



“INTEGRATED PLANNING IS A SUSTAINABLE APPROACH TO PLANNING THAT BUILDS RELATIONSHIPS, ALIGNS THE ORGANIZATION, AND EMPHASIZES PREPAREDNESS FOR CHANGE.” (SCUP, 2018)

PURPOSE

The Strategic Planning Committee (SPC) is a participatory governance committee, which provides oversight and monitoring of the various planning documents within the institution in order to accomplish the mission and goals of the district. SPC utilizes the Educational Master Plan, which is the district’s strategic plan, to review the mission, vision, values, and practices of the institution and to monitor and modify the Strategic Goals and the Institutional Learning Outcomes.

Strategic Planning Committee Agenda	Wednesday, September 5, 2018 SSV-151 2:30pm – 4:00pm
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Type of Meeting:	Regular
Note Taker:	Jerene Kelly
Please Review/Bring:	Agenda, Minutes and Supporting Documents

Committee Members:

Co-Chair: Van Rider (AS: President)
 Co-Chair: Meeta Goel (Dean, IERP/Library)
 Nate Dillon (Faculty Union)
 Rodney Schilling (AS: Transfer Faculty)
 Wendy Dumas (CMS)
 Kim Fite (Classified Union)
 Rosa Fuller (AS: Student Services Faculty)
 Doug Jensen (Exec. Director, Facilities)
 Angela Koritsoglou (Enrollment Mgmt)
 Dean LoNigro (ITS)
 Rashitta Brown-Elize

Laureano Flores (Dean: Academic Affairs)
 Connie Martinez (ASO)
 Suzanne Olson (Classified: Academic Affairs)
 Jenell Paul (Classified, Student Services)
 LaDonna Trimble (Dean, Student Services)
 James Nasipak (Exec. Director or Designee BUS)

Ex-Officios:

Ed Knudson (Superintendent/President)
 Mark Bryant (EVP, Human Res.)
 Erin Vines (EVP, Student Services)
 Elizabeth Diachun (Exec. Dir. MKTG)

Items	Person	Action
I. Approval of Minutes: August 8, 2018	All	
II. Opening comments from the Co-Chairs	Meeta & Van	<u>Issues Discussed:</u> <u>Action Taken:</u> <u>Follow Up Items:</u>
III. Trends	Meeta	<u>Issues Discussed:</u> <u>Action Taken:</u> <u>Follow Up Items:</u>
IV. Adopted Budget (Presentation)	Diana	<u>Issues Discussed:</u> <u>Action Taken:</u> <u>Follow Up Items:</u>
V. All College Planning Retreat Draft Agenda from “Planning Subgroup” meeting. (Handout)	All	<u>Issues Discussed:</u> <u>Action Taken:</u> <u>Follow Up Items:</u>
NEXT MEETING DATE:		October 3, 2018



**SPC MEETING Dates
(July 5, 2018 – June 5, 2019)
SSV-151 @ 2:30 – 4:00pm
2017– 2018 SPC Meetings (1st Wednesday/Monthly)**

July 5, 2018 (Cancelled)	November 7, 2018	March 6, 2019
August 8, 2018	December 5, 2018	April 17, 2019
September 5, 2018	January 2, 2019	May 1, 2019
October 3, 2018	February 6, 2019	June 5, 2019



“INTEGRATED PLANNING IS A SUSTAINABLE APPROACH TO PLANNING THAT BUILDS RELATIONSHIPS, ALIGNS THE ORGANIZATION, AND EMPHASIZES PREPAREDNESS FOR CHANGE.”

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Strategic Planning Committee Minutes	Wednesday, August 8, 2018 SSV-151 2:30pm – 4:00pm
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Type of Meeting: Regular Note Taker: Jerene Kelly Please Review/Bring: Agenda, Minutes and Supporting Documents
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Committee Members: Co-Chair: Van Rider (AS: President) Co-Chair: Meeta Goel (Dean, IERP/Library) Nate Dillon (Faculty Union) Carolyn Burrell (AS: Library Faculty) Rodney Schilling (AS: Transfer Faculty) <i>Absent</i> Wendy Dumas (CMS) Kim Fite (Classified Union) Kyle Faber (Classified: ITS) Rosa Fuller (AS: Student Services Faculty) Doug Jensen (Exec. Director, Facilities) Angela Koritsoglou (Enrollment Mgmt) <i>Absent</i> Dean LoNigro (ITS)	Laureano Flores (Dean: Academic Affairs) Connie Martinez (ASO) Suzanne Olson (Classified: Academic Affairs) Jenell Paul (Classified, Student Services) LaDonna Trimble (Dean, Student Services) James Nasipak (Exec. Director or Designee BUS)
	Ex-Officios: Ed Knudson (Superintendent/President) Mark Bryant (EVP, Human Res.) Erin Vines (EVP, Student Services) Elizabeth Diachun (Exec. Dir. MKTG)

