



<b>Strategic Planning Committee</b>	<b>Wednesday, June 6, 2018</b>
<b>Agenda</b>	<b>SSV-151</b>
	<b>2:30pm – 4:00pm</b>

<b>Type of Meeting:</b>	Regular
<b>Note Taker:</b>	Jerene Kelly
<b>Please Review/Bring:</b>	Agenda, Minutes and Supporting Documents

<b>Committee Members:</b>	
Co-Chair: Van Rider (AS: President) Co-Chair: Meeta Goel (Dean, IERP/Library) Nate Dillon (Faculty Union) Carolyn Burrell (AS: Library Faculty) Rodney Schilling (AS: Transfer Faculty) Wendy Dumas (CMS) Kim Fite (Classified Union) Kyle Faber (Classified: ITS) Rosa Fuller (AS: Student Services Faculty) Doug Jensen (Exec. Director, Facilities) Angela Koritsoglou (Enrollment Mgmt)	Laureano Flores (Dean: Academic Affairs) Connie Martinez (ASO) Suzanne Olson (Classified: Academic Affairs) Jenell Paul (Classified, Student Services) LaDonna Trimble (Dean, Student Services) James Nasipak (Exec. Director or Designee BUS)
	<b>Ex-Officios:</b>
	Ed Knudson (Superintendent/President) Mark Bryant (EVP, Human Res.) Bonnie Suderman (EVP, Academic Affairs) Erin Vines (EVP, Student Services) Elizabeth Diachun (Exec. Dir. MKTG)
<b>Vacant Positions:</b>	
ITS	

Items	Person	Action
I. Approval of Minutes: February 7, 2018	All	
II.		
III. Opening comments from the Co-Chairs	Meeta & Van	<b><u>Issues Discussed:</u></b> <b><u>Action Taken:</u></b> <b><u>Follow Up Items:</u></b>
IV. Subgroup/Committee Reports	All	<b><u>Issues Discussed:</u></b> <b><u>Action Taken:</u></b> <b><u>Follow Up Items:</u></b>
V. 2018-2019 Tentative Budget	Diana	<b><u>Issues Discussed:</u></b> <b><u>Action Taken:</u></b> <b><u>Follow Up Items:</u></b>
VI. 2018 AVC Scorecard	Meeta	<b><u>Issues Discussed:</u></b> <b><u>Action Taken:</u></b> <b><u>Follow Up Items:</u></b>
<b>NEXT MEETING DATE:</b>		July 2018 (Day TBD)



**SPC MEETING DATES**  
**(JULY 1, 2017 – MAY 2, 2018)**  
**SSV-151 @ 2:30 – 4:00PM**  
**2017– 2018 SPC MEETINGS (1<sup>ST</sup> WEDNESDAY/MONTHLY)**

<del>July 5, 2017</del> cancelled	<del>November 1, 2017</del> (joint SP&BC meeting)	March 7, 2018
<del>August 2, 2017</del> (rescheduled for Aug. 9)	December 6, 2017 cancelled	April 25, 2018 (Joint SP&BC Meeting) (spring break, April 2nd – 7th)
<del>September 6, 2017</del>	January 3, 2018 cancelled	<del>May 2, 2018</del>
<del>October 4, 2017</del> cancelled	February 7, 2018	June 6, 2018



**Strategic Planning Committee  
Minutes (DRAFT)**

**Wednesday, February 7, 2018  
SSV-151, 2:30pm – 4:00pm**

**Type of Meeting:** Regular  
**Note Taker:** Jerene Kelly  
**Please Review/Bring:** Agenda, Minutes and Supporting Documents

**Committee Members:**

Co-Chair: Van Rider (AS: President)  
 Co-Chair: Meeta Goel (Dean, IERP/Library)  
 Carolyn Burrell (AS: Library Faculty)  
 Nate Dillon (Faculty Union)  
 Wendy Dumas (CMS)  
 Kyle Faber (Classified: ITS)  
 Kim Fite (Classified Union) *Absent*  
 Laureano Flores (Dean: Academic Affairs)  
 Rosa Fuller (AS: Student Services Faculty)  
 Doug Jensen (Exec. Director, Facilities) *Absent*  
 Angela Koritsoglou (Enrollment Mgmt) *Absent*  
 Connie Martinez (ASO) *Absent*

James Nasipak (Exec. Director or Designee BUS)  
 Suzanne Olson (Classified: Academic Affairs) *Absent*  
 Jenell Paul (Classified, Student Services) *Absent*  
 Rodney Schilling (AS: Transfer Faculty)  
 LaDonna Trimble (Dean, Student Services)

**Ex-Officios:**

Ed Knudson (Superintendent/President)  
 Mark Bryant (EVP, Human Res.)  
 Bonnie Suderman (EVP, Academic Affairs) *Absent*  
 Erin Vines (EVP, Student Services) *Absent*  
 Elizabeth Diachun (Exec. Dir. MKTG) *Absent*

**Vacant Positions:**

ITS

Items	Person	Action
I. Approval of Minutes: September 6, 2017	All	Minutes were approved with the following changes: - under Item II change “assistant” to “assistance” - add to minutes in Item V “It was requested that the retreat materials to be sent out earlier to the Divisions”
II. Opening comments from the Co-Chairs	Meeta & Van	<u>Issues Discussed:</u> Dr. Goel explained that the idea behind separating out SPC & BC into two committees was for greater involvement college-wide. There are still issues with insufficient membership, attendance, and getting proxies, although it’s better. She informed the committee that at the retreats in May through July involves all leadership. Therefore, the divisions should have all the information they need to prepare for the “All College-Wide Retreat.”  <u>Action Taken:</u>
III. Subgroup/Committee Reports	All	<u>Issues Discussed:</u> No Reports  <u>Action Taken:</u>
IV. BP/AP 3250	Van & Meeta	<u>Issues Discussed:</u> Dr. Goel stated that in 2013/14 (possibly before) there were intensive discussions about Board Policy and Administrative Procedures (BP & AP). She explained that BP 3250 is about institutional planning, and what was in the documents at that time was SPBC and its role. AP 2510 is about participation in local decision-making at the college, and reviewed the hard-copies & website. Dr. Goel informed everyone that she met with the President and he mentioned to her that he has notes on those and is working on coming up with a Decision-Making Manual that will be more easily updated as changes are made.  Mr. Rider explained how AP 2510 extends pass this committee, and

		<p>how it allows us to understand participatory governance. As far as SPC's role as a participatory governance, is to provide oversight and monitoring of the various planning documents with the institution in order to accomplish the mission and goals of the district. The committee further discussed BP/AP shared governance / participatory governance.</p> <p><u>Action Taken:</u></p>
<p>V. SPC Ground Rules</p>	<p>Meeta &amp; Van</p>	<p><u>Issues Discussed:</u></p> <p>Dr. Goel discussed with the committee the SPC ground rules. She explained that the rules were developed when it was SPBC and the purpose of the split was to have greater representation. The committee suggested making some changes to the ground rules, such as:</p> <ul style="list-style-type: none"> <li>- Instead of "SPC Ground Rules" change to "SPC Best Practices"</li> <li>- Removing: "75% of the time..."</li> <li>- Meeting: 1<sup>st</sup> Wednesday of the month...(or as needed)</li> <li>- Removing: Body Language- no rolling eyes.</li> </ul> <p>Mr. Faber asked if anyone ever defined to the members what SPC is about. Dr. Goel and Mr. Rider explained that SPC provides oversight and monitoring of the various planning documents (they gave examples of the various retreats that held throughout the year) and in order to accomplish the mission and goals SPC's job is to make sure that these goals come to fruition and that they are aligned and not happening in isolation. They also explained how this shared governance feeds into BC for prioritization of resources, planning, etc.</p> <p>Ms. Ford stated that the agenda for SPC don't drive BC and that planning is supposed to drive the budget. She feels that there's a missing piece. Dr. Goel explained that doing the course of 2017, the retreats that took place was done out of the prioritization list that went to BC, and it's what BC is still working on. Ms. Ford asked if the missing piece the fact that the planning takes place at the retreats not SPC. Dr. Goel explained that SPC is monitoring the progress of all of the planning coming out of the retreats. Kyle asked if it's possible to put together a brief summary about the role of SPC. The committee further discussed the role of SPC.</p> <p><u>Action Taken:</u></p>
<p>VI. 2018 Strategic Planning @AVC</p>	<p>Meeta</p>	<p><u>Issues Discussed:</u></p> <p>Dr. Goel shared the upcoming dates of the various retreats-PR Deadline</p> <p>March 31, 2018 – Program Review is due</p> <p>May 23, 2018 – Board Planning Retreat</p> <p>May 25, 2018 – Executive Council Planning Retreat</p> <p>July 28, 2018 – Administrative Council Planning Retreat</p> <p>September 28, 2018 – All College-Wide Planning Retreat</p>



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<del>September 6, 2017</del>	<del>January 3, 2018</del> <del>(No Meeting)</del>	<del>May 2, 2018</del> <del>(No meeting had joint SPC/BC meeting)</del>
<del>October 4, 2017</del> <del>(No Meeting)</del>	<del>February 7, 2018</del>	<del>June 6, 2018</del>

**DRAFT**



**DRAFT**

# **ANTELOPE VALLEY COMMUNITY COLLEGE DISTRICT**

## **2018-2019 TENTATIVE BUDGET**



*Edward T. Knudson, Superintendent/President*  
*Diana Keelen, Executive Director of Business Services*

*June 11, 2018*

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***SECTION 1***

***BUDGET NARRATIVE***



## **ANTELOPE VALLEY COMMUNITY COLLEGE 2018-2019 TENTATIVE BUDGET NARRATIVE**

### 2017-2018 Unaudited Actuals

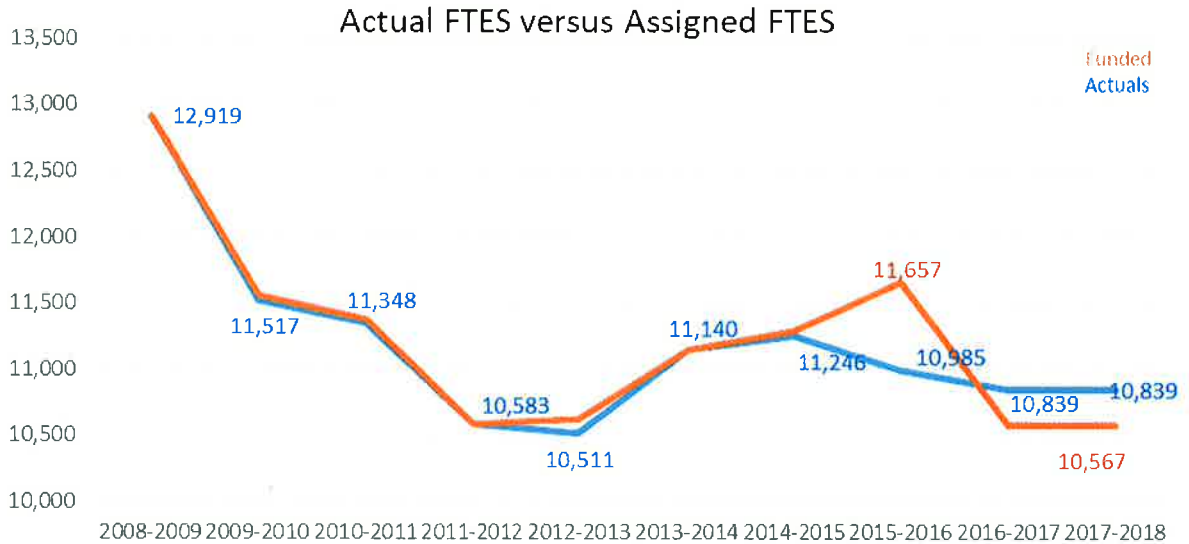
The passage of Proposition 30 created the Education Protection Account (EPA). The EPA is funded from a tax package that raised the state sales tax by 0.25% from January 1, 2013 through December 31, 2016 and increased personal income taxes to individuals making over \$250K from 2012-2018. In November 2016, the California voters approved Proposition 55, which extends the personal income tax portion of Proposition 30 through 2030. The EPA funds are not considered "new revenue", but prevented severe cuts to Higher Education. It is important to note that these taxes are temporary.

The EPA funds have certain accountability provisions:

1. The spending plan must be approved by the governing board during a public meeting each year.
2. EPA funds cannot be used for the salaries and benefits of administrators or any other administrative costs (as determined through the account code structure).
3. Each year, the Local Education Agency (LEA) must publish on its website an accounting of how much money was received from the EPA and how the funds were expended.

### Full Time Equivalent Students (FTES)

Student headcount does not seem to be dropping in relation to full time equivalent students, which is an indication that students are enrolling in less units on average. Typically, when the economy starts to do better and jobs are available enrollments flatten.



FTES targets for the 2017-2018 fiscal year were discussed at the September 27, 2017 Enrollment Management Meeting. The District projected that it would be in stability and presented a recovery plan with enrollment strategies. As a result, the potential growth is not included in the 2017-2018 or 2018-2019 budgets.

<b>2017-2018 FTES</b>	<b>Actuals</b>
<b><u>FTES Target</u></b>	
2017-2018 FTES Base	10,567
2016-2017 FTES Needed to make up from reassigning Summer 2017	400
<b>Total FTES Actuals minus Summer 2016 reassigned FTES</b>	<b>10,967</b>
2% Enrollment growth target above base	219
<b>2017-2018 Target Base</b>	<b>11,186</b>

2018-2019 Tentative Budget for Community Colleges<sup>1</sup>

Item	2017-18 Enacted Budget	2018-19 Governor's January Proposal	2018-19 Governor's May Revision	Notes
<b>Ongoing Funds</b>				
Cost of Living Adjustment (COLA)	\$97 M (1.56%)	\$161.2 M (2.51%)	\$1.731 M (2.71%)	
Enrollment Growth	\$57.8 M (1%)	\$60 M (1%)	\$60 M (1%)	Allows the system to serve around 25,000 more students.
<i>Base Augmentation (New Funding Formula)</i>	<i>\$186.3 M</i>	<i>\$175 M</i>	<i>\$175 M (plus \$104 M one time)</i>	<i>To support transition to a new equity and outcomes focused funding formula.</i>
College Promise Programs	\$0	\$46 M	\$46 M	To implement AB 19 (Chpt. 735/Statutes of 2017)
Student Success (SSSP) & Equity	No Augmentation	No Augmentation	No Augmentation	
Workforce & CTE Pathways	No Augmentation	No Augmentation	No Augmentation	
Part-Time Faculty Office Hours	\$5 M	No Augmentation	No Augmentation	
Basic Skills	No Augmentation	No Augmentation	No Augmentation	
COLA: Adult Education Block Grant	\$0	\$20.5 M	\$21.5 M	COLA for AEBG plus \$5 M for data collection
Full-Time Student Success Grants	\$25 M	\$32.9 M	\$40.8 M	Consolidates the two categorical programs. Grant based on units taken by qualifying student.
Completion Incentive Grants	\$25 M			
Financial Aid Streamlining & Mod	\$0	\$0	\$5 M (\$13.5 one-time)	implementing new system improvements
Chancellor's Office Operations	\$618,000	\$2 M	\$2 M	Non-98 for 15 vacant positions
Online Education	\$5 M	\$20 M	\$20 M	\$100 M one-time and \$20 M ongoing

One-Time Funds					
Online Education		\$100 M	\$100 M	One-time for the establishment of a new online colleges	
Deferred Maintenance & Instructional Equipment	\$76.8 M	\$274.3 M	\$143.5 M	No matching funds required	
Open Ed Resources (OER)		\$0	\$0	\$6 M	Expand across colleges
Prop 39 Clean Energy Job Creation	\$46.5 M		\$0	?	
Innovation Awards	\$20 M	\$20 M	\$20 M		Focused on enhancing
Other					
Adjusted Growth		(-) \$73.7 M			
Capital Facilities					
Prop 51 Bond Projects	15 Projects	5 Projects	5 Projects		29 projects requested in the 2018-19 Capital Outlay Program. Funds only: • Redwood's Arts • Mt. San Antonio's • Laney's Learning • Merritt's Child • Golden West's

The major highlights of the 2018-2019 tentative budget for community colleges in the May revision includes an estimated COLA of 2.71%, 1% enrollment growth, base increase of \$175 million/\$104 million one-time, \$46 million for the College Promise program, \$40.8 million in full-time/completion grants, \$100 million one time/\$20 million on going for the new online college and \$143.5 million in scheduled maintenance/instructional equipment. The increase in base allocation funding is needed to fund STRS & PERS employer pension obligation increases.

