transfers	-112,934	-112,934	-112,934
7500	Student Grants & Payments	0	0	0
7600	Payments for Students	0	0	0
7900	Reserve for Expenditures	0	100,000	100,000
	<b>TOTAL OTHER OUTGO</b>	<b>424,179</b>	<b>524,179</b>	<b>524,179</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>73,725,366</b>	<b>77,175,137</b>	<b>77,175,137</b>

<i>Total Ending Fund Balance</i>	<b>14,071,260</b>	<b>9,623,141</b>	<b>20,232,568</b>
<i>Surplus/(Deficit)</i>	<b>(1,281,895)</b>	<b>(4,448,119)</b>	<b>6,161,308</b>
<i>One Time Committed Funds</i>	-	-	-
<i>Assigned Aside for Categorical Salaries + Benes</i>	<b>(500,000)</b>	<b>(500,000)</b>	<b>(500,000)</b>
<i>President's Emergency Contingency Reserve</i>			
<i>Unassigned Ending Fund Balance</i>	<b>13,571,260</b>	<b>9,123,141</b>	<b>19,732,568</b>
 Reserve %	<b>19.1%</b>	<b>12.5%</b>	<b>26.2%</b>

*\*Includes Classified and CMSA negotiations impact*  
*\*\*Does not include Faculty negotiations impact*

***SECTION 7***

***BUDGET SUMMARY  
GENERAL FUND-RESTRICTED***

# ANTELOPE VALLEY COLLEGE

## 2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND RESTRICTED SUMMARY

		<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget Using 2017-2018 as Base</b>
<b><i>BEGINNING FUND BALANCE</i></b>		5,376,221	3,456,092
<b><i>REVENUE</i></b>			
8100-8200	Federal	2,088,293	2,818,275
8600-8700	State	12,967,566	24,805,248
8800	Local	602,040	2,734,999
<b><u>Total Revenue</u></b>		15,657,898	30,358,522
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>21,034,119</b>	<b>33,814,614</b>
<b><i>EXPENDITURES</i></b>			
1100-1400	Academic Salaries	2,907,302	3,636,929
2100-2400	Classified Salaries	4,666,311	5,080,278
3100-3800	Employee Benefits	2,168,039	2,583,939
4100-4700	Supplies	2,504,146	3,278,287
5100-5800	Other Operating Costs	1,844,771	2,359,165
6100-6700	Capital Expenditures	2,553,593	3,689,866
<b><u>Total Expenditures</u></b>		16,644,163	20,628,464
7100-7600	Other Outgo	933,864	2,848,529
<b><u>Total Expenditures &amp; Other Outgo</u></b>		<b>17,578,027</b>	<b>23,476,993</b>
 <i>Ending Fund Balance</i>		 3,456,092	 10,337,621
 <i>Surplus/Deficit</i>		 <b>(1,920,129)</b>	 <b>6,881,529</b>