Items	Person	Action
I. Approval of Minutes: February 7, 2018	All	Approved as presented
II. Opening comments from the Co-Chairs	Meeta & Van	Issues Discussed: Meeta asked everyone to introduce themselves to the new SPC members. She explained the quote at the top of the agenda is from SCUP 2018, it describes the direction the college is headed in with the President & the Board. The “Purpose” at the top of the agenda is based on input from previous meetings regarding the purpose of SPC (what is SPC, why are we here, etc.). Meeta explained that the expectation is that everyone will assist with the communication issues and take the highlights from this meeting and share with your area/division. She went over & explained SPC purpose and hopes that everyone has a better understanding of their role on SPC. Action Taken: Follow Up Items:
III. Information from the 2018 Planning Retreats: -May 23 rd Board of Trustees -May 25 th Executive Council -July 27 th Admin. Council	Meeta	Issues Discussed: Meeta shared information from the 2018 planning retreats. At the Board of Trustees retreat, after Executive Council presented to the Board about each of their areas about the trends and challenges, the Board gave them some direction related to the EMP goals. At the Executive Council retreat, the focus was on team building, and at the Admin. Council retreat planning was the focus. She distributed the documents from each of these retreats and shared/discussed some of the highlights.



		Meeta asked everyone to help with getting more representatives (faculty, ASO, proxies) on SPC.
IV. Planning for the Upcoming September 28 th All College-wide Planning Retreat	Meeta	<p><u>Issues Discussed:</u> Meeta reminded everyone that the All College-wide Planning Retreat is on September 28th and that SPC is in charge of planning the retreat. She asked for volunteers. Joe Baumann, LaDonna Trimble, Laureano Flores, Nate Dillon, Van Rider, Jerene Kelly, and Meeta Goel have volunteered to be on the SPC sub-planning committee. The volunteers don't have to be an SPC member. The planning committee will bring a draft agenda and some ideas back to the next SPC meeting. Meeta asked if anyone had any ideas for the planning retreat. Van suggested thinking about wide-reaching topics that are going to affect different areas, such as, risk initiatives, and guided pathways. Nate further discussed the importance of guided pathways. He spoke on his experience at last year's retreat and suggested making the groups more accountable. Kim also suggested making the group's report out at the end of the group discussions. Rosa suggested that more closure is needed at the end of the retreat. Wendy asked if the purpose at the retreat is to take the college-wide priorities for 2019-20 and as an area to come up with specific goals actions steps to contribute towards the achievement of the goals for the college. Meeta said that Wendy was correct, and even though the year has already started it also applies to 2018-19. Wendy suggested that some people might not understand the purpose of the retreat. The committee further discussed ways and ideas to engage everyone.</p> <p>Meeta encouraged everyone to attend the College-wide Planning Retreat and asked the members to inform their area/divisions.</p> <p>Meeta showed a video on bigthink.com.</p> <p><u>Action Taken:</u> <u>Follow Up Items:</u></p>
NEXT MEETING DATE:		August 8, 2018

SPC MEETING Dates (July 5, 2018 – June 5, 2019) SSV-151 @ 2:30 – 4:00pm 2017– 2018 SPC Meetings (1st Wednesday/Monthly)		
July 5, 2018 (Cancelled)	November 7, 2018	March 6, 2019
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ANTELOPE VALLEY COMMUNITY COLLEGE DISTRICT

2018-2019 ADOPTED BUDGET



Edward T. Knudson, Superintendent/President
Diana Keelen, Executive Director of Business Services

September 10, 2018

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SECTION 1

BUDGET NARRATIVE

ANTELOPE VALLEY COMMUNITY COLLEGE 2018-2019 ADOPTED BUDGET NARRATIVE

2017-2018 Unaudited Actuals

The passage of Proposition 30 created the Education Protection Account (EPA). The EPA is funded from a tax package that raised the state sales tax by 0.25% from January 1, 2013 through December 31, 2016 and increased personal income taxes to individuals making over \$250K from 2012-2018. In November 2016, the California voters approved Proposition 55, which extends the personal income tax portion of Proposition 30 through 2030. The EPA funds are not considered "new revenue", but prevented severe cuts to Higher Education. It is important to note that these taxes are temporary.

The EPA funds have certain accountability provisions:

1. The spending plan must be approved by the governing board during a public meeting each year.
2. EPA funds cannot be used for the salaries and benefits of administrators or any other administrative costs (as determined through the account code structure).
3. Each year, the Local Education Agency (LEA) must publish on its website an accounting of how much money was received from the EPA and how the funds were expended.

2018-2019 Adopted Budget

The notable highlights of the 2018-2019 adopted budget for community colleges is the change in funding formula for the system resulting in an additional \$269 million and the online college implementation with \$100 million in one-time funding and \$20 million in ongoing funding. The increase in base allocation funding is needed to fund STRS & PERS employer pension obligation increases. There is also a significant investment being made in the K-12 integration of strong workforce for an ongoing increase of \$164 million.

The new funding formula is as follows with a 3-year implementation:

Year 1 (2018-2019)

70% Base (Enrollment) 3 year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

10% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

Year 2 (2019-2020)

65% Base (Enrollment) 3 year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

15% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

Year 3 (2020-2021)

60% Base (Enrollment) 3 year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

20% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

There is hold harmless language to ensure that all community colleges receive no less than 2017-2018 plus COLA. CDCP and non-credit have separate allocations. An oversight council has been formed to monitor the implementation of the funding formula. Basic Skills, SSSP and Student Equity programs are combined into the Student Equity and Achievement Program with no District match requirement.