There is a new proposed funding formula for community colleges that is currently being worked with the Community College Leaders, Chancellor's Office and Department of Finance. The May revision has included the following:

#### May Revision - Governor's Proposed Funding Formula

**Base Grants (60% of formula)** — District base grant calculated through FTES enrollment.

Measures FTES enrollment based on a three-year average.

Consistently counts summer session enrollments in the fiscal year that follows the summer term.

Provides a rural allocation consistent with the current formula.

**Supplemental Grant (20% of formula)** — Supplemental grants based on the number of low-income students that the district enrolls.

Measures Three Factors:

1. Pell Grant headcount enrollment
2. Headcount enrollment of students 25 years and older who receive a College Promise Grant fee waiver (formerly known as the BOG Fee Waiver)
3. AB 540 students per the California Dream Grant application

**Student Success Incentive Grant (20% of formula)** — Funding for student outcomes with additional funding for outcomes of low-income students:

Progression

Completion of transfer-level mathematics and transfer-level English within the first year of enrollment.

Outcomes

Completion of an associate degree or California community colleges baccalaureate degree.

Transfer to any accredited 4-year institution

Completion of an ADT

Credit certificates 18 units or greater

Completion of 9 career technical education (CTE) units

Wages

Attainment of a regional living wage after one year of completion.

Provides districts with additional resources based on the number of Pell Grant students meeting any of the above outcomes.

**Hold Harmless Provision** — Establishes a two-year hold harmless approach

Districts would be held harmless to 2017-18 levels.

Formula metrics would be implemented in year three or fiscal year 2020-21.

**Noncredit & CDCP** — Excludes noncredit and CDCP courses from the new funding formula and funds these programs at existing rates.

**Technical Assistance** — Authorizes the Chancellor to direct a district to use up to 1 percent of a district's apportionment for assistance.

Antelope Valley College's 2018-2019 General Unrestricted Fund Budget

The District receives approximately \*97%\* of its unrestricted general funding from State apportionment directly linked to student attendance or FTES. In 2014-2015, the actual FTES was 11,246. Growth funding was available and a strategic funding decision was made to capture the available growth funding. This was the first available funding for growth that was been made in 8 years due to the recession. The District started to decline the following year and in 2016-2017, FTES was at 10,839. The District had to rebench FTES to a lower level, which led to stability. Several community colleges are in the same situation. At the September 2017 Enrollment Management Committee meeting, a stability plan was presented. The second apportionment attendance report was completed in April 2018 and indicates that FTES is flat.

Antelope Valley College Unrestricted Revenue Highlights:

- 2.71% COLA in revenue
- Base increase funding of \$1.7 million
- 0% growth
- Continuation of being in stability
- \$46 per credit unit
- 0.5% revenue deficit factor included

Antelope Valley College Unrestricted Expenditure Budget Changes:

<b>Exhibit A to Unrestricted Fund</b>				
<b>2017-2018 Budget Changes to 2018-2019 Tentative Budget</b>				
	<b>Change</b>	<b>Increase</b>	<b>Decrease</b>	<b>Total</b>
1	Increase in Step & Column Estimates	\$ 364,386		
2	Elections	\$ 400,000		
3	Security Contract Increase of 5% per year	\$ 98,013		
4	Minimum Wage Increase	\$ 170,000		
5	One-time Mandated Cost Funds Completed Projects		\$ (838,019)	
6	One-time H&W Cap Removal of \$500 per person		\$ (246,000)	
7	Facilities hazardous waste disposal increase	\$ 15,000		
8	Increasing in baseline for nursing hazardous waste dispose &	\$ 3,300		
9	Increase in Utilities Expense	\$ 96,480		
10	STRS increase from 14.43% to 16.28%	\$ 502,406		
11	Academic Senate Baseline Budget Increase	\$ 2,000		
12	PERS increase from 15.53% to 18.10%	\$ 361,622		
13	Removal of 17-18 One Time Funding		\$ (97,125)	
14	Increase in Fox Hangar Rent	\$ 1,200		
15	18-19 One Time Resource Allocation Requests \$7,500 +	\$ 250,000		
16	Ongoing Resource Allocation	\$ 250,000		
17	18-19 One Time Resource Allocation Requests under \$7,500	\$ 200,000		
18	ITS Baseline Ongoing Funding for Refresh/Updates/New Tech	\$ 200,000		
	<b>Total Increase (Decrease)</b>	<b>\$2,914,408</b>	<b>\$ (1,181,145)</b>	<b>\$ 1,733,263</b>

Changes that can Effect the Budget*CalSTRS & CalPERS*

The CA State Legislature developed a plan to address the unfunded liability for the California State Teachers Retirement System and California Public Employees Retirement System over the next 30 years. The increase in employer obligation is below:

<b>STRS Contribution Rates</b>			
	<b>Employer</b>	<b>Employee (pre-2013 hire date)</b>	<b>Employee (post-2013 hire date)</b>
2013-14	8.25%	8%	8%
2014-2015	8.88	8.15	8.15
2015-2016	10.73	9.2	8.56
2016-2017	12.58	10.25	9.205
2017-2018	14.43	10.25	9.205
2018-2019	16.28	10.25	10.205
2019-2020	18.13	10.25	10.205
2020-2021	19.1	10.25	10.205

PERS Contribution Rates			
	Employer	Employee (pre-2013 hire date)	Employee (post-2013 hire date)
2013-14	11.44%	7%	6%
2014-2015	11.77	7.00	6.00
2015-2016	11.85	7.00	6.00
2016-2017	13.89	7.00	6.00
2017-2018	15.53	7.00	6.50
2018-2019	18.1	7.00	6.50
2019-2020	20.8	7.00	6.50
2020-2021	23.8	7.00	6.50

Antelope Valley College has included this information in the tentative budget section (5 – 1) and three-year budget projection section (5 – 2).

#### *Minimum Wage*

The Fair Wage Act of 2016 was passed that will increase the minimum wage \$1 per year over the next four years starting at \$10.50 effective January 1, 2017 to \$15 per hour on January 1, 2022.

#### Antelope Valley Community Colleges Strategic Planning Approach Leading to the 2018-2019 Tentative Budget

After the May revision, the draft tentative budget was presented to various forums: May 17, 2018 Classified Negotiations, May 18, 2018 Faculty Negotiations, May 21, 2018 Executive Council, May 30, 2018 Budget Committee meeting and the June 6, 2018 Strategic Planning Committee meeting.

#### Other Funds

The 2018-2019 Tentative Budget includes estimates for the following:

1. General Fund Restricted (Fund 13 & 14)
2. Capital Outlay Fund (Fund 41)
3. Revenue Bond Construction Fund (42)
4. Bond Interest and Redemption (Fund 21)
5. Palmdale Redevelopment (43)
6. Bookstore (Fund 51)
7. Cafeteria (Fund 52)
8. Child Development Center (Fund 33)
9. Student Representative Fees (Fund 72)
10. Other Trust Funds (Fund 74)
11. Financial Aid (Funds 75)



Milestone	Start	Finish
<b>2018-2019 Budget Development Calendar as of 10/18/17</b>	Wed 10/18/17	Fri 10/5/18
<b>Non-Personnel College Budget Call</b>	Wed 10/18/17	Thu 1/18/18
Budget Committee Budget Call Review	Wed 10/18/17	Wed 10/18/17
Strategic Planning Committee Budget Call Review	Wed 11/1/17	Wed 11/1/17
Budget Call Issue Date & Due Date	Mon 11/6/17	Fri 1/12/18
Budget Instructions/Training Admin Council & Dept Chairs	Tue 11/14/17	Tue 11/14/17
<b>Personnel Prioritization</b>	<b>Mon 10/16/17</b>	<b>Tue 1/16/18</b>
Faculty Prioritization List	Mon 10/16/17	Tue 1/16/18
CMS & Administrator Prioritization List	Mon 10/16/17	Tue 1/16/18
Classified Prioritization List	Mon 10/16/17	Tue 1/16/18
2017-2018 Audit Presentation to the Board of Trustees	Mon 1/8/18	Mon 1/8/18
Governor's 2018-2019 Budget Released	Mon 1/15/18	Mon 1/15/18
Annual Budget Committee Goal Setting and Review of Prior Year Accomplishments	Wed 11/29/17	Wed 11/29/17
<b>Tentative Budget Development</b>	<b>Mon 1/15/18</b>	<b>Fri 6/22/18</b>
Other Funds Budget Call Issued	Mon 2/12/18	Fri 3/16/18
Restricted/Grant Budget Call Issued	Mon 2/12/18	Fri 3/16/18
2016-2017 Recalculation Issued (R1)	Thu 2/15/18	Thu 2/15/18
2017-2018 First Principle Apportionment Issued (P1)	Thu 2/15/18	Thu 2/15/18
Business Services compiles New Resource Requests	Mon 1/15/18	Fri 1/19/18
Resource Requests sent to BC Members prior to meeting	Mon 1/22/18	Mon 1/22/18
Budget Committee Reviews Resource Requests	Wed 1/24/18	Wed 3/14/18
Budget Committee Review -Lab Time	Wed 1/31/18	Wed 1/31/18
Budget Committee Review -Lab Time	Wed 2/7/18	Wed 2/7/18
Budget Committee Q&A of Requestors	Wed 1/31/18	Wed 2/7/18
Requestors Present to BC based on Questions	Wed 2/28/18	Wed 2/28/18
Deadline for BC to Score Requests	Wed 3/14/18	Wed 3/14/18
Budget Committee reviews scoring results	Wed 3/28/18	Wed 3/28/18
Budget Committee Joint Meeting with Strategic Planning Committee	Wed 4/25/18	Wed 4/25/18
Budget Committee sends Recommendations to Exec Council	Fri 4/27/18	Fri 4/27/18
Executive Council Reviews Recommendations	Mon 4/30/18	Mon 4/30/18
Tentative Budget Development	Mon 1/15/18	Fri 4/27/18
Tentative Budget Presented to Administrative Council	Tue 5/22/18	Tue 5/22/18
Final List to Budget Committee	Wed 5/23/18	Wed 5/23/18
Tentative Budget Presented to Budget Committee	Wed 5/23/18	Wed 5/23/18
Budget sent to President's Office	Fri 6/1/18	Fri 6/1/18
Tentative Budget Presented to Strategic Planning Committee	Wed 6/6/18	Wed 6/6/18
Board of Trustees Approves Tentative Budget	Mon 6/11/18	Mon 6/11/18
Memos to Requestors issued for Resource Allocation Disposition	Fri 6/22/18	Fri 6/22/18
Governor's May Revision	Tue 5/15/18	Tue 5/15/18
2017-2018 Second Principle Apportionment Issued (P2)	Thu 5/31/18	Thu 5/31/18
State Budget Enacted	Sun 7/1/18	Sun 7/1/18
2018-2019 Advanced Apportionment Issued (AD)	Mon 7/23/18	Mon 7/23/18
2018-2019 Chancellor's Office Budget Workshop	Mon 7/30/18	Mon 7/30/18
<b>Adopted Budget Development</b>	<b>Mon 8/6/18</b>	<b>Wed 10/3/18</b>
2017-2018 Unaudited Actuals Available	Mon 8/6/18	Mon 8/6/18
Adopted Budget Presented to Budget Committee	Wed 8/22/18	Wed 8/22/18
Adopted Budget Presented to Administrative Council	Tue 8/28/18	Tue 8/28/18
Final Adopted Budget sent to President's Office	Fri 8/31/18	Fri 8/31/18
Adopted Budget Presented to Strategic Planning Committee	Wed 9/5/18	Wed 9/5/18
Board of Trustees Adopts the Budget	Mon 9/10/18	Mon 9/10/18
Budget Committee Review for Process Improvement	Wed 9/26/18	Wed 9/26/18
Budget Committee Joint Meeting with Strategic Planning Committee	Wed 10/3/18	Wed 10/3/18

### Linking the Strategic Plan and the Budget

The Superintendent/President has formed an advisory group to solicit input from community leaders on the current and future workforce development needs of industry. This information is then evaluated and is in the process of being incorporated into the college's Educational Master Plan (EMP). The Superintendent/President then uses this information to assist in the development of the annual Board goals. In order to properly integrate goals and outcomes with the financial planning of the District, there were three areas that required additional focus. The EMP goals were prioritized by the college's Administrative Council and reviewed in a campus wide planning retreat. There was emphasis placed on:

- Educational Master Plan #2-Increase efficient and effective use of resources (2.1-Technology, 2.2 Facilities, 2.3 Human Resources & 2.4 Business Services).
- Educational Master Plan #3-Focus on utilizing proven instructional strategies that will foster transferable intellectual skills.
- Educational Master Plan #4-Advance more students to college-level coursework (4.1-Develop and implement effective placement tools).

In order to ensure that the resource allocation process addressed the prioritized goals of the EMP, rubric scoring was modified to include a higher weight to the prioritized goals of the Educational Master Plan #2, #3 & #4. This would allow those requests that fit within the prioritized EMP goals to have a higher consideration than those that may not fit within those prioritized goals. Below are the 2018-2019 Budget Calls leading up to the prioritization lists.