***SECTION 8***

***BUDGET DETAIL  
GENERAL FUND-RESTRICTED***



**ANTELOPE VALLEY COLLEGE**

**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND  
RESTRICTED DETAIL**

	<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget</b>
<b>BEGINNING FUND BALANCE</b>	<b>5,376,221</b>	<b>3,456,092</b>
<b>FEDERAL REVENUE</b>		
8100 Federal Revenue	0	0
8121 Federal College Work Study	256,287	458,485
8140 Tanf - Federal (50%)	84,933	81,422
8159 PELL Admin. Allowance	17,984	61,236
8170 Vocation Technical Education	498,667	536,526
8171 Career Tech	41,377	0
8181 STEM	0	749,533
8182 Title V Cooperative	387,336	0
8183 Air Force Research Lab	0	600,000
8201 Title V First Year Experience	532,976	46,315
8203 Trio Grant	268,734	284,758
8290 Misc Federal Income	0	0
<b>TOTAL FEDERAL REVENUE</b>	<b>2,088,293</b>	<b>2,818,275</b>
<b>STATE REVENUE</b>		
8602 Hunger Free Campus	10,228	84,173
8603 Clery Act	0	0
8604 California Campus Catalyst Fund	67,202	57,798
8605 Financial Aid Technology	0	242,718
8606 Mental Health Support	0	187,964
8607 Teacher Preparation Program	5,000	0
8611 Basic Skills	330,484	889,435
8612 California Apprenticeship Initiative Grant	220,880	0
8615 Enrollment Fee Financial Asst.	210,651	197,026
8616 BFAP Administration	591,830	573,053
8618 California College Promise	0	884,589
8622 Veteran's Resource Center	0	63,994
8623 Guided Pathways	25,626	1,909,842
8624 EOPS	978,803	929,863
8625 CARE	266,185	269,195
8626 Disabled Student Progr Svcs	930,886	1,024,059
8627 CalWorks	1,035,227	1,028,671
8628 Student Success & Support (SSSP) Credit	2,819,812	4,863,744
8628 SSSP Non Credit	0	0
8631 DPSS CalWorks	210,371	211,500
8632 Strong Workforce Development 60% District Share	1,385,939	5,342,930
8633 Strong Workforce Development 40% Region Share	0	265,263
8634 CTE Unlocked Initiative	48,769	89,176
8635 Nursing Enrollment	153,433	153,496
8638 Student Equity	2,308,712	2,509,387
8640 Tanf - State (50%)	84,933	81,422
8644 Quality Improvement Grant	4,000	0
8646 Classified Professional Development	0	0
8649 Air Quality Management District	66,560	50,763
8655 Instructional Block Grant	120,198	372,924
8657 Staff Diversity	0	95,000
8658 California College Promise	0	698,166
8659 Community College Completion Grant	0	6,588
8663 Foster Parent Training Program	98,607	98,606
8682 State Lottery Proceeds-Prop 20	684,556	741,211
8685 Mandated Cost Reimbursement	308,673	882,692
8690 Other State Revenues	0	0
<b>TOTAL STATE REVENUE</b>	<b>12,967,566</b>	<b>24,805,248</b>
<b>LOCAL REVENUE</b>		
8833/8836 Instr Contracts, Yosemite Ccd & CCE	10,000	70,100
8855 Child and Family Education	28,500	0
8860 Interest and Investment Income	85,930	50,000
8872 Community Service & CCD Classes	103,985	105,240
8876 Student Health Services	354,119	2,509,659
8890 Other Local Revenues	19,506	0
<b>TOTAL LOCAL REVENUE</b>	<b>602,040</b>	<b>2,734,999</b>
<b>GRAND TOTAL REVENUE</b>	<b>15,657,898</b>	<b>30,358,522</b>
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>	<b>21,034,119</b>	<b>33,814,614</b>

ANTELOPE VALLEY COLLEGE

**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND  
RESTRICTED DETAIL**

		2018-2019 Estimated Actuals	2019-2020 Adopted Budget
<b>EXPENDITURES</b>			
<b>1000</b>	<b>ACADEMIC SALARIES</b>		
1100	Teachers Salaries	125,644	8,700
1210/20/30	Educational Administrators	364,551	358,733
12/40/50/55	Counselor, Librarians & Coordinators	1,071,902	1,009,593
1300	Adjunct, Teaching	187,700	254,120
1400	Other, Non-teaching	1,157,505	2,005,783
	<b>TOTAL ACADEMIC SALARIES</b>	<b>2,907,302</b>	<b>3,636,929</b>
<b>2000</b>	<b>CLASSIFIED SALARIES</b>		
2100	Regular, Non-Instr.	2,336,847	2,674,912
2150/80	CMS & Classified Administrators	366,292	296,701
2200	Regular, Instr. Aides	11,349	0
2300	Hourly, Non-Instr.	1,856,413	1,913,070
2400	Hrly, Instr. Aides	95,411	195,595
	<b>TOTAL CLASSIFIED SALARIES</b>	<b>4,666,311</b>	<b>5,080,278</b>
<b>3000</b>	<b>EMPLOYEE BENEFITS</b>		
3100	State Teachers Ret.	366,637	598,381
3200	PERS	509,444	646,705
3300	OASDI	267,561	258,510
3400	Health & Welfare	907,483	966,798
3500	Unemployment Ins.	2,865	2,353
3600	Workers' Comp.	114,048	111,192
3800	Alternative Retirement Plan	0	0
	<b>TOTAL EMPLOYEE BENEFITS</b>	<b>2,168,039</b>	<b>2,583,939</b>
<b>4000</b>	<b>SUPPLIES</b>		
4100	Textbooks	2,183	40,000
4200	Books & Other Reference Mat'l	4,571	12,300
4300	Instructional Materials & Supplies	1,642,765	1,699,557
4400	Software	8,272	3,000
4500	Non-Instructional Supplies/Equip	846,355	1,523,430
4600	Transportation Supplies	0	0
4700	Food Supplies	0	0
	<b>TOTAL SUPPLIES</b>	<b>2,504,146</b>	<b>3,278,287</b>