### Resource Allocation Process

July 9, 2015

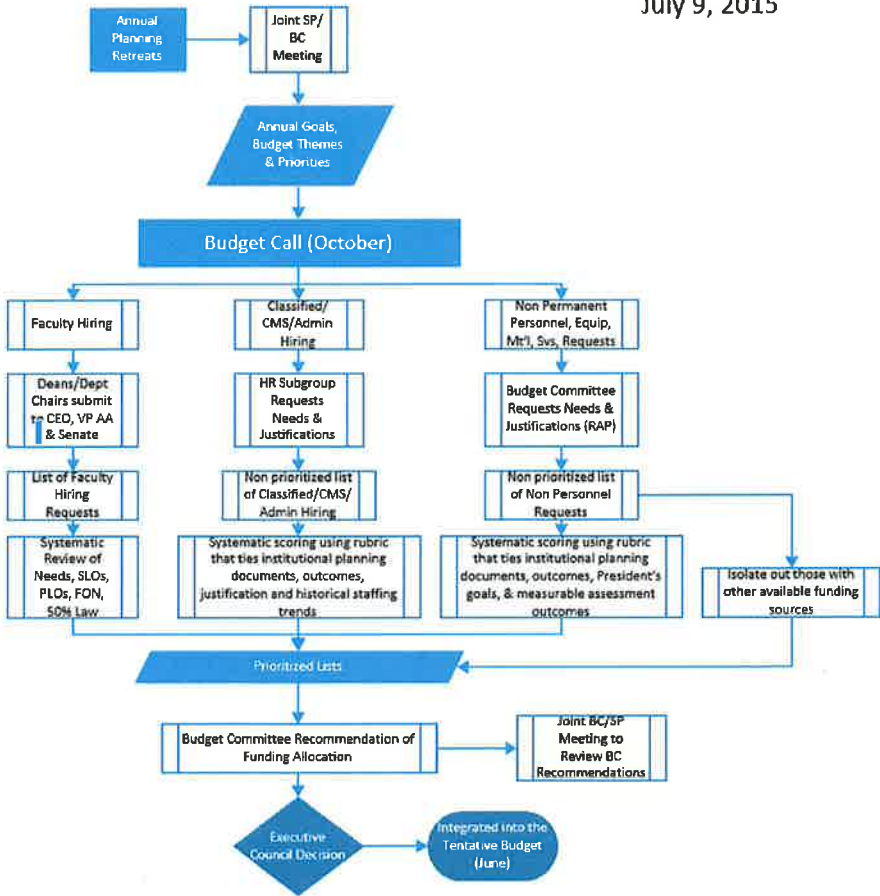
May-October

October - December

January

February - April

May



### 2018-2019 Positions Resource Allocation Process & Timeline for Faculty

The faculty prioritization process took place in late fall 2017 to allow for the hiring process to begin in January 2018. Positions were requested from Deans, after collaboration with division faculty, and then ranked by the Superintendent/President and Vice President of Academic Affairs.

	Jan	Feb	Mar	Apr	May	Jun*	Jul	Aug	Sep	Oct	Nov	Dec
Board Approval						Tentative Budget			Adopted Budget			
Planning Retreats			College Advisory		Board & Exec Council		Admin Council		College Wide	College Advisory		
Resource Allocation												
2018-2019 Faculty												
Process									First AAAC meeting 9/2018: 2018-2019 Request for Faculty positions and instructions sent to Dept Chairs & Deans	10/31/2017: Faculty position requests due to Academic Affairs		
Prioritization/Scoring	1/24/18: BC Reviews list			4/25/18: Joint SP & BC meeting to review prioritization for 18-19.							11/3/17: AAAC meeting, positions voted on & prioritized faculty list produced. VP AA and Academic Senate President sent to Superintendent . Later meeting, President & Deans meet to discuss list.	12/14/17: Superintendent sent out prioritized faculty list to begin hiring process

### **2018-2019 Faculty Prioritization**

The Superintendent/President received input from Academic Senate, Department Chairs, Deans, and Executive Council on faculty prioritization.

The hiring list is:

1. AFAB
2. CFE #2
3. Music (Commercial)
4. LVN
5. Clothing and Textiles
6. Biology
7. Communication
8. Digital Media
9. Film & TV
10. Deaf Studies (Palmdale)
11. Theater Arts
12. Kinesiology
13. Spanish (Palmdale)
14. History
15. Spanish I

Last year, the decision was made to hire 18 full time faculty and 1 temporary faculty. The District expects to exceed the full time faculty obligation number by 17 and be above the 50% law at 52%. The final decision is to hire one tenure-track AFAB instructor, a temporary AFAB Instructor and one tenure-track communications instructor. Only those with mission critical need areas will receive consideration for hiring in 2018-2019.

## 2018-2019 Resource Allocation Process & Timeline for Classified & Confidential, Management & Supervisory (CMS) Positions

The Human Resources Subgroup met and ranked positions using a rubric that tied to institutional planning for classified and confidential, managers and supervisors. The ranked listing went to Executive Council, who made changes based on current needs of the District.

	Jan	Feb	Mar	Apr	May	Jun*	Jul	Aug	Sep	Oct	Nov	Dec
Board Approval						Tentative Budget			Adopted Budget			
Planning Retreats			College Advisory		Board & Exec Council		Admin Council		College Wide	College Advisory		
Resource Allocation												
2018-2019 Non Faculty												
Process											11/20/17: 2018 Staffing Requests Due	12/7/17: Justifications presented to HR Subgroup
Training										10/2/17: 2018-2019 Process presented to Executive Council		
Prioritization/ Scoring	1/18/18: HR Subgroup finalizes lists. 1/24/18: BC Reviews list			4/25/18: Joint SP & BC meeting to review prioritization for 18-19.				6/1/18: May revise issued. Funding allocations identified. BC meets 6/27/18 to recommend the allocation split.		Allocation split recommendation goes to Executive Council for final decision. Divisions issued allocation letters.		12/15/17: HR subgroup scoring due

For classified and CMS positions, the HR subgroup evaluated positions using a rubric that tied to institutional planning documents, program review, outcomes, prior year staffing and justifications.

### Positions Prioritization Rubric Fiscal Year 2018-19

Committee Member: \_\_\_\_\_

Review Date: \_\_\_\_\_

Division/Area of Position: \_\_\_\_\_

Requested Position title: \_\_\_\_\_

Scoring Area	Related Components	Scoring Rubric	Score
<b>Area 1</b>  2017-18 Staffing Support	Ranking based on 2017-18 positions filled	Max 10 Points: <ul style="list-style-type: none"> <li>• 10 Pts: No positions funded for 2017-18</li> <li>• 7 Pts: &gt;0 to 1 position funded</li> <li>• 5 Pts: &gt;1 to 2 positions funded</li> <li>• 3 Pts: &gt;2 positions funded</li> </ul>	
<b>Area 2</b>  Prioritization Rank	Reflects Internal Ranking	Max 10 Points: <ul style="list-style-type: none"> <li>• 10 Pts: Ranked 1</li> <li>• 7 Pts: Ranked 2</li> <li>• 4 Pts: Ranked 3</li> </ul>	
<b>Area 3</b>  Position Justification Narrative	Justification providing a succinct and compelling case for the requested position. Must include supportive language from the applicable planning documents.	Max 20 Points: <ul style="list-style-type: none"> <li>• 20 Pts: The justification is complete and presents a compelling case for the position to be supported.</li> <li>• 15 Pts: The justification is mostly complete and presents a partial but not fully compelling case for the position to be supported.</li> <li>• 10 Pts: The justification is partially complete and provides a limited case for supporting the position.</li> <li>• 5 Pts: The justification is significantly incomplete and lacks any substantive support for the position.</li> </ul>	

Below is the prioritization as a result of the scoring. This was presented to Budget Committee and the Strategic Planning Committee prior to going to Executive Council.

<b>Classified Positions Prioritization</b>		
<b>Position Title</b>	<b>Points</b>	<b>Rank</b>
Instructional Assistant for Auto Body (AA)	315	1
Payroll Specialist (HR)	305	2
Clerical/Tech positions TBD (Palmdale)	300	3
Library Assistant (IERP/LS)	285	4
Sound Engineer (BS)	281	5
Lab Tech Physical Sciences (AA)	276	6
Maintenance Assistant, 0.5 FTE (FS)	270	7
Systems Administrator (ITS)	261	8
Lab Tech Ceramics (AA)	252	9
Transportation Driver (FS)	236	10
Computer Services Tech (ITS)	227	11
Custodian I (FS)	197	12

<b>Confidential, Management, Supervisory (CMS) Positions Prioritization</b>		
<b>Position Title</b>	<b>Points</b>	<b>Rank</b>
Budget Analyst (BS)	295	1
Director and Designer PAT (AA)	290	2
Stage Manager (BS)	256	3
Seasonal House Manager, 0.75 FTE (BS)	246	4



## 2018-2019 Resource Allocation Process & Timeline for Non Staffing Requests

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Board Approval</b>												
<b>Planning Retreats</b>			College Advisory		Board & Exec Council	Tentative Budget	Admin Council		College Wide	College Advisory		
<b>Resource Allocation</b>												
<b>2018-2019 Non Personnel</b>												
Process	1/12/18: Budget Requests Due					6/28/17: BC Process improvement from 17-18. Discuss what we like, don't like and what we want to change.				10/16/17: BC met to review 18-19 resource allocation process	11/1/17: Joint SP & BC meeting to review resource allocation process for 18-19.	
Training	1/31/18: Lab for BC members	2/7/18: Lab for BC Members									11/14/17 & 11/16/17: Admin Council/Dept Chairs/Admin Assist Training	
Prioritization/ Scoring	1/24/18: Requests reviewed and discussed at BC Meeting		3/14/18: Scoring Due	3/28/18 BC Meeting	5/7/18: List to be reviewed at Exec Council with Deans for alternate funding sources.	6/1/18: May revise allocations identified. BC meets 6/27/18 to recommend the allocation split.	Allocation split recommendation goes to Executive Council for final decision. Divisions issued allocation letters.					

The Budget Committee received 37 ongoing and one-time funding requests for 2018-2019. These requests were evaluated using a rubric that tied to institutional planning documents, outcomes, prioritized institutional goals, the superintendent's goals and measureable outcomes. The Budget Committee evaluated all of the requests that did not have alternative funding sources. The areas include the following:

- Institutional Effectiveness, Research & Planning/Library Services
- Public Information Officer/Marketing
- Business & Auxiliary Services
- Facilities Services
- Information Technology Services/IMC
- Rhetoric & Literacy Division
- Health & Safety Sciences Division
- Career Technical Education Division
- Math, Science & Engineering Division
- Arts & Humanities Division
- Social & Behavioral Sciences Division
- Palmdale/Extended Learning Division
- Risk Management
- Student Life & Development Division
- Enrollment Services Division
- Counseling & Matriculation Division
- Office of Student Services
- Office of Human Resources/Payroll
- Office of Academic Affairs
- Office of the President
- Bachelor's Degree Program

The Budget Committee requested resource allocations proposals for academic requests and operational requests scored using the following rubrics.

Non-Permanent Staffing Prioritization Rubric			
Academic/Non-Operational Request			
Fiscal Year 2018-2019			
Scoring Area	Related	Scoring	Score
I: Planning Documents	<ul style="list-style-type: none"> <li>- Program Review(PR)/ Annual Program Assessment (APA)</li> <li>- Action Plan</li> <li>- Educational Master Plan/ 3- Year Strategic</li> <li>- Facilities Master Plan</li> <li>- Technology Plan</li> <li>- Human Resources Plan</li> <li>- Other planning documents</li> </ul>	<p><b>Max 30 Points:</b></p> <p><b>0 points:</b> No demonstrated need supported by PRI/APA</p> <p><b>15 points:</b> Demonstrates need from Program by PRI/APA</p> <p><b>30 points:</b> Demonstrates need from PRI/APA and linked to Outcomes</p>	
II: Alignment with Annual Institutional Goals	<ul style="list-style-type: none"> <li>- Goals of the Educational Master Plan</li> </ul>	<p><b>Max 29 Points:</b> Sum the points for all institutional goals that the request supports</p> <p><b>5 points:</b> Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices</p> <p><b>7 points:</b> Goal #2: Increase efficient and effective use of all resources (2.1-Technology, 2.2-Facilities, 2.3-Human Resources &amp; 2.4-Business Services)</p> <p><b>7 points:</b> Goal #3: Focus on utilizing proven instructional strategies that will foster transferable intellectual skills</p> <p><b>7 points:</b> Goal #4: Advance more students to college-level coursework (4.1- Develop and implement effective placement tools)</p> <p><b>3 points:</b> Goal #5: Align instructional programs to the skills identified by the labor market</p>	
III: Alignment with President's Goals	<ul style="list-style-type: none"> <li>President's Goals</li> </ul>	<p><b>Max 21 Points:</b></p> <ul style="list-style-type: none"> <li>- <b>0 points if it does not support any of the goals</b></li> <li>- <b>11 points if it supports some of the goals</b></li> <li>- <b>21 points if it supports most of the goals</b></li> </ul> <ul style="list-style-type: none"> <li>* Increase internal awareness of college programs, events and activities</li> <li>* Develop programs and events that will attract community involvement on</li> <li>* Increase community awareness of the services, programs and training</li> <li>* Promote AVC2CSU, K-12 Alignment, Bachelor's Degree Program Growth to the community through direct contact or media presentation</li> <li>* Develop Guided Pathways pilot programs</li> <li>* Develop 5-year Enrollment Management Plan focusing on student</li> <li>* Provide class scheduling that focuses on student need</li> <li>* Explore and present change to Academic Calendar to meet changing student need</li> <li>* Continue process study with consultants to improve business work flow to reduce redundancy and improve efficiency</li> <li>* Increase constituent participation in governance and committees</li> </ul>	
IV: Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	<ul style="list-style-type: none"> <li>- Outcomes Assessment</li> </ul>	<p><b>Max 20 Points:</b></p> <p><b>0 points:</b> No outcomes</p> <p><b>10 points:</b> Documented Measurable Outcome</p> <p><b>20 points:</b> Documented Measurable Outcome tied to SLO/PLO/ILO/OO</p>	
<b>Total Points (Max 100):</b>			

<b>Non-Permanent Staffing Prioritization Rubric</b>			
<b>Operational Request</b>			
Fiscal Year 2018-2019			
Scoring Area	Related	Scoring Rubric	Score
I: Planning Documents	<ul style="list-style-type: none"> <li>- Program Review(PR)/ Annual Program Assessment (APA)</li> <li>- Action Plan</li> <li>- Educational Master Plan/ 3- Year Strategic</li> <li>- Facilities Master Plan</li> <li>- Technology Plan</li> <li>- Human Resources</li> <li>- Other planning documents</li> </ul>	<p><b>Max 30 Points:</b></p> <p><b>0 points:</b> No demonstrated need supported by PRI/APA</p> <p><b>15 points:</b> Demonstrates need from Program by PRI/APA</p> <p><b>30 points:</b> Demonstrates need from PRI/APA and linked to Outcomes</p>	
II. Alignment with Annual Operational/ Institutional Goals	- Operational/ Institutional Goals	<p><b>Max 29 Points:</b> Sum the points for all operational goals</p> <p><b>6 points:</b> Maintaining Health/Safety</p> <p><b>6 points:</b> Ensuring Compliance</p> <p><b>4 points:</b> Enhancing Operational Support</p> <p><b>5 points:</b> EMP Goal #2-Efficient and Effective Use of</p> <p><b>4 points:</b> Enhancing Community Partnerships</p> <p><b>4 points:</b> Enhancing Technology Support</p>	
III. Alignment with President's Goals	President's Goals	<p><b>Max 21 Points:</b></p> <ul style="list-style-type: none"> <li>- <b>0 points</b> if it does not support any of the goals</li> <li>- <b>11 points</b> if it supports some of the goals</li> <li>- <b>21 points</b> if it supports most of the goals</li> </ul> <ul style="list-style-type: none"> <li>* Increase internal awareness of college programs, events and activities</li> <li>* Develop programs and events that will attract community involvement on campus</li> <li>* Increase community awareness of the services, programs and training opportunities the college offers</li> <li>* Promote AVC2CSU, K-12 Alignment, Bachelor's Degree Program Growth to the community through direct contact or media presentation</li> <li>* Develop Guided Pathways pilot programs</li> <li>* Develop 5-year Enrollment Management Plan focusing on student success and completion</li> <li>* Provide class scheduling that focuses on student need</li> <li>* Explore and present change to Academic Calendar to meet changing student need</li> <li>* Continue process study with consultants to improve business work flow to reduce redundancy and improve efficiency</li> <li>* Increase constituent participation in governance and committees</li> </ul>	
IV. Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	- Outcomes Assessment	<p><b>Max 20 Points:</b></p> <p><b>0 points:</b> No outcomes</p> <p><b>10 points:</b> Documented Measurable Outcome</p> <p><b>20 points:</b> Documented Measurable Outcome tied to SLO/PLO/ILO/OO</p>	
<b>Total Points (Max 100):</b>			

The following is the result of the prioritization process for non staffing requests.

**2018-2019 One-Time  
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Facilities Services	3	10 PASSENGER VANS	100,000			1016
Facilities Services	2	25 PASSENGER BUS REPLACEMENT	100,000			955
Business	3	Replenishment of \$ 17,000.00 expended for an emergency facility repair.	17,000			911
Information Technology Services / IMC	1	Self-Service Captioning Tool for Faculty	25,000			828
IERP / Library Services	6	Redesign and improvement of second floor spaces for students	100,000			764
Business	1	Digital Signature Capability	25,000			626
Business	2	Asset Management and Tracking System	30,000			562
Business	4	Electric Reach Truck	37,500			496

**2018-2019 On-Going  
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Facilities Services	1	PALMDALE LOCATIONS BUDGET AUGMENTATION	25,000			1070
IERP / Library Services	3	Annual Maintenance for Tableau	4,000			1044
Arts & Humanities	1	Ongoing Increase to Annual budget for Equipment Repair & Maintenance	2,551			1007
Facilities Services	4	PARKING LOT REPAIRS	120,000			978
Facilities Services	5	FACILITIES ALTERATIONS & IMPROVEMENTS	30,000			966
Risk Management	1	Non-Capitalized Equipment-Ergonomic & Reasonable Accommodation Equipment	3,000			965
IERP / Library Services	1	SirsiDynix Horizon-Funding for: Software Licenses	40,000			941
IERP / Library Services	4	Community College Survey of Student Engagement(CCSSE) & SENSE or similar instr. for spring/fall 2019	20,000			938
IERP / Library Services	2	SirsiDynix Horizon-Funding for: Annual Subscriptions	9,000			935
Student Life & Services	5	Increase funding to ensure a safe and enjoyable commencement ceremony.	30,000			901
Mathematics, Science, & Engineering	1	Increase current allocation for the renewal of instructional software.	2,000			871
IERP / Library Services	5	Collection development of books and other reference printed materials for Lancaster and Palmdale	200,000			863
Bachelor's Degree Program	1	To establish a yearly supply budget for the BS Degree program	15,000			855
Career Technical Education	1	Agumentation of Supply Budget	60,000			851

**2018-2019 On-Going  
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Mathematics, Science, & Engineering	2	Renewal of ArcView software for GIS.	4,200			838
Information Technology Services / IMC	1	Self-Service Captioning Tool for Faculty	25,000			828
Student Life & Services	1	First Year Experience (FYE) Programming & support services due to the ending of the grant.	270,000			827
Social & Behavioral Sciences	1	Increase budget for professional development	3,000			803
Information Technology Services / IMC	2	Augmentation to software budet for enhanced antivirus/malware suite	45,000			787
Student Life & Services	6	Growth for the Study Abroad program	2,000			787
Student Life & Services	4	Recreate the student worker pool for various events to efficiently use employees, students, & resour	15,000			779
Student Life & Services	2	Provide services to and grow the International Student Program.	5,000			773
Information Technology Services / IMC	3	Increase of Student Support Funding for Open Labs	18,000			745
Arts & Humanities	3	Ongoing Budget for Equipment Repair and Maint.	5,000			744
Student Life & Services	3	Support growth in Outreach	8,000			726
Arts & Humanities	2	Ongoing Annual budget for Instructional Materials & Supplies (Books & Videos)	2,000			699
Information Technology Services / IMC	4	Additional Student Funding to Establish Walk-in Help Desk	18,000			695

**2018-2019 On-Going  
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Information Technology Services / IMC	5	Replacement of Help Desk / Self Service Systems	20,000			682
Student Life & Services	7	Successful completion of 3 WorkKeys assessments that documents essential work skills.	10,000			652

Funds have been allocated in accordance with the Exhibit A. There is \$250K set aside for ongoing requests, \$250K set aside for one-time requests that are \$7,500 and above and \$200K set aside for requests below \$7,500 to be allocated by the supervising executive council member. Each executive council member, with the exception of the foundation, will be allotted \$25K.

<sup>1</sup> Community College League of California Budget Advocacy Website:  
<https://www.ccleague.org/advocacy/MayRevise18>, May 11, 2018

***SECTION 2***

***ANTELOPE VALLEY COLLEGE  
BUDGET SUMMARY***

2018-2019 Antelope Valley College Tentative Budget

2017-2018 Estimated Actuals										
Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unrestricted Balance	Reserve	% of overall budget
	<i>General Fund</i>									
10	Unrestricted	15,653,217	66,330,305	71,842,731	10,140,791	(400,073)	(5,512,426)	9,740,718	13.6%	42.88%
13 & 14	Restricted	3,779,803	16,652,192	15,547,406	4,884,589		1,104,786			9.28%
21	Bond Interest & Redemption	15,407,577	13,137,153	13,079,237	15,465,493		57,916			7.81%
41	Capital Outlay Fund	4,218,768	2,551,779	2,411,966	4,358,581		139,813			1.44%
42	Revenue Bond Construction	132,817,085	1,852,503	28,148,036	106,521,552		(26,295,533)			16.80%
51	College Store	922,675	798,865	1,009,521	712,019		(210,656)			0.60%
52	Cafeteria	(88,365)	471,315	382,950	(0)		88,365			0.23%
33	Child Development Center	1	743,149	743,150	(0)		(2)			0.44%
72	Student Rep	298,341	37,849	51,000	285,190		(13,151)			0.03%
74	Financial Aid	860,683	33,645,391	34,072,401	433,673		(427,010)			20.34%
75	Scholarships & Loan	52,266	251,200	251,000	52,466		200			0.15%
	<b>Antelope Valley College Budget</b>		<b>136,471,701</b>	<b>167,539,398</b>			<b>(31,067,698)</b>			<b>100.00%</b>

2018-2019 Tentative Budget										
Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unrestricted Balance	Reserve	% of overall budget
	<i>General Fund</i>									
10	Unrestricted	10,140,791	73,930,508	73,267,490	10,803,809	(500,000)	663,018	10,303,809	14.1%	42.11%
13 & 14	Restricted	4,884,589	15,505,583	16,862,602	3,527,570		(1,357,019)			9.69%
21	Bond Interest & Redemption	15,465,493	12,480,295	12,425,275	15,520,513		55,020			7.14%
41	Capital Outlay Fund	4,358,581	3,512,851	5,724,772	2,146,660		(2,211,921)			3.29%
42	Revenue Bond Construction	106,521,552	1,459,304	29,450,505	78,530,351		(27,991,201)			16.93%
51	College Store	712,019	871,476	845,748	737,747		25,727			0.49%
52	Cafeteria	(0)	0	0	(0)		0			0.00%
33	Child Development Center	(0)	757,113	757,113	0		0			0.44%
72	Student Rep	285,190	37,849	50,000	273,039		(12,151)			0.03%
74	Financial Aid	433,673	33,913,570	34,347,243	0		(433,673)			19.74%
75	Scholarships & Loan	52,466	262,520	263,550	51,436		(1,030)			0.15%
	<b>Antelope Valley College Budget</b>		<b>142,731,069</b>	<b>173,994,298</b>			<b>(31,263,229)</b>			<b>100.00%</b>



***SECTION 3***

***BUDGET SUMMARY  
GENERAL FUND***

**ANTELOPE VALLEY COLLEGE**

**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND SUMMARY**  
**RESTRICTED AND UNRESTRICTED**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b>BEGINNING FUND BALANCE</b>		19,433,020	15,025,380
<b>REVENUE</b>			
8100-8200	Federal	1,854,509	1,800,854
8600-8700	State	70,192,631	76,739,817
8800	Local	10,935,357	10,895,420
<b>Total Revenue</b>		<b>82,982,497</b>	<b>89,436,091</b>
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>102,415,517</b>	<b>104,461,471</b>
<b>EXPENDITURES</b>			
1100-1400	Academic Salaries	34,112,557	34,595,496
2100-2400	Classified Salaries	17,451,218	18,776,931
3100-3800	Benefits	16,504,934	17,235,288
4100-4700	Supplies	3,561,864	3,842,603
5100-5800	Other Operating Costs	11,201,098	10,931,798
6100-6700	Capital Expenditures	2,919,155	2,022,848
<b>Total Expenditures</b>		<b>85,750,826</b>	<b>87,404,964</b>
7100-7600	Other Outgo	1,639,312	2,725,128
<b>Total Expenditures &amp; Other Outgo</b>		<b>87,390,138</b>	<b>90,130,092</b>
Ending Fund Balance		15,025,380	14,331,379
<b>Surplus/Deficit</b>		<b>(4,407,640)</b>	<b>(694,000)</b>

***SECTION 4***

***BUDGET DETAIL  
GENERAL FUND***

**ANTELOPE VALLEY COLLEGE**

**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND DETAIL  
RESTRICTED AND UNRESTRICTED**

		2017-2018 Estimated Actuals	2018-2019 Tentative Budget
<b>REVENUE</b>			
<b>FEDERAL REVENUE</b>			
8121	Federal College Work Study	365,507	347,232
8140	Tanf - Federal (50%)	87,257	82,894
8159	PELL Admin. Allowance	41,010	38,960
8160	Veteran's Education	3,114	3,114
8170	Vocation Technical Education	537,513	510,637
8171	Career Tech	41,592	39,512
8201	Title V First Year Experience	514,982	514,982
8203	Trio Grant	255,011	255,000
8290	Misc Federal Income	8,523	8,523
<b>TOTAL FEDERAL REVENUE</b>		<b>1,854,509</b>	<b>1,800,854</b>
<b>STATE REVENUE</b>			
8600	State Revenues		
8602	Hunger Free Campus	24,809	23,569
8603	Clery Act	22,308	21,193
8610	General Apportionments	44,385,908	52,536,111
8611	Basic Skills	610,818	580,277
8612	California Apprenticeship Initiative Grant	500,000	0
8615	Enrollment Fee Financial Asst.	201,751	191,663
8616	BFAP Administration	594,602	564,872
8622	Veterans Resource Center	52,365	49,747
8623	Guided Pathways	445,256	534,308
8624	EOPS	931,102	884,547
8625	CARE	280,909	266,864
8626	Disabled Student Progr Svcs	808,503	768,078
8627	CalWorks	1,038,831	986,889
8628	Student Success & Support (SSSP) Credit	2,750,000	2,612,500
8628	SSSP Non Credit	28,232	26,820
8630	Education Protection Account (EPA)	8,983,536	8,983,536
8631	DPSS CalWorks	199,489	199,489
8632	Strong Workforce Development 60% District Share	1,167,712	1,109,326
8632	Strong Workforce Development 40% Region Share	665,283	632,019
8635	Nursing Enrollment Grant (Object will change to EPA)	112,500	106,875
8636	AB86 Adult Education	154,000	146,300
8638	Student Equity	1,994,860	1,895,117
8639	Baccalaureate Degree Program	22,000	25,000
8640	Tanf - State (50%)	87,257	82,894
8644	Quality Improvement Grant	4,000	3,800
8649	Air Quality Management District	80,000	80,000
8655	Instructional Block Grant	358,807	358,807
8657	Staff Diversity	50,000	6,500
8663	Foster Parent Training Program	102,513	108,964
8682	State Lottery Proceeds-Prop 20	460,963	460,963
8670	State Tax Subventions	39,463	39,463
8681	State Lottery Proceeds - Reg	1,711,855	1,711,855
8685	Mandated Cost Reimbursement	331,528	300,000
8686	One Time Funding (estimated 1x realloc)	750,000	200,000
8691	Adjunct Faculty Parity	241,471	241,471
8692	Adjunct Office Hours	0	0
8693	Adjunct Health Costs	0	0
<b>TOTAL STATE REVENUE</b>		<b>70,192,631</b>	<b>76,739,817</b>

**ANTELOPE VALLEY COLLEGE**

**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND DETAIL**  
**RESTRICTED AND UNRESTRICTED**

		2017-2018 Estimated Actuals	2018-2019 Tentative Budget
8811	Tax Allocation, Secured Roll	5,804,800	5,804,800
8812	Tax Allocation, Supp. Roll	124,892	124,892
8813	Tax Allocation, Unsecured Roll	266,513	266,513
8816	Prior Years Taxes	364,579	364,579
8817	Eraf	0	0
8833/8836	Instr Contracts, Yosemite Ccd & CCE	10,000	10,000
8851	CSUB Facilities Rental	10,000	10,000
8860	Interest and Investment Income	134,443	123,408
8868	Bachelor's Degree Pilot Program Tuition	0	0
8871	Community Service Classes	103,985	103,985
8872	LACOE Training	28,902	0
8874	Enrollment	2,435,743	2,435,743
8876	Student Health Services	525,000	525,000
8877	Instructional/Lab Fees	53,652	53,652
8879	Transcript Charges	7,500	7,500
8880	Nonresident Tuition	470,000	470,000
8881	Parking Services-Public Transp	300,000	300,000
8882	Proctoring Services	0	0
8887	Audit Refunds/Challenges	10,000	10,000
8889	Library Book Fines	5,348	5,348
8890	Other Local Revenues	200,000	200,000
8893	Other Local Revenue Contracts	40,000	40,000
8894	Royalty Revenue	0	0
8898	Events Local Revenue	40,000	40,000
<b>TOTAL LOCAL REVENUE</b>		<b>10,935,357</b>	<b>10,895,420</b>
<b>GRAND TOTAL REVENUE</b>		<b>82,982,497</b>	<b>89,436,091</b>