ANTELOPE VALLEY COLLEGE

**2019-2020 ADOPTED BUDGET SUMMARY-GENERAL FUND  
RESTRICTED DETAIL**

		2018-2019 Estimated Actuals	2019-2020 Adopted Budget
<b>EXPENDITURES</b>			
<b>5000</b>	<b>OTHER OPERATING EXP</b>		
5100	Consultants	1,015,727	1,098,604
5200	Conferences & Travel	445,769	726,092
5300	Dues & Memberships	247,293	436,207
5400	Insurance	20,112	20,112
5500	Utilities	28,208	0
5600	Rentals & Repairs	47,261	23,907
5700	Legal, Audit, Elections	5,643	0
5800	Other Services, Misc.	34,759	54,243
5804	Borrowing Interest Expense	0	0
5900	Other Support	0	0
	<b>TOTAL OTHER OPER EXP</b>	<b>1,844,771</b>	<b>2,359,165</b>
<b>6000</b>	<b>CAPITAL OUTLAY</b>		
6100	Site Improvement	0	0
6200	Building & Improvements	56,193	2,408,522
6300	Library Books	213,413	52,300
6400	Equipment	1,374,740	1,229,044
6500	Equipment Replacement	909,247	0
	<b>TOTAL CAPITAL OUTLAY</b>	<b>2,553,593</b>	<b>3,689,866</b>
<b>7000</b>	<b>OTHER OUTGO</b>		
7000	Other Outgo	0	0
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	0	0
7400	Other Transfers	13,582	141,235
7500	Student Grants & Payments	259,170	406,787
7600	Payments for Students	661,112	406,238
7900	Reserve for Expenditures	0	1,894,269
	<b>TOTAL OTHER OUTGO</b>	<b>933,864</b>	<b>2,848,529</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>17,578,027</b>	<b>23,476,993</b>
Ending Fund Balance		3,456,092	10,337,621
Surplus/Deficit		(1,920,129)	6,881,529

***SECTION 9***

***CAPITAL OUTLAY PROJECT FUNDS***

**ANTELOPE VALLEY COLLEGE**

**FUND 41.0: CAPITAL OUTLAY PROJECTS FUND**  
 (Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)  
**ADOPTED BUDGET**  
**2019-2020**

<b>2018-2019</b>	<b>2019-2020</b>
<b>Estimated</b>	<b>Adopted</b>
<b>Actuals</b>	<b>Budget</b>

<b>Beginning Fund Balance</b>	4,968,962	3,912,291
<b>REVENUE</b>		
8650 Proposition 39: Clean Energy	0	0
8652 State Scheduled Maintenance	204,010	34,000
8660 Interest	88,619	88,619
8686 Mandated Costs 1X	0	0
8818 Pentalty, Interest & Deliq Taxes	34,203	0
8867 Non Resident Cap X Fee	41,070	41,070
8890 Other Local Revenues	0	39,736
8891 Lancaster Redevelopment	1,508,069	1,200,000
8892 Palmdale Redevelopment	709,341	600,000
<b>Total Revenue</b>	2,585,311	2,003,425
<b>Total Beginning Balance and Revenue</b>	7,554,273	5,915,716
<b>EXPENDITURES</b>		
1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	0	0
3100-3800 Employee Benefits	0	0
4100-4700 Supplies	0	0
5100-5800 Other Operating Costs	0	0
6100-6700 Capital Expenditures	3,641,982	4,497,826
<b>Total Expenditures</b>	0	0
7100-7600 Other Outgo	0	0
<b>Total Expenditures &amp; Other Outgo</b>	3,641,982	4,497,826
<b>Ending Fund Balance</b>	<b>3,912,291</b>	<b>1,417,890</b>