**ANTELOPE VALLEY COLLEGE**

**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND DETAIL**  
**RESTRICTED AND UNRESTRICTED**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b>EXPENDITURES</b>			
<b>1000</b>	<b>ACADEMIC SALARIES</b>		
1100	Instructor Salaries	14,087,560	14,231,397
1210/20/30	Educational Administrators	2,450,993	2,478,830
12/40/50/55	Counselor, Librarians & Coordinators	2,708,358	2,751,707
1300	Adjunct, Teaching	13,059,054	13,302,727
1400	Other, Non-teaching	1,806,592	1,830,834
	<b>TOTAL ACADEMIC SALARIES</b>	<b>34,112,557</b>	<b>34,595,496</b>
<b>2000</b>	<b>CLASSIFIED SALARIES</b>		
2100	Regular, Non-Instr.	11,054,325	11,197,561
2150/80	CMS & Classified Administrators	3,621,227	3,690,246
2200	Regular, Instr. Aides	1,080,287	1,091,857
2300	Hourly, Non-Instr.	1,498,403	2,572,977
2400	Hrly, Instr. Aides	196,976	224,288
	<b>TOTAL CLASSIFIED SALARIES</b>	<b>17,451,218</b>	<b>18,776,931</b>
<b>3000</b>	<b>EMPLOYEE BENEFITS</b>		
3100	State Teachers Ret.	3,879,064	4,409,881
3200	PERS	2,728,986	3,118,503
3300	OASDI	1,835,162	1,854,308
3400	Health & Welfare	7,106,704	6,882,444
3500	Unemployment Ins.	59,226	68,545
3600	Workers' Comp.	895,790	901,607
3800	Alternative Retirement Plan	0	0
	<b>TOTAL EMPLOYEE BENEFITS</b>	<b>16,504,934</b>	<b>17,235,288</b>
<b>4000</b>	<b>SUPPLIES</b>		
4100	Textbooks	0	30,000
4200	Books & Other Reference Mat'l	0	0
4300	Instructional Materials & Supplies	1,507,827	1,777,472
4400	Software	6,184	2,723
4500	Non-Instructional Supplies/Equip	2,012,180	1,996,735
4600	Transportation Supplies	35,673	35,673
4700	Food Supplies	0	0
		0	0
	<b>TOTAL SUPPLIES</b>	<b>3,561,864</b>	<b>3,842,603</b>

**ANTELOPE VALLEY COLLEGE**

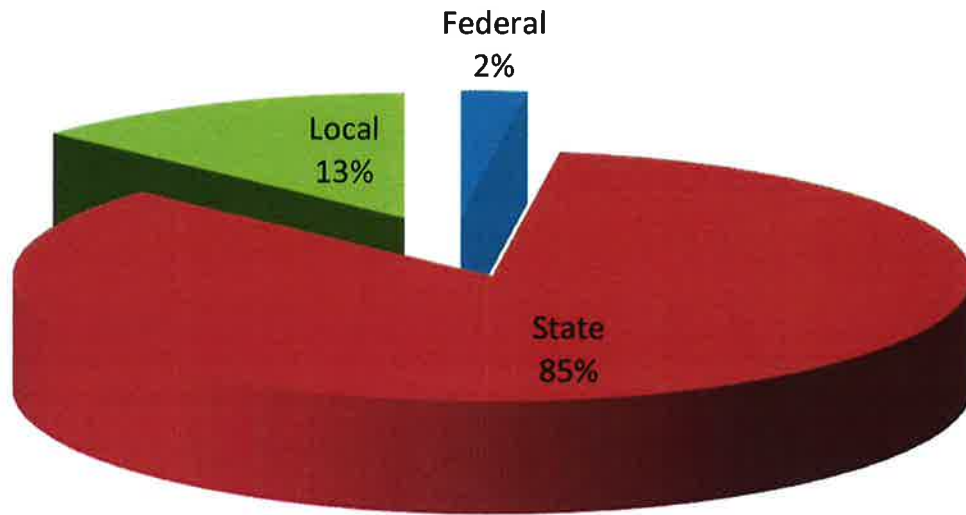
**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND DETAIL**  
**RESTRICTED AND UNRESTRICTED**

		2017-2018 Estimated Actuals	2018-2019 Tentative Budget
<b>EXPENDITURES</b>			
5000	<b>OTHER OPERATING EXP</b>		
5100	Consultants	2,583,650	1,889,996
5200	Conferences & Travel	1,023,032	1,024,195
5300	Dues & Memberships	1,384,963	1,306,174
5400	Insurance	604,949	604,949
5500	Utilities	1,540,728	1,654,037
5600	Rentals & Repairs	1,117,440	972,462
5700	Legal, Audit, Elections	539,669	995,197
5800	Other Services, Misc.	2,406,668	2,484,788
5900	Other Support	0	0
	<b>TOTAL OTHER OPER EXP</b>	<b>11,201,098</b>	<b>10,931,798</b>
<b>6000 CAPITAL OUTLAY</b>			
6100	Site Improvement	0	0
6200	Building & Improvements	217,286	1,165,890
6300	Library Books	251,605	178,915
6400	Equipment	2,450,264	678,043
6500	Replacement Equipment	0	0
	<b>TOTAL CAPITAL OUTLAY</b>	<b>2,919,155</b>	<b>2,022,848</b>
<b>7000 OTHER OUTGO</b>			
7000	Other Outgo	0	0
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	543,652	541,956
7400	Other Transfers	210,537	280,803
7500	Student Grants & Payments	212,972	251,361
7600	Payments for Students	672,151	477,760
7900	Reserve for Expenditures	0	1,173,248
	<b>TOTAL OTHER OUTGO</b>	<b>1,639,312</b>	<b>2,725,128</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>87,390,138</b>	<b>90,130,092</b>

Surplus/Deficit

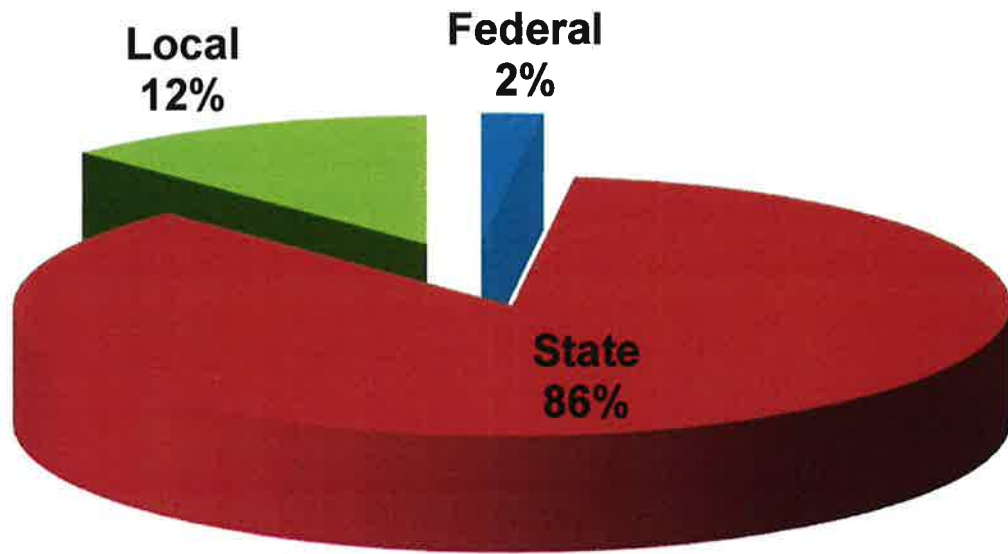
<b>(4,407,640)</b>	<b>(694,000)</b>
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**ANTELOPE VALLEY COLLEGE  
GENERAL FUND REVENUE  
ESTIMATED ACTUALS 2017-2018**

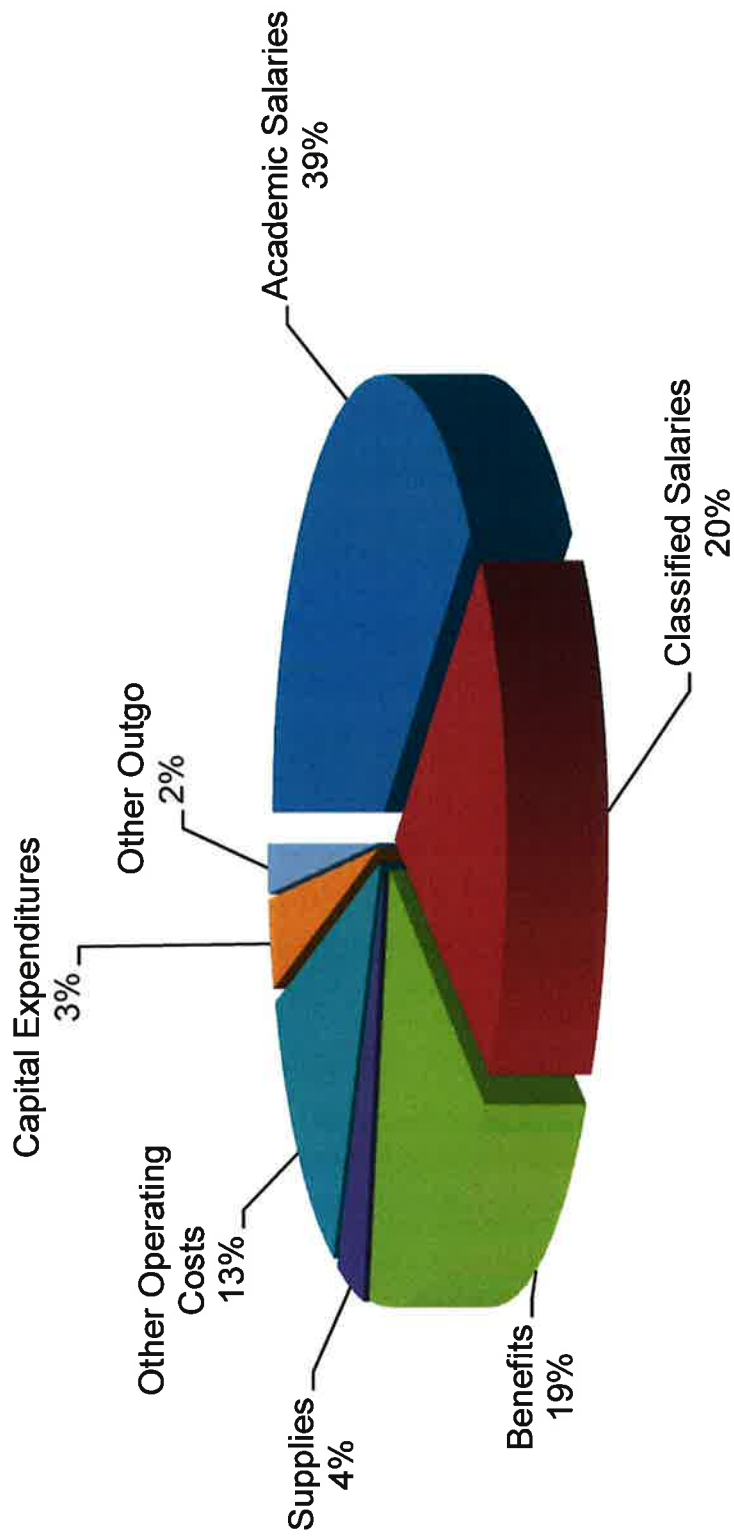




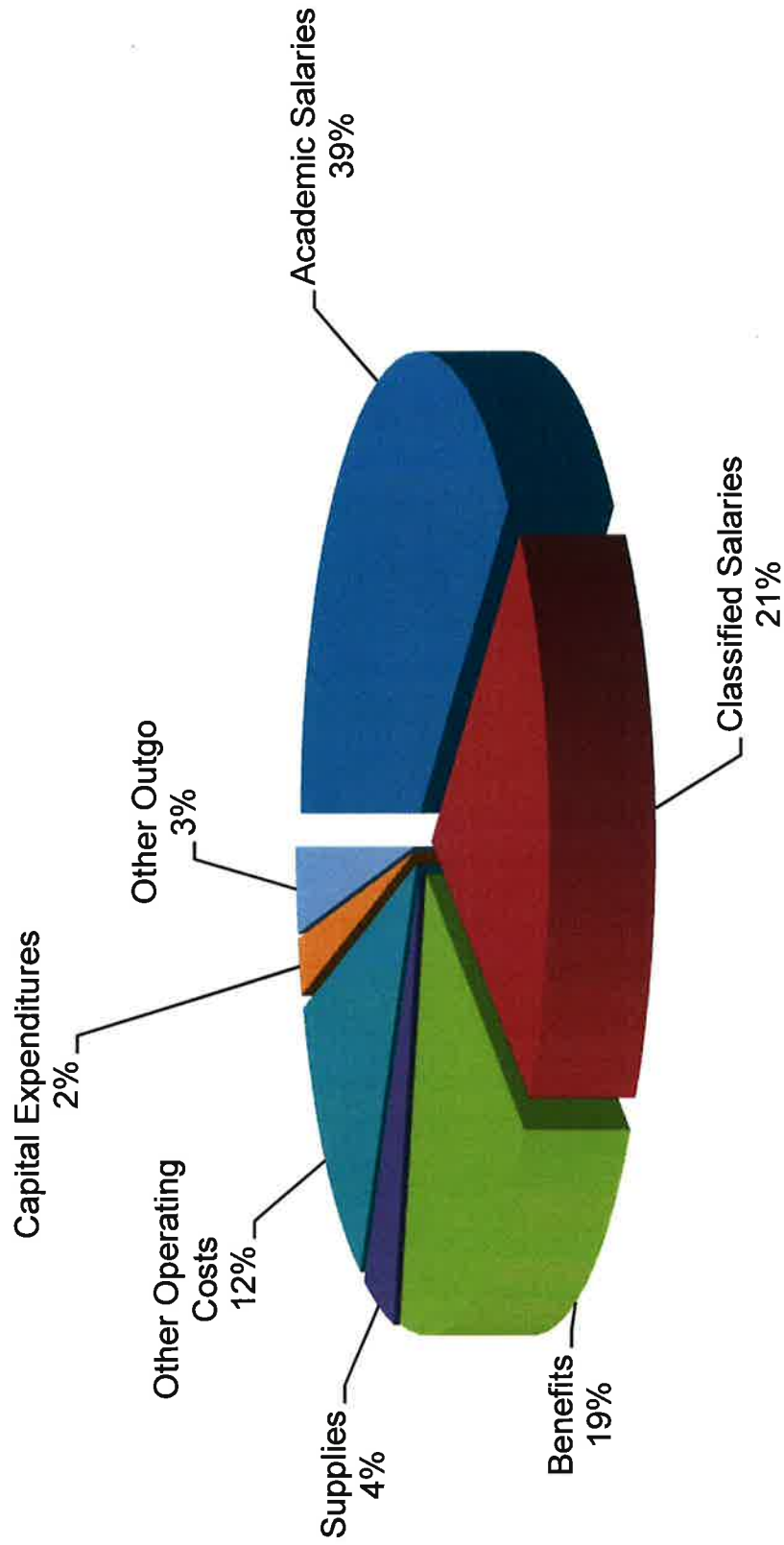
**ANTELOPE VALLEY COLLEGE  
GENERAL FUND REVENUE  
TENTATIVE BUDGET 2018-2019**



**ANTELOPE VALLEY COLLEGE  
GENERAL FUND EXPENDITURES  
ESTIMATED ACTUALS 2017-2018**



**ANTELOPE VALLEY COLLEGE  
GENERAL FUND EXPENDITURES  
TENTATIVE BUDGET  
2018-2019**



***SECTION 5***

***BUDGET SUMMARY  
GENERAL FUND-UNRESTRICTED***

**ANTELOPE VALLEY COLLEGE**  
**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED SUMMARY**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b><i>BEGINNING FUND BALANCE</i></b>		15,653,217	10,140,791
<b><i>REVENUE</i></b>			
8100-8200	Federal	11,637	11,637
8600-8700	State	56,112,233	63,712,436
8800	Local	<u>10,206,435</u>	<u>10,206,435</u>
<b><u>Total Revenue</u></b>		66,330,305	73,930,508
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>81,983,522</b>	<b>84,071,299</b>
<b><i>EXPENDITURES</i></b>			
1100-1400	Academic Salaries	31,595,118	31,772,552
2100-2400	Classified Salaries	14,235,479	14,514,483
3100-3800	Employee Benefits	14,574,612	15,248,994
4100-4700	Supplies	1,435,256	1,409,004
5100-5800	Other Operating Costs	8,197,042	8,502,708
6100-6700	Capital Expenditures	1,064,391	628,915
<b><u>Total Expenditures</u></b>		71,101,897	72,076,656
7100-7600	Other Outgo	740,834	1,190,834
<b><u>Total Expenditures &amp; Other Outgo</u></b>		<b>71,842,731</b>	<b>73,267,490</b>
<b><u>Reserves</u></b>			
Reserve for Contingency (Mid-Year Cuts)		0	0
Ending Fund Balance		10,140,791	10,803,809
Surplus/(Deficit)		(5,512,426)	663,018
One Time Committed Funds		0	0
Assided categorical position reserve & president's conting.		(400,073)	(500,000)
<b>Unassigned Ending Fund Balance</b>		<b>9,740,718</b>	<b>10,303,809</b>
<b>Unassigned Reserve %</b>		<b>13.6%</b>	<b>14.1%</b>

**Revenue Assumptions:**

*Assumes no growth funds*

*Assumes 2.71% COLA in revenue only*

*Assumes partial stability restored in 2018-2019*

**Expenditure Assumptions:**

*See Exhibit A: Budget Changes*

**ANTELOPE VALLEY COLLEGE**  
**TENTATIVE BUDGET SUMMARY-GENERAL FUND**  
**3 YEAR UNRESTRICTED BUDGET PROJECTION**

		2018-2019 with 2.71% COLA	2019-2020 without DoF COLA	2019-2020 with DoF COLA Estimate of 2.57%	2020-2021 without DoF COLA	2020-2021 with DoF COLA Estimate of 2.67%
<b>BEGINNING FUND BALANCE</b>		10,140,791	10,803,809	10,557,566	10,557,566	12,371,501
<b>REVENUE</b>						
8100-8200	Federal	11,637	11,637	11,637	11,637	11,637
8600-8700	State	63,712,436	63,512,436	65,322,616	63,512,436	67,244,967
8800	Local	10,206,435	10,206,435	10,206,435	10,206,435	10,206,435
<b>Total Revenue</b>		73,930,508	73,730,508	75,540,688	73,730,508	77,463,039
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>84,071,299</b>	<b>84,534,318</b>	<b>86,098,253</b>	<b>84,288,074</b>	<b>89,834,540</b>
<b>EXPENDITURES</b>						
1100-1400	Academic Salaries	31,772,552	32,090,277	32,090,277	32,411,180	32,411,180
2100-2400	Classified Salaries	14,514,483	14,761,730	14,761,730	15,021,832	15,021,832
3100-3800	Employee Benefits	15,248,994	16,148,284	16,148,284	16,911,273	16,911,273
4100-4700	Supplies	1,409,004	1,409,004	1,409,004	1,409,004	1,409,004
5100-5800	Other Operating Costs	8,252,708	7,947,708	7,947,708	8,615,208	8,615,208
6100-6700	Capital Expenditures	628,915	628,915	628,915	628,915	628,915
<b>Total Expenditures</b>		71,826,656	72,985,918	72,985,918	74,997,412	74,997,412
7100-7600	Other Outgo	1,190,834	740,834	740,834	740,834	740,834
<b>Total Expenditures &amp; Other Outgo</b>		<b>73,017,490</b>	<b>73,726,752</b>	<b>73,726,752</b>	<b>75,738,246</b>	<b>75,738,246</b>
Ending Fund Balance		10,803,809	10,557,566	12,371,501	8,549,828	14,096,295
Surplus/(Deficit)		913,018	3,756	1,813,936	(2,007,737)	1,724,794
One Time Committed Funds		0	0	0	0	0
Assigned Aside for Categorical Salaries + Benes		(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
<b>Unassigned Ending Fund Balance</b>		<b>10,303,809</b>	<b>10,057,566</b>	<b>11,871,501</b>	<b>8,049,828</b>	<b>13,596,295</b>
<b>Reserve %</b>		<b>14.1%</b>	<b>13.6%</b>	<b>16.1%</b>	<b>10.6%</b>	<b>18.0%</b>

***SECTION 6***

***BUDGET DETAIL  
GENERAL FUND-UNRESTRICTED***

**ANTELOPE VALLEY COLLEGE**  
**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED DETAIL**

	2017-2018 Estimated Actuals	2017-2018 Adopted Budget + Board Approved Changes	Budget Changes	2018-2019 Tentative Budget
<b>UNASSIGNED BEGINNING FUND BALANCE</b>	15,653,217	15,653,217		10,140,791
<b>REVENUE</b>				
<b>FEDERAL REVENUE</b>				
8160 Veteran's Education	3,114	3,114	0	3,114
8290 Misc Federal Income	8,523	8,523	0	8,523
<b>TOTAL FEDERAL REVENUE</b>	<b>11,637</b>	<b>11,637</b>	<b>0</b>	<b>11,637</b>
<b>STATE REVENUE</b>				
8600 State Revenues	0	0		
8610 General Apportionments	44,385,908	43,996,455	0	52,536,111
8630 Education Protection Account (EPA)	8,983,536	8,983,536	0	8,983,536
8686 One Time Funding (estimated 1x realloc)	750,000	750,000	0	200,000
8670 State Tax Subventions	39,463	39,463	0	39,463
8681 State Lottery Proceeds - Reg	1,711,855	1,711,855	0	1,711,855
8691 Adjunct Faculty Parity	241,471	240,104	0	241,471
8692 Adjunct Office Hours	0	0	0	0
8693 Adjunct Health Costs	0	0	0	0
<b>TOTAL STATE REVENUE</b>	<b>56,112,233</b>	<b>55,721,413</b>	<b>0</b>	<b>63,712,436</b>
<b>LOCAL REVENUE</b>				
8811 Tax Allocation, Secured Roll	5,804,800	5,802,988	0	5,804,800
8812 Tax Allocation, Supp. Roll	124,892	151,236	0	124,892
8813 Tax Allocation, Unsecured Roll	266,513	250,487	0	266,513
8816 Prior Years Taxes	364,579	46,149	0	364,579
8817 Eraf	0	0	0	0
8851 CSUB Facilities Rental	10,000	10,000	0	10,000
8860 Interest and Investment Income	73,408	73,408	0	73,408
8868 Bachelor's Degree Pilot Program Tuition	0	0	0	0
8872 Community Service Classes	0	0	0	0
8874 Enrollment	2,435,743	2,435,743	0	2,435,743
8877 Instructional/Lab Fees	53,652	53,652	0	53,652
8879 Transcript Charges	7,500	7,500	0	7,500
8880 Nonresident Tuition	470,000	358,730	0	470,000
8881 Parking Services-Public Transp	300,000	300,000	0	300,000
8887 Audit Refunds/Challenges	10,000	14,464	0	10,000
8889 Library Book Fines	5,348	5,348	0	5,348
8890 Other Local Revenues	200,000	400,000	0	200,000
8893 Other Local Revenue Contracts	40,000	40,000	0	40,000
8894 Royalty Revenue	0	0	0	0
8896 Cash In Bank	0	0	0	0
8898 Events Local Revenue	40,000	40,000	0	40,000
8981 Interfund Xfers - In	0	0	0	0
<b>TOTAL LOCAL REVENUE</b>	<b>10,206,435</b>	<b>9,989,705</b>	<b>0</b>	<b>10,206,435</b>
<b>GRAND TOTAL REVENUE</b>	<b>66,330,305</b>	<b>65,722,755</b>	<b>0</b>	<b>73,930,508</b>
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>	<b>81,983,522</b>	<b>81,375,972</b>		<b>84,071,299</b>



**ANTELOPE VALLEY COLLEGE**  
**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED DETAIL**

		2017-2018 Estimated Actuals	2017-2018 Adopted Budget + Board Approved Changes	Budget Changes	2018-2019 Tentative Budget
<b>EXPENDITURES</b>					
<b>1000</b>	<b>ACADEMIC SALARIES</b>				
1100	Instructor Salaries	13,890,131	13,877,707	138,901	14,029,032
1210/20/30	Educational Administrators	2,229,217	2,173,935	22,292	2,251,509
12/40/50/55	Counselor, Librarians & Coordinators	1,624,026	1,459,386	16,240	1,640,266
1300	Adjunct, Teaching	13,014,829	12,391,638	0	13,014,829
1400	Other, Non-teaching	836,915	1,276,518	0	836,915
	<b>TOTAL ACADEMIC SALARIES</b>	<b>31,595,118</b>	<b>31,179,184</b>	<b>177,434</b>	<b>31,772,552</b>
<b>2000</b>	<b>CLASSIFIED SALARIES</b>				
2100	Regular, Non-Instr.	8,768,472	9,083,896	86,091	8,854,563
2150/80	CMS & Classified Administrators	3,262,240	2,862,386	32,622	3,294,862
2200	Regular, Instr. Aides	1,029,115	1,000,580	10,291	1,039,406
2300	Hourly, Non-Instr.	1,003,586	1,272,319	150,000	1,153,586
2400	Hrly, Instr. Aides	172,065	159,863	0	172,065
	<b>TOTAL CLASSIFIED SALARIES</b>	<b>14,235,479</b>	<b>14,379,044</b>	<b>279,004</b>	<b>14,514,483</b>
<b>3000</b>	<b>EMPLOYEE BENEFITS</b>				
3100	State Teachers Ret.	3,635,487	3,635,487	524,727	4,160,214
3200	PERS	2,294,893	2,344,717	378,665	2,673,558
3300	OASDI	1,571,882	1,617,609	12,564	1,584,446
3400	Health & Welfare	6,237,119	6,324,884	(246,000)	5,991,119
3500	Unemployment Ins.	56,634	49,174	1,540	58,174
3600	Workers' Comp.	778,596	748,690	2,886	781,483
3800	Alternative Retirement Plan	0	0	0	0
	<b>TOTAL EMPLOYEE BENEFITS</b>	<b>14,574,612</b>	<b>14,720,561</b>	<b>674,382</b>	<b>15,248,994</b>
<b>4000</b>	<b>SUPPLIES</b>				
4100	Textbooks	0	0	0	0
4200	Books & Other Reference Mat'l	0	0	0	0
4300	Instructional Materials & Supplies	249,732	275,437	(3,000)	272,437
4400	Software	2,923	2,723	0	2,723
4500	Non-Instructional Supplies/Equip	1,146,928	1,123,246	(25,075)	1,098,171
4600	Transportation Supplies	35,673	35,673	0	35,673
4700	Food Supplies	0	0	0	0
	<b>TOTAL SUPPLIES</b>	<b>1,435,256</b>	<b>1,437,079</b>	<b>(28,075)</b>	<b>1,409,004</b>
<b>5000</b>	<b>OTHER OPERATING EXP</b>				
5100	Consultants	549,358	576,686	0	576,686
5200	Conferences & Travel	399,202	368,972	2,000	370,972
5300	Dues & Memberships	1,153,945	973,118	0	973,118
5400	Insurance	604,949	603,279	0	604,949
5500	Utilities	1,514,005	1,638,154	114,780	1,628,785
5600	Rentals & Repairs	1,085,135	930,623	1,200	931,823
5700	Legal, Audit, Elections	529,197	635,197	400,000	995,197
5800	Other Services, Misc.	2,361,251	2,323,165	98,013	2,421,178
5900	Other Support	0	0	0	0
	<b>TOTAL OTHER OPER EXP</b>	<b>8,197,042</b>	<b>8,049,194</b>	<b>615,994</b>	<b>8,502,708</b>
<b>6000</b>	<b>CAPITAL OUTLAY</b>				
6100	Site Improvement	0	25,000	0	0
6200	Building & Improvements	47,456	103,902	(47,456)	0
6300	Library Books	178,915	178,915	0	178,915
6400	Equipment	838,020	676,466	(388,019)	450,000
6500	Equipment Replacement	0	62,000	0	0
	<b>TOTAL CAPITAL OUTLAY</b>	<b>1,064,391</b>	<b>1,046,283</b>	<b>(435,476)</b>	<b>628,915</b>

**ANTELOPE VALLEY COLLEGE**  
**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND**  
**UNRESTRICTED DETAIL**

		2017-2018 Estimated Actuals	2017-2018 Adopted Budget + Board Approved Changes	Budget Changes	2018-2019 Tentative Budget
<b>EXPENDITURES</b>					
<b>7000</b>	<b>OTHER OUTGO</b>				
7000	Other Outgo	0	0	0	0
7100	Debt Retirement	0	0	0	0
7310	Interfund Transfers Out	541,956	541,956	0	541,956
7400	Other Transfers	198,878	198,878	0	198,878
7500	Student Grants & Payments	0	0	0	0
7600	Payments for Students	0	0	0	0
7900	Reserve for Expenditures	0	154,740	450,000	450,000
	<b>TOTAL OTHER OUTGO</b>	<b>740,834</b>	<b>895,574</b>	<b>450,000</b>	<b>1,190,834</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>71,842,731</b>	<b>71,706,919</b>	<b>1,733,263</b>	<b>73,267,490</b>