**ANTELOPE VALLEY COLLEGE**

**FUND 41.0: CAPITAL OUTLAY PROJECTS FUND**  
 (Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)  
**ADOPTED BUDGET**  
**2019-2020**

DETAIL OF PROJECTS

<b>2018-2019</b>	<b>2019-2020</b>
<b>Estimated</b>	<b>Adopted</b>
<b>Actuals</b>	<b>Budget</b>

<b>Beginning Balance</b>	4,968,962	3,912,291
--------------------------	-----------	-----------

**REVENUE**

8650 Proposition 39: Clean Energy	0	0
8652 State Scheduled Maintenance	204,010	34,000
8660 Interest	88,619	88,619
8686 Mandated Costs 1X	0	0
8818 Penalty, Interest & Deliq Taxes	34,203	0
8867 Non Resident Cap X Fee	41,070	41,070
8890 Other Local Revenues	0	39,736
8891 Lancaster Redevelopment	1,508,069	1,200,000
8892 Palmdale Redevelopment	709,341	600,000
<b>Total Revenue</b>	<b>2,585,311</b>	<b>2,003,425</b>
<b>Total Beginning Balance and Revenue</b>	<b>7,554,273</b>	<b>5,915,716</b>

**EXPENDITURES Fund 41**

**FUNDING SOURCE**

Foxfield Renovations	\$ 294,778	518,599	Lancaster Land Sale Proceeds
Foxfield Renovations	\$ 19,652	1,163,847	Lancaster Redevelopment
Message Sign	\$ 48,303	0	15-16 1x Mandated Costs
Prop 39 Year 5 energy projects	\$ 421,054	157,603	State Prop 39 Energy
Business Services Enterprise System	\$ 21,346	75,000	Lancaster Redevelopment
Human Resources Enterprise System	0	75,000	Lancaster Redevelopment
Information Technology Service	\$ 142,604	50,000	Lancaster Redevelopment
Palmdale Facility Expansion	\$ -	750,000	Lancaster Redevelopment
Palmdale Facility Rental	\$ 434,088	615,702	Lancaster Redevelopment
Palmdale Facility Rental	\$ 517,292	621,000	Palmdale Redevelopment
TE Robtic Welder	\$ 52,306	0	Lancaster Redevelopment
Small Capital Projects	\$ 48,442	0	Lancaster Redevelopment
Stadium Track Replacement 19001	\$ 691,065	34,073	Lancaster Redevelopment
STEM Lab Mod ME & APL	\$ 57,518		Lancaster Redevelopment
AT&T Baseball Stadium	\$ -	39,736	Lancaster Redevelopment
Replace/Repair Campus Roofs	\$ 105,426	0	14-15 Scheduled Maintenance
Facilities Services Projects-Prior Year	\$ 199,415	0	14-15 Scheduled Maintenance
Waste Recycling Center	\$ -	272,175	15-16 Scheduled Maintenance
Boiler Rplcmnt Campus Wide 17-019	\$ 132,229	0	16-17 Scheduled Maintenance
Ext Door Hardware Rpr/Rplce	\$ 4,558	481	16-17 Scheduled Maintenance
Utility Valve&Piping Repair 17-018	\$ 197,984	0	16-17 Scheduled Maintenance
ADA Campus Wide Improvements 18009	\$ 3,610	934	17-18 Scheduled Maintenance
Campus Flooring Replacement 18008	\$ 43,478	31,843	17-18 Scheduled Maintenance
Lighting Upgrade Campus Wide 18006	\$ 8,396	0	17-18 Scheduled Maintenance
Athletic Field	\$ 125,000	0	17-18 Scheduled Maintenance
Upgrade Exterior Locks Plmd 18007	\$ 19,793	0	17-18 Scheduled Maintenance
ADA Campus Wide Improvement 19-003	\$ 6,644	16,910	18-19 Scheduled Maintenance
HVAC Mechanical Upgrade 19-004	\$ 47,001	74,923	18-19 Scheduled Maintenance
APL Flooring Replacement	\$ -	34,000	19-20 Scheduled Maintenance
<b>Total Expenditures</b>	<b>3,641,982</b>	<b>4,497,826</b>	
<b>Ending Fund Balance</b>	<b>3,912,291</b>	<b>1,417,890</b>	