<i>Total Ending Fund Balance</i>	<b>10,140,791</b>	<b>9,669,053</b>	<b>10,803,809</b>
<i>Surplus/(Deficit)</i>	<b>(5,512,426)</b>	<b>(5,984,164)</b>	<b>663,018</b>
<i>One Time Committed Funds</i>	-	-	-
<i>Assigned Aside for Categorical Salaries + Benes</i>	(400,073)	(400,073)	(500,000)
<i>President's Emergency Contingency Reserve</i>			
<i>Unassigned Ending Fund Balance</i>	<b>9,740,718</b>	<b>9,268,980</b>	<b>10,303,809</b>
<i>Unassigned Reserve %</i>	<b>13.6%</b>	<b>12.9%</b>	<b>14.1%</b>
<i>Salary &amp; Benefits to Expense</i>	<b>84.1%</b>		<b>84%</b>
<i>Projected 50% Law Compliance</i>	<b>53%</b>		<b>52%</b>

***SECTION 7***

***BUDGET SUMMARY  
GENERAL FUND-RESTRICTED***

# ANTELOPE VALLEY COLLEGE

## 2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND RESTRICTED SUMMARY

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b><i>BEGINNING FUND BALANCE</i></b>		3,779,803	4,884,589
<b><i>REVENUE</i></b>			
8100-8200	Federal	1,842,872	1,789,217
8600-8700	State	14,080,398	13,027,381
8800	Local	728,922	688,985
<b><u>Total Revenue</u></b>		16,652,192	15,505,583
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>20,431,995</b>	<b>20,390,172</b>
<b><i>EXPENDITURES</i></b>			
1100-1400	Academic Salaries	2,517,439	2,822,944
2100-2400	Classified Salaries	3,215,739	4,262,448
3100-3800	Employee Benefits	1,930,322	1,986,294
4100-4700	Supplies	2,126,608	2,433,599
5100-5800	Other Operating Costs	3,004,057	2,429,090
6100-6700	Capital Expenditures	1,854,764	1,393,933
<b><u>Total Expenditures</u></b>		14,648,929	15,328,308
7100-7600	Other Outgo	898,478	1,534,294
<b><u>Total Expenditures &amp; Other Outgo</u></b>		<b>15,547,406</b>	<b>16,862,602</b>
 <i>Ending Fund Balance</i>		 4,884,589	 3,527,570
 Surplus/Deficit		 <b>1,104,786</b>	 <b>(1,357,019)</b>

***SECTION 8***

***BUDGET DETAIL  
GENERAL FUND-RESTRICTED***

**ANTELOPE VALLEY COLLEGE**

**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND**  
**RESTRICTED DETAIL**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b>BEGINNING FUND BALANCE</b>		3,779,803	4,884,589
<b>FEDERAL REVENUE</b>			
8121	Federal College Work Study	365,507	347,232
8140	Tanf - Federal (50%)	87,257	82,894
8159	PELL Admin. Allowance	41,010	38,960
8170	Vocation Technical Education	537,513	510,637
8171	Career Tech	41,592	39,512
8201	Title V First Year Experience	514,982	514,982
8203	Trio Grant	255,011	255,000
8290	Misc Federal Income	0	0
<b>TOTAL FEDERAL REVENUE</b>		<b>1,842,872</b>	<b>1,789,217</b>
<b>STATE REVENUE</b>			
8602	Hunger Free Campus	24,809	23,569
8603	Clery Act	22,308	21,193
8611	Basic Skills	610,818	580,277
8612	California Apprenticeship Initiative Grant	500,000	0
8615	Enrollment Fee Financial Asst.	201,751	191,663
8616	BFAP Administration	594,602	564,872
8622	Veterans Resource Center	52,365	49,747
8623	Guided Pathways	445,256	534,308
8624	EOPS	931,102	884,547
8625	CARE	280,909	266,864
8626	Disabled Student Progr Svcs	808,503	768,078
8627	CalWorks	1,038,831	986,889
8628	Student Success & Support (SSSP) Credit	2,750,000	2,612,500
8628	SSSP Non Credit	28,232	26,820
8631	DPSS CalWorks	199,489	199,489
8632	Strong Workforce Development 60% District Share	1,167,712	1,109,326
8632	Strong Workforce Development 40% Region Share	665,283	632,019
8635	Nursing Enrollment	112,500	106,875
8636	AB86 Adult Education	154,000	146,300
8638	Student Equity	1,994,860	1,895,117
8639	Baccalaureate Degree Program	22,000	25,000
8640	Tanf - State (50%)	87,257	82,894
8644	Quality Improvement Grant	4,000	3,800
8649	Air Quality Management District	80,000	80,000
8655	Instructional Block Grant	358,807	358,807
8657	Staff Diversity	50,000	6,500
8663	Foster Parent Training Program	102,513	108,964
8682	State Lottery Proceeds-Prop 20	460,963	460,963
8685	Mandated Cost Reimbursement	331,528	300,000
8690	Other State Revenues	0	0
<b>TOTAL STATE REVENUE</b>		<b>14,080,398</b>	<b>13,027,381</b>
<b>LOCAL REVENUE</b>			
8833/8836	Instr Contracts, Yosemite Ccd & CCE	10,000	10,000
8860	Interest and Investment Income	61,035	50,000
8871	Community Service & CCD Classes	103,985	103,985
8872	LACOE Training	28,902	0
8876	Student Health Services	525,000	525,000
8882	Proctoring Services	0	0
<b>TOTAL LOCAL REVENUE</b>		<b>728,922</b>	<b>688,985</b>
<b>GRAND TOTAL REVENUE</b>		<b>16,652,192</b>	<b>15,505,583</b>
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>20,431,995</b>	<b>20,390,172</b>

**ANTELOPE VALLEY COLLEGE**

**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND  
RESTRICTED DETAIL**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b>EXPENDITURES</b>			
<b>1000</b>	<b>ACADEMIC SALARIES</b>		
1100	Teachers Salaries	197,429	202,365
1210/20/30	Educational Administrators	221,776	227,321
12/40/50/55	Counselor, Librarians & Coordinators	1,084,332	1,111,441
1300	Adjunct, Teaching	44,225	287,898
1400	Other, Non-teaching	969,677	993,919
	<b>TOTAL ACADEMIC SALARIES</b>	<b>2,517,439</b>	<b>2,822,944</b>
<b>2000</b>	<b>CLASSIFIED SALARIES</b>		
2100	Regular, Non-Instr.	2,285,852	2,342,999
2150/80	CMS & Classified Administrators	358,987	395,384
2200	Regular, Instr. Aides	51,172	52,451
2300	Hourly, Non-Instr.	494,817	1,419,391
2400	Hrly, Instr. Aides	24,911	52,223
	<b>TOTAL CLASSIFIED SALARIES</b>	<b>3,215,739</b>	<b>4,262,448</b>
<b>3000</b>	<b>EMPLOYEE BENEFITS</b>		
3100	State Teachers Ret.	243,578	249,667
3200	PERS	434,093	444,945
3300	OASDI	263,280	269,862
3400	Health & Welfare	869,585	891,325
3500	Unemployment Ins.	2,592	10,371
3600	Workers' Comp.	117,194	120,124
3800	Alternative Retirement Plan	0	0
	<b>TOTAL EMPLOYEE BENEFITS</b>	<b>1,930,322</b>	<b>1,986,294</b>
<b>4000</b>	<b>SUPPLIES</b>		
4100	Textbooks	0	30,000
4200	Books & Other Reference Mat'l	0	0
4300	Instructional Materials & Supplies	1,258,095	1,505,035
4400	Software	3,261	0
4500	Non-Instructional Supplies/Equip	865,252	898,564
4600	Transportation Supplies	0	0
4700	Food Supplies	0	0
	<b>TOTAL SUPPLIES</b>	<b>2,126,608</b>	<b>2,433,599</b>

**ANTELOPE VALLEY COLLEGE**

**2018-2019 TENTATIVE BUDGET SUMMARY-GENERAL FUND**  
**RESTRICTED DETAIL**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b>EXPENDITURES</b>			
<b>5000</b>	<b>OTHER OPERATING EXP</b>		
5100	Consultants	2,034,292	1,313,310
5200	Conferences & Travel	623,830	653,223
5300	Dues & Memberships	231,018	333,056
5400	Insurance	0	0
5500	Utilities	26,723	25,252
5600	Rentals & Repairs	32,305	40,639
5700	Legal, Audit, Elections	10,473	0
5800	Other Services, Misc.	45,416	63,610
5804	Borrowing Interest Expense	0	0
5900	Other Support	0	0
	<b>TOTAL OTHER OPER EXP</b>	<b>3,004,057</b>	<b>2,429,090</b>
<b>6000</b>	<b>CAPITAL OUTLAY</b>		
6100	Site Improvement	0	0
6200	Building & Improvements	169,830	1,165,890
6300	Library Books	72,690	0
6400	Equipment	1,612,244	228,043
6500	Equipment Replacement	0	0
	<b>TOTAL CAPITAL OUTLAY</b>	<b>1,854,764</b>	<b>1,393,933</b>
<b>7000</b>	<b>OTHER OUTGO</b>		
7000	Other Outgo	0	0
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	1,696	0
7400	Other Transfers	11,659	81,925
7500	Student Grants & Payments	212,972	251,361
7600	Payments for Students	672,151	477,760
7900	Reserve for Expenditures	0	723,248
	<b>TOTAL OTHER OUTGO</b>	<b>898,478</b>	<b>1,534,294</b>
<b>GRAND TOTAL EXPENDITURES</b>		<b>15,547,406</b>	<b>16,862,602</b>
Ending Fund Balance		4,884,589	3,527,570
Surplus/Deficit		1,104,786	(1,357,019)



***SECTION 9***

***CAPITAL OUTLAY PROJECT FUNDS***

**ANTELOPE VALLEY COLLEGE**

**FUND 41.0: CAPITAL OUTLAY PROJECTS FUND**  
**(Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)**  
**TENTATIVE BUDGET**  
**2018-2019**

<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
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<b>Beginning Fund Balance</b>	4,218,768	4,358,581
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**REVENUE**

8650	Proposition 39: Clean Energy	400,230	400,230
8652	State Scheduled Maintenance	301,398	301,398
8818	Pentalty, Interest & Deliq Taxes	107,692	107,692
8860	Interest	30,193	30,193
8890	Other Local Revenues	0	950,000
8891	Lancaster Redevelopment	1,093,338	1,093,338
8892	Palmdale Redevelopment	588,928	600,000
8897	Non Resident Cap X Fee	30,000	30,000

<b>Total Revenue</b>	2,551,779	3,512,851
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<b>Total Beginning Balance and Revenue</b>	6,770,547	7,871,432
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**EXPENDITURES**

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	0	0
6100-6700	Capital Expenditures	2,411,966	5,724,772

<b>Total Expenditures</b>	0	0
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7100-7600	Other Outgo	0	0
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<b>Total Expenditures &amp; Other Outgo</b>	2,411,966	5,724,772
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<b>Ending Fund Balance</b>	<b>4,358,581</b>	<b>2,146,660</b>
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**ANTELOPE VALLEY COLLEGE**

**FUND 41.0: CAPITAL OUTLAY PROJECTS FUND  
(Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)  
TENTATIVE BUDGET  
2018-2019**

DETAIL OF PROJECTS

2017-2018 Estimated Actuals	2018-2019 Tentative Budget
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<b>Beginning Balance</b>	4,218,768	4,358,581
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**REVENUE**

8650 Proposition 39: Clean Energy	400,230	400,230
8652 State Scheduled Maintenance	301,398	301,398
8818 Penalty, Interest & Deliq Taxes	107,692	107,692
8860 Interest	30,193	30,193
8890 Other Local Revenues	0	950,000
8891 Lancaster Redevelopment	1,093,338	1,093,338
8892 Palmdale Redevelopment	588,928	600,000
8897 Non Resident Cap X Fee	30,000	30,000

<b>Total Revenue</b>	2,551,779	3,512,851
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<b>Total Beginning Balance and Revenue</b>	6,770,547	7,871,432
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**EXPENDITURES Fund 41**

**FUNDING SOURCE**

New Palmdale Center Rental	588,928	600,000	Palmdale Redevelopment
New Palmdale Center Rental	339,248	351,380	Lancaster Redevelopment
Enterprise System	250,000	250,000	Lancaster Redevelopment
Stadium Track Replacement	0	650,000	Lancaster Redevelopment
Foxfield Improvements	0	950,000	Residual unused funding for Palmdale
Foxfield Improvements	0	1,406,485	Lancaster Land Sale Proceeds
AVC Message Sign Concrete Build	98,560	0	15-16 1x Mandated Costs
Reserved for SM project		173,893	15-16 Scheduled Maintenance
Utility Valve & Piping Repair Project	30,576	115,994	16-17 Scheduled Maintenance
Campus Wide Boiler Replacement	165,906	134,904	16-17 Scheduled Maintenance
HVAC Equipment Replace TE2	51,102	12,517	16-17 Scheduled Maintenance
Exterior Lighting Replacement Project	275,500	0	16-17 Scheduled Maintenance
ADA Campus Wide Improvement	0	65,760	17-18 Scheduled Maintenance
Lighting Upgrade		75,000	17-18 Scheduled Maintenance
Campus Flooring Replacement	4,991	44,066	17-18 Scheduled Maintenance
Upgrade Exterior Locks in Palmdale	21,945	23,055	17-18 Scheduled Maintenance
Reserved for SM project		301,398	18-19 Scheduled Maintenance
Prop 39 LED Exterior Lighting Year 4	553,150	2,150	State Prop 39 Energy
Prop 39 LED Exterior Lighting Year 5	32,060	568,170	State Prop 39 Energy

<b>Total Expenditures</b>	2,411,966	5,724,772
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<b>Ending Fund Balance</b>	<b>4,358,581</b>	<b>2,146,660</b>
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**ANTELOPE VALLEY COLLEGE**

**FUND 42.0: REVENUE BOND CONSTRUCTION  
(Includes Measure AV and Lease Revenue Bonds)  
TENTATIVE BUDGET  
2018-2019**

<b>Fund 42</b>		<b>2017-2018</b>	<b>2018-2019</b>
		<b>Estimated Actuals</b>	<b>Tentative Budget</b>
<b>Beginning Fund Balance</b>		132,817,085	106,521,552
<b>REVENUE</b>			
8660	Interest	1,159,304	1,159,304
8860	Interest	250,000	300,000
8890	Other Local Revenues	0	0
8897	Lease Revenue Bonds	443,199	0
8941	Proceeds from Sale of G.O Bond	0	0
8980	Transfers In	0	0
<b>Total Revenue</b>		1,852,503	1,459,304
<b>Total Beginning Balance and Revenue</b>		134,669,588	107,980,855
<b>EXPENDITURES</b>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	174,443	342,926
3100-3800	Employee Benefits	139,715	169,007
4100-4700	Supplies	805,984	1,439,238
5100-5800	Other Operating Costs	6,000	0
6100-6700	Capital Expenditures	12,021,893	27,499,334
<b>Total Expenditures</b>		13,148,036	29,450,505
7100-7600	Other Outgo	15,000,000	0
<b>Total Expenditures &amp; Other Outgo</b>		28,148,036	29,450,505
<b>Ending Fund Balance</b>		<b>106,521,552</b>	<b>78,530,351</b>