**ANTELOPE VALLEY COLLEGE**

**FUND 42.0: REVENUE BOND CONSTRUCTION  
(Includes Measure AV and Lease Revenue Bonds)  
ADOPTED BUDGET  
2019-2020**

Fund 42	<table border="1"> <tr> <td align="center"><b>2018-2019</b></td> <td align="center"><b>2019-2020</b></td> </tr> <tr> <td align="center"><b>Estimated</b></td> <td align="center"><b>Adopted</b></td> </tr> <tr> <td align="center"><b>Actuals</b></td> <td align="center"><b>Budget</b></td> </tr> </table>		<b>2018-2019</b>	<b>2019-2020</b>	<b>Estimated</b>	<b>Adopted</b>	<b>Actuals</b>	<b>Budget</b>
	<b>2018-2019</b>	<b>2019-2020</b>						
<b>Estimated</b>	<b>Adopted</b>							
<b>Actuals</b>	<b>Budget</b>							
<b>Beginning Fund Balance</b>	115,062,388	101,080,480						
<b>REVENUE</b>								
8660 Interest	1,965,087	1,726,298						
8860 Measure AV Endowment Interest	300,000	300,000						
8897 Lease Revenue Bonds	0	0						
8941 Proceeds from Sale of G.O Bond	0	0						
8900 Other Financing Sources	0	0						
<b>Total Revenue</b>	2,265,087	2,026,298						
<b>Total Beginning Balance and Revenue</b>	117,327,475	103,106,778						
<b>EXPENDITURES</b>								
1100-1400 Academic Salaries	0	0						
2100-2400 Classified Salaries	297,795	327,939						
3100-3800 Employee Benefits	142,071	140,545						
4100-4700 Supplies	1,082,173	1,854,015						
5100-5800 Other Operating Costs	277,532	305,285						
6100-6700 Capital Expenditures	14,447,424	57,810,055						
<b>Total Expenditures</b>	16,246,995	60,437,839						
7100-7600 Other Outgo	0	0						
<b>Total Expenditures &amp; Other Outgo</b>	16,246,995	60,437,839						
<b>Ending Fund Balance</b>	<b>101,080,480</b>	<b>42,668,939</b>						



**ANTELOPE VALLEY COLLEGE**

**FUND 42.0: REVENUE BOND CONSTRUCTION**  
**(Includes Measure AV and Lease Revenue Bonds)**  
**ADOPTED BUDGET**  
**2019-2020**

<b>2018-2019</b>	<b>2019-2020</b>
<b>Estimated</b>	<b>Adopted</b>
<b>Actuals</b>	<b>Budget</b>

<b>Beginning Balance</b>	115,062,388	101,080,480
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**REVENUE**

8660 Interest	1,965,087	1,726,298
8860 Measure AV Endowment Interest	300,000	300,000
8897 Lease Revenue Bonds	0	0
8941 Proceeds from Sale of G.O Bond	0	0
8900 Other Financing Sources	0	0

<b>Total Revenue</b>	2,265,087	2,026,298
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<b>Total Beginning Balance and Revenue</b>	117,327,475	103,106,778
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**EXPENDITURES Fund 42**