**ANTELOPE VALLEY COLLEGE**

**FUND 42.0: REVENUE BOND CONSTRUCTION**  
**(Includes Measure AV and Lease Revenue Bonds)**  
**TENTATIVE BUDGET**  
**2018-2019**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b>Beginning Balance</b>		132,817,085	106,521,552
<b>REVENUE</b>			
8660	Interest	1,159,304	1,159,304
8860	Interest	250,000	300,000
8897	Lease Revenue Bonds	443,199	0
8941	Proceeds from Sale of G.O Bond	0	0
8980	Transfers In	0	0
<b>Total Revenue</b>		1,852,503	1,459,304
<b>Total Beginning Balance and Revenue</b>		134,669,588	107,980,855
<b>EXPENDITURES</b>			
ITS Projects		805,984	1,439,238
Endowment Set Aside		15,006,000	0
Planning & Coordination:Bus Services		174,443	215,206
Planning & Coordination:Facilities		139,715	296,728
General Conditions & Logistics		596,938	1,162,000
EIR for AVC Lancaster Campus Master Plan		14,522	193,478
Campus Architectural Design Standards		96,434	0
Campus Infrastructure-Phase I		550,329	7,463,500
Phase I Swing Space		708,612	6,099,340
Phase 2 Swing Space		0	25,600
Academic Commons/Sage Hall		1,834,368	2,419,949
Career Tech Ed Bldg & T503/504 Relocat/Discovery Lab		829,050	287,897
Student Services Building		1,213,464	979,422
J-12/30th Main Entrance		291,308	68,734
Community Center Building		874,498	0
Campus Security		0	1,811,778
Student Ctr Bldg/The Commons		858,282	1,100,000
Gym Weight Room Mod.		0	148,474
Joshua Hall		0	225,120
Cedar Hall		0	225,120
Modular Field House/Marauder Complex		219,642	5,288,922
Palmdale Center Expansion		3,934,446	0
<b>Total Expenditures</b>		28,148,036	29,450,505
<b>Ending Fund Balance</b>		<b>106,521,552</b>	<b>78,530,351</b>

**ANTELOPE VALLEY COLLEGE**

**BOND INTEREST AND REDEMPTION FUND**  
**TENTATIVE BUDGET**  
**2018-2019**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<b><i>Beginning Fund Balance</i></b>		15,407,577	15,465,493
<b><i>REVENUE</i></b>			
8600	State Revenue	0	0
8800	Local Revenue	13,137,153	12,480,295
<b><u>Total Revenue</u></b>		13,137,153	12,480,295
<b><u>Total Beginning Balance and Revenue</u></b>		28,544,730	27,945,788
<b><i>EXPENDITURES</i></b>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	0	0
6100-6700	Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>		0	0
7100-7600	Other Outgo	13,079,237	12,425,275
<b><u>Total Expenditures &amp; Other Outgo</u></b>		13,079,237	12,425,275
<b><i>Ending Fund Balance</i></b>		<b>15,465,493</b>	<b>15,520,513</b>

***SECTION 10***

***BOOKSTORE AND CAFETERIA***

ANTELOPE VALLEY COLLEGE

AUXILIARY SERVICES  
TENTATIVE BUDGET  
2018-2019

2017-2018 Estimated Actuals College Store	2017-2018 Estimated Actuals Cafeteria	2017-2018 Combined Auxiliary Services Estimated Actuals
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<b>Beginning Fund Balance</b>	922,675	(88,365)	834,310
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**REVENUE**

Gross Income	2,465,204	522,886	2,988,090
Less Cost of Sales	1,676,339	203,888	1,880,227
<i>Net Income from Sales</i>	788,865	318,998	1,107,863
Other Income	10,000	25,000	35,000
Transfer from Bookstore	0	127,317	127,317

<b>Total Revenue</b>	798,865	471,315	1,270,180
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<b>Total Beginning Balance and Revenue</b>	1,721,540	382,950	2,104,490
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**EXPENDITURES**

1100-1400 Academic Salaries	0	0	0
2100-2400 Classified Salaries	489,421	273,076	762,497
3100-3800 Employee Benefits	187,783	64,283	252,066
4100-4700 Supplies	5,000	10,868	15,868
5100-5800 Other Operating Costs	200,000	34,723	234,723
6100-6700 Capital Expenditures	0	0	0
Cafeteria Expense	127,317	0	0

<b>Total Expenditures</b>	1,009,521	382,950	1,392,471
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7100-7600 Other Outgo	0	0	0
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<b>Total Expenditures &amp; Other Outgo</b>	1,009,521	382,950	1,392,471
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Transfer to Cafeteria			0
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<b>Ending Fund Balance</b>	<b>712,019</b>	<b>(0)</b>	<b>712,019</b>
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Surplus/Deficit	(210,656)	88,365	(122,291)
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ANTELOPE VALLEY COLLEGE

AUXILIARY SERVICES  
TENTATIVE BUDGET  
2018-2019

2018-2019 Tentative Budget College Store	2018-2019 Tentative Budget Cafeteria	2018-2019 Combined Auxiliary Services Tentative Budget
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<b>Beginning Fund Balance</b>	712,019	(0)	712,019
<b>REVENUE</b>			
Gross Income	2,551,486	0	2,551,486
Less Cost of Sales	1,735,011	0	1,735,011
<i>Net Income from Sales</i>	816,476	0	816,476
Other Income	55,000	0	55,000
Transfer from Bookstore	0	0	0
<b>Total Revenue</b>	871,476	0	871,476
<b>Total Beginning Balance and Revenue</b>	1,583,495	(0)	1,583,494
<b>EXPENDITURES</b>			
1100-1400 Academic Salaries	0	0	0
2100-2400 Classified Salaries	499,209	0	499,209
3100-3800 Employee Benefits	191,539	0	191,539
4100-4700 Supplies	5,000	0	5,000
5100-5800 Other Operating Costs	150,000	0	150,000
6100-6700 Capital Expenditures	0	0	0
Cafeteria Expense	0	0	0
<b>Total Expenditures</b>	845,748	0	845,748
7100-7600 Other Outgo	0	0	0
<b>Total Expenditures &amp; Other Outgo</b>	845,748	0	845,748
Transfer to Cafeteria			0
<b>Ending Fund Balance</b>	<b>737,747</b>	<b>(0)</b>	<b>737,746</b>
Surplus/Deficit	25,727	0	25,727

***SECTION 11***

***CHILD DEVELOPMENT FUND***

**ANTELOPE VALLEY COLLEGE**

**CHILD DEVELOPMENT CENTER**  
**TENTATIVE BUDGET**  
**2018-2019**

<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
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<b><i>Beginning Fund Balance</i></b>	1	0
<b><i>REVENUE</i></b>		
8620 California State Preschool	466,967	475,798
8645 State	0	0
8860 Interest Income	0	0
8871 Local	121,339	126,473
8980 Transfers In	<u>154,843</u>	<u>154,843</u>
<b><u>Total Revenue</u></b>	743,149	757,114
<b><u>Total Beginning Balance and Revenue</u></b>	743,150	757,113
<b><i>EXPENDITURES</i></b>		
1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	506,710	516,844
3100-3800 Employee Benefits	191,440	195,269
4100-4700 Supplies	25,000	25,000
5100-5800 Other Operating Costs	20,000	20,000
6100-6700 Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>	743,150	757,113
7100-7600 Other Outgo	0	0
<b><u>Total Expenditures &amp; Other Outgo</u></b>	743,150	757,113
 <b><i>Ending Fund Balance</i></b>	 <b>0</b>	 <b>0</b>

***SECTION 12***

***PARKING FUND***

**ANTELOPE VALLEY COLLEGE**

**PARKING FUND\*  
TENTATIVE BUDGET  
2018-2019**

		<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
<i>Beginning Fund Balance</i>		0	0
<b><i>REVENUE</i></b>			
8881	Local	300,000	300,000
<b><u>Total Revenue</u></b>		300,000	300,000
<b>REVENUE PLUS BEGINNING FUND BALANCE</b>		<b>300,000</b>	<b>300,000</b>
<b><i>EXPENDITURES</i></b>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	15,649	50,000
5100-5800	Other Operating Costs	284,351	250,000
6100-6700	Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>		300,000	300,000
7100-7600	Other Outgo	0	0
<b><u>Total Expenditures &amp; Other Outgo</u></b>		<b>300,000</b>	<b>300,000</b>
<i>Ending Fund Balance</i>		0	0

\*The Parking Fees are incorporated in the General Fund

***SECTION 13***

***OTHER FUNDS***

**ANTELOPE VALLEY COLLEGE**

**STUDENT FINANCIAL AID FUNDS**  
**TENTATIVE BUDGET**  
**2018-2019**

2017-2018 Estimated Actuals	2018-2019 Tentative Budget
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<b><i>Beginning Fund Balance</i></b>	860,683	433,673
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***REVENUE***

8100-8200	Federal Revenue	28,860,683	29,149,290
8600-8700	State Revenue	4,778,045	4,757,280
8800	Local	0	0
8860	Interest	6,663	7,000

<b><u>Total Revenue</u></b>	33,645,391	33,913,570
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<b><u>Total Beginning Balance and Revenue</u></b>	34,506,073	34,347,243
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***EXPENDITURES***

32300	Federal	Pell Student Grants	21,294,356	21,525,743
32310	Federal	Stafford Loans	7,500,000	7,575,000
32320	Federal	SEOG	500,000	505,000
32601	State	FT Student Success Grant	1,250,000	1,250,000
32602	State	Community College Completion	259,500	259,500
32603	State	Dreamer Students One Time	68,545	0
32600	State	Cal Grants	3,200,000	3,232,000

<b><u>Total Expenditures</u></b>	34,072,401	34,347,243
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<b><i>Ending Fund Balance</i></b>	<b>433,673</b>	<b>0</b>
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**ANTELOPE VALLEY COLLEGE**

**STUDENT REPRESENTATION FEE**

**TENTATIVE BUDGET**

**2018-2019**

<b>2017-2018 Estimated Actuals</b>	<b>2018-2019 Tentative Budget</b>
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<b><i>Beginning Fund Balance</i></b>	298,341	285,190
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***REVENUE***

8884 Fees Collected	36,709	36,709
8860 Interest	1,140	1,140

<b><u>Total Revenue</u></b>	37,849	37,849
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<b><u>Total Beginning Balance and Revenue</u></b>	336,190	323,039
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***EXPENDITURES***

1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	0	0
3100-3800 Employee Benefits	0	0
4100-4700 Supplies	13,300	15,000
5100-5800 Other Operating Costs	37,700	35,000
6100-6700 Capital Expenditures	0	0

<b><u>Total Expenditures</u></b>	51,000	50,000
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7100-7600 Other Outgo	0	0
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<b><u>Total Expenditures &amp; Other Outgo</u></b>	51,000	50,000
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<b><i>Ending Fund Balance</i></b>	<b>285,190</b>	<b>273,039</b>
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**ANTELOPE VALLEY COLLEGE**

**OTHER TRUST AND AGENCY FUNDS CO-CURRICULAR**  
**TENTATIVE BUDGET**  
**2018-2019**

2017-2018 Estimated Actuals	2018-2019 Tentative Budget
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<b><i>Beginning Fund Balance</i></b>		52,266	52,466
<b><i>REVENUE</i></b>			
8800	Local	251,000	262,295
8860	Interest	200	225
<b><u>Total Revenue</u></b>		251,200	262,520
<b><u>Total Beginning Balance and Revenue</u></b>		303,466	314,986
<b><i>EXPENDITURES</i></b>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	0	0
6100-6700	Capital Expenditures	0	0
<b><u>Total Expenditures</u></b>		0	0
7100-7600	92004: Scholarships-Local	246,000	258,300
7100-7600	90304: Scholarshare-Local	5,000	5,250
<b><u>Total Other Outgo</u></b>		251,000	263,550
<b><u>Total Expenditures &amp; Other Outgo</u></b>		251,000	263,550
<b><i>Ending Fund Balance</i></b>		<b>52,466</b>	<b>51,436</b>

***SECTION 14***

***APPROPRIATIONS LIMIT  
WORKSHEET***

CALIFORNIA COMMUNITY COLLEGES  
GANN LIMIT WORKSHEET  
2018-2019

DISTRICT NAME: Antelope Valley College  
DATE: 06/11/18

I.	<b>2018-19 Appropriations Limit:</b>		
A.	<b>2016-17 Appropriations Limit</b>		\$ 66,897,768
B.	<b>2017-18 Price Factor:</b>	<u>1.0367</u>	
C.	Population factor:		
	1 <b>2016-17</b> Second Period Actual FTES	<u>11,657.11</u>	
	2 <b>2017-18</b> Second Period Actual FTES	<u>10,567.00</u>	
	3 <b>2018-19</b> Population change factor	<u>0.9065</u>	
	(line C.2. divided by line C.1.)		
D.	<b>2018-19</b> Limit adjusted by inflation and population factors		\$ 62,868,418
	(line A multiplied by line B and line C.3.)		
E.	Adjustments to increase limit:		
	1 Transfers in of financial responsibility	\$ -	
	2 Temporary voter approved increases	<u>0</u>	
	3 Total adjustments - increase		
	Sub-Total		\$ -
F.	Adjustments to decrease limit:		
	1 Transfers out of financial responsibility	\$ -	
	2 Temporary voter approved increases	<u>0</u>	
	3 Total adjustments - decrease		
G.	<b>2018-19 Appropriations Limit</b>		\$ 62,868,418
II.	<b>2018-19 Appropriations Subject to Limit:</b>		
A.	State Aid (General Apportionment, Apprenticeship Allowance, Basic Skills, and Partnership for Excellence)		\$ 56,128,338
B.	State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.)		<u>39,463</u>
C.	Local Property taxes		<u>6,700,617</u>
D.	Estimated excess Debt Service taxes		-
E.	Estimated Parcel taxes, Square Foot taxes, etc.		-
F.	Interest on proceeds of taxes		-
G.	Local appropriations from taxes for unreimbursed State, court, and federal mandates		-
H.	<b>2018-19 Appropriations Subject to Limit</b>		\$ 62,868,418

***SECTION 15***

***EDUCATION PROTECTION  
ACCOUNT***



CALIFORNIA COMMUNITY COLLEGE  
 Annual Financial and Budget Report  
 SUPPLEMENTAL DATA

Schools and Local Public Safety Protection Act  
 Prop 30 EPA Budget Report

Planned Budget for Budget Year: 2018-2019 District ID: 64253 Name: Antelope Valley Community College

Activity Classification		Activity Code	Unrestricted			
Activity Classification		Activity Code	Salaries and Benefits (1000 - 3000)	Operating Expenses (4000 - 5000)	Capital Outlay (6000)	Total
EPA Proceeds:		8630				8,427,920
Instructional Activities		0100-5900	8,427,920			
Other Support Activities (list below)		6XXX				
<b>Total Expenditures for EPA*</b>			8,427,920	0	0	10,192,944
<b>Revenues less Expenditures</b>						(1,765,024)
<b>*Total Expenditures for EPA may not include Administrator Salaries and Benefits or other administrative costs.</b>						