ITS Projects	1,117,687	1,854,015
Endowment Set Aside	0	0
Planning & Coordination:Bus Services	196,876	218,484
Planning & Coordination:Facilities	241,978	250,000
General Conditions & Logistics	812,475	750,000
EIR for AVC Lancaster Campus Master Plan	61,513	0
Campus Architectural Design Standards	0	0
Campus Infrastructure-Phase I	864,324	13,832,894
Phase I Swing Space	7,420,992	629,540
Phase 2 Swing Space	0	0
Academic Commons/Sage Hall	2,104,702	10,990,359
Career Tech Ed Bldg & T503/504 Relocat/Discovery Lab	854,242	6,077,000
Student Services Building	774,475	9,886,954
J-12/30th Main Entrance	36,886	1,139,611
Pavillion	118,990	0
Campus Security	139,286	8,097,346
Student Ctr Bldg/The Commons	0	0
Gym Weight Room Mod.	148,901	0
Joshua Hall	155,560	722,350
Cedar Hall	155,560	722,350
Modular Field House/Marauder Complex	730,679	5,259,437
Palmdale Center Expansion	304,372	0
Measure AV Endowment Interest Expense	7,500	7,500

<b>Total Expenditures</b>	16,246,995	60,437,839
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<b>Ending Fund Balance</b>	<b>101,080,480</b>	<b>42,668,939</b>
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**ANTELOPE VALLEY COLLEGE**

**BOND INTEREST AND REDEMPTION FUND**  
**ADOPTED BUDGET**  
**2019-2020**

<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget</b>
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<b><i>Beginning Fund Balance</i></b>	17,496,624	13,599,065
<b><i>REVENUE</i></b>		
8600 State Revenue	0	0
8800 Local Revenue	16,795,977	17,212,677
<b><u>Total Revenue</u></b>	16,795,977	17,212,677
<b><u>Total Beginning Balance and Revenue</u></b>	34,292,601	30,811,742
<b><i>EXPENDITURES</i></b>		
1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	0	0
3100-3800 Employee Benefits	0	0
4100-4700 Supplies	0	0
5100-5800 Other Operating Costs	0	0
6100-6700 Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>	0	0
7100-7600 Other Outgo	20,693,536	18,714,892
<b><u>Total Expenditures &amp; Other Outgo</u></b>	20,693,536	18,714,892
<b><i>Ending Fund Balance</i></b>	<b>13,599,065</b>	<b>12,096,850</b>

***SECTION 10***

***ENTERPRISE  
OPERATIONS/AUXILIARY SERVICES***

**ANTELOPE VALLEY COLLEGE**

**ENTERPRISE OPERATIONS/AUXILIARY SERVICES**  
**ADOPTED BUDGET**  
**2019-2020**

2018-2019 Estimated Actuals	2019-2020 Adopted Budget
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<b><i>Beginning Fund Balance</i></b>	711,304	674,183
<b>REVENUE</b>		
Gross Income	2,271,384	2,384,953
Less Cost of Sales	1,581,751	1,621,768
<i>Net Income from Sales</i>	689,633	763,185
Food Sale Commissions	15,627	16,408
Other Income	111,214	110,000
<b><u>Total Revenue</u></b>	816,474	889,593
<b><u>Total Beginning Balance and Revenue</u></b>	1,527,778	1,563,777
<b>EXPENDITURES</b>		
1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	521,604	564,601
3100-3800 Employee Benefits	191,577	217,738
4100-4700 Supplies	1,679	2,500
5100-5800 Other Operating Costs	138,733	100,000
6100-6700 Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>	853,594	884,839
7100-7600 Other Outgo	0	0
<b><u>Total Expenditures &amp; Other Outgo</u></b>	853,594	884,839
<b><i>Ending Fund Balance</i></b>	<b>674,183</b>	<b>678,938</b>
Surplus/Deficit	(37,121)	4,754

***SECTION 11***

***CHILD DEVELOPMENT FUND***

**ANTELOPE VALLEY COLLEGE**

**CHILD DEVELOPMENT CENTER**

**ADOPTED BUDGET**

**2019-2020**

<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget</b>
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<b><i>Beginning Fund Balance</i></b>	129,762	314,011
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***REVENUE***

8620 California State Preschool	637,864	550,000
8645 State	0	0
8860 Interest Income	0	0
8871 Local	191,752	175,000
8980 Transfers In	<u>150,000</u>	<u>150,000</u>

<b><u>Total Revenue</u></b>	979,616	875,000
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<b><u>Total Beginning Balance and Revenue</u></b>	1,109,378	1,189,011
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***EXPENDITURES***

1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	567,397	614,169
3100-3800 Employee Benefits	207,233	224,315
4100-4700 Supplies	13,336	20,000
5100-5800 Other Operating Costs	7,402	25,000
6100-6700 Capital Expenditures	0	0

<b><u>Total Expenditures</u></b>	795,367	883,484
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7100-7600 Other Outgo	0	0
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<b><u>Total Expenditures &amp; Other Outgo</u></b>	795,367	883,484
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<b><i>Ending Fund Balance</i></b>	<b><u>314,011</u></b>	<b><u>305,527</u></b>
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***SECTION 12***

***PARKING FUND***

**ANTELOPE VALLEY COLLEGE**

**PARKING FUND\***  
**ADOPTED BUDGET BUDGET**  
**2019-2020**

		<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget</b>
<i>Beginning Fund Balance</i>		0	0
<b>REVENUE</b>			
8881	Local	277,582	300,000
<b><u>Total Revenue</u></b>		<b>277,582</b>	<b>300,000</b>
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>277,582</b>	<b>300,000</b>
<b>EXPENDITURES</b>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	25,000
5100-5800	Other Operating Costs	277,582	275,000
6100-6700	Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>		<b>277,582</b>	<b>300,000</b>
7100-7600	Other Outgo	0	0
<b><u>Total Expenditures &amp; Other Outgo</u></b>		<b>277,582</b>	<b>300,000</b>
<i>Ending Fund Balance</i>		0	0

\*The Parking Fees are incorporated in the General Fund

***SECTION 13***

***OTHER FUNDS***



**ANTELOPE VALLEY COLLEGE**

**STUDENT FINANCIAL AID FUNDS**  
**ADOPTED BUDGET**  
**2019-2020**

<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget</b>
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<b><i>Beginning Fund Balance</i></b>	1,150,275	3,030,253
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***REVENUE***

8100-8200 Federal Revenue	31,975,694	32,295,451
8600-8700 State Revenue	4,033,311	4,005,099
8800 Local	7,729	7,729
8860 Interest	0	0

<b><u>Total Revenue</u></b>	36,016,734	36,308,279
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<b><u>Total Beginning Balance and Revenue</u></b>	37,167,009	39,338,532
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***EXPENDITURES***

32300 Federal Pell Student Grants	24,785,249	24,785,249
32310 Federal Stafford Loans	6,908,927	6,908,927
32320 Federal SEOG	341,860	346,289
32601 State FT Student Success Grant	0	9,500
32602 State Community College Completion	46,427	506,502
32603 State Dreamer Students One Time	4,600	1,709,533
32604 State Student Success	1,714,477	2,338,991
32600 State Cal Grants	335,215	338,567

<b><u>Total Expenditures</u></b>	34,136,755	36,943,559
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<b><i>Ending Fund Balance</i></b>	<b>3,030,253</b>	<b>2,394,973</b>
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**ANTELOPE VALLEY COLLEGE**

**STUDENT REPRESENTATION FEE**

**ADOPTED BUDGET**

**2019-2020**

<b>2018-2019 Estimated Actuals</b>	<b>2019-2020 Adopted Budget</b>
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<b><i>Beginning Fund Balance</i></b>	321,934	342,527
<b>REVENUE</b>		
8884 Fees Collected	36,673	37,000
8860 Interest	4,443	4,500
<b><u>Total Revenue</u></b>	41,116	41,500
<b><u>Total Beginning Balance and Revenue</u></b>	363,050	384,027
<b>EXPENDITURES</b>		
1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	0	0
3100-3800 Employee Benefits	0	0
4100-4700 Supplies	0	15,000
5100-5800 Other Operating Costs	20,523	35,000
6100-6700 Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>	20,523	50,000
7100-7600 Other Outgo	0	0
<b><u>Total Expenditures &amp; Other Outgo</u></b>	20,523	50,000
 <b><i>Ending Fund Balance</i></b>	 <b>342,527</b>	 <b>334,027</b>

**ANTELOPE VALLEY COLLEGE**

**OTHER TRUST AND AGENCY FUNDS CO-CURRICULAR**  
**ADOPTED BUDGET**  
**2019-2020**

2018-2019 Estimated Actuals	2019-2020 Adopted Budget
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<b><i>Beginning Fund Balance</i></b>	27,172	31,112
<b><i>REVENUE</i></b>		
8800 Local	253,488	255,000
8860 Interest	15	15
<b><u>Total Revenue</u></b>	253,504	255,015
<b><u>Total Beginning Balance and Revenue</u></b>	280,676	286,127
<b><i>EXPENDITURES</i></b>		
1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	0	0
3100-3800 Employee Benefits	0	0
4100-4700 Supplies	0	0
5100-5800 Other Operating Costs	0	0
6100-6700 Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>	0	0
7100-7600 92004: Scholarships-Local	249,563	258,000
7100-7600 90304: Scholarshare-Local	0	0
<b><u>Total Other Outgo</u></b>	249,563	258,000
<b><u>Total Expenditures &amp; Other Outgo</u></b>	249,563	258,000
 <b><i>Ending Fund Balance</i></b>	 <b>31,112</b>	 <b>28,127</b>

***SECTION 14***

***APPROPRIATIONS LIMIT  
WORKSHEET***

CALIFORNIA COMMUNITY COLLEGES  
GANN LIMIT WORKSHEET  
2019-2020

DISTRICT NAME: Antelope Valley College  
DATE: 09/09/19

I.	<b>2018-19 Appropriations Limit:</b>		
	A.	<b>2016-17 Appropriations Limit</b>	\$ 66,897,768
	B.	<b>2017-18 Price Factor:</b>	<u>1.0367</u>
	C.	Population factor:	
		1 <b>2016-17</b> Second Period Actual FTES	<u>11,657.11</u>
		2 <b>2017-18</b> Second Period Actual FTES	<u>10,567.00</u>
		3 <b>2018-19</b> Population change factor	<u>0.9065</u>
		(line C.2. divided by line C.1.)	
	D.	<b>2018-19</b> Limit adjusted by inflation and population factors	\$ 62,868,418
		(line A multiplied by line B and line C.3.)	
	E.	Adjustments to increase limit:	
		1 Transfers in of financial responsibility	\$ -
		2 Temporary voter approved increases	<u>0</u>
		3 Total adjustments - increase	
		Sub-Total	\$ -
	F.	Adjustments to decrease limit:	
		1 Transfers out of financial responsibility	\$ -
		2 Temporary voter approved increases	<u>0</u>
		3 Total adjustments - decrease	
	G.	<b>2018-19 Appropriations Limit</b>	\$ 62,868,418
			<u>62,868,418</u>
II.	<b>2018-19 Appropriations Subject to Limit:</b>		
	A.	State Aid (General Apportionment, Apprenticeship Allowance, Basic Skills, and Partnership for Excellence)	\$ 55,574,007
	B.	State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.)	<u>34,712</u>
	C.	Local Property taxes	<u>7,259,700</u>
	D.	Estimated excess Debt Service taxes	-
	E.	Estimated Parcel taxes, Square Foot taxes, etc.	-
	F.	Interest on proceeds of taxes	-
	G.	Local appropriations from taxes for unreimbursed State, court, and federal mandates	-
	H.	<b>2018-19 Appropriations Subject to Limit</b>	\$ 62,868,418
			<u>62,868,418</u>

***SECTION 15***

***EDUCATION PROTECTION  
ACCOUNT***