2018-2019 Adopted Budget for Community Colleges¹**Ongoing Funding**

<u>Item</u>	<u>Amount</u>
Student-Centered Funding Formula	\$269 M
K-12 Component of Strong Workforce Program	\$164 M
Increase in Full-Time Faculty	\$50 M
California College Promise Program	\$46 M
Student Success Completion Grant Program	\$40.6 M
California Online Community College	\$20 M
Adult Education Data Systems	\$5 M
Financial Aid Technology Systems	\$5 M
NextUp Program	\$5 M
Course Identification Numbering System (C-ID)	\$0.69 M
Academic Senate	\$0.23 M

One-Time Funding

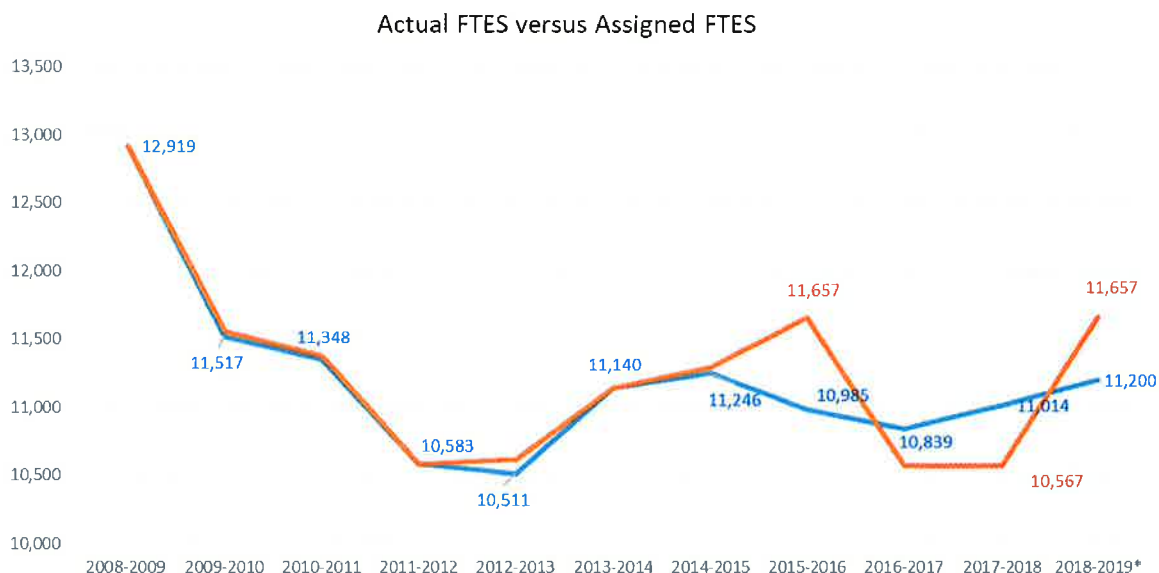
<u>Item</u>	<u>Amount</u>
California Online Community College	\$100 M
Online Education Initiative	\$35 M
Part-Time Faculty Office Hours	\$50 M
Deferred Maintenance and Instructional Support	\$28.5 M
Financial Aid Technology Systems	\$13.5 M
Legal Services for Undocumented Persons	\$10 M
Mental Health Services and Training	\$10 M
Pathways in STEM Fields	\$10 M
Hunger Free Campuses	\$10 M
El Camino College Public Safety Training Center	\$10 M
Veterans Resource Centers	\$8.5 M
Economic and Workforce Development Projects	\$8 M
Open Educational Resources	\$6 M
Reentry Grant Program	\$5 M
Career Readiness Training Program for Refugees	\$5 M
Norco College Early Childhood Education Center	\$5 M
Certified Nurse Assistant Training Programs	\$2 M
Backfill for Fire-Related Property Tax Declines	\$1.9 M
Los Angeles Valley College Family Resource Center	\$0.8 M
K-12 CTE Pathways Program	\$0.68 M

Antelope Valley College's 2018-2019 General Unrestricted Fund Budget

The District receives approximately ***97%*** of its unrestricted general funding from State apportionment directly linked to student attendance or FTES. In 2014-2015, the actual FTES was 11,246. Growth funding was available and a strategic funding decision was made to capture the available growth funding. This was the first available funding for growth that was been made in 8 years due to the recession. The District started to decline the following year and in 2016-2017, FTES was at 10,839. The District had to rebench FTES to a lower level, which led to stability. Several community colleges are in the same situation. At the September 2017 Enrollment Management Committee meeting, a stability plan was presented. The second apportionment attendance report was completed in April 2018 and indicates that FTES is flat.

Full Time Equivalent Students (FTES)

Student headcount does not seem to be dropping in relation to full time equivalent students, which is an indication that students are enrolling in less units on average. Typically, when the economy starts to do better and jobs are available enrollments flatten.



FTES targets for the 2017-2018 fiscal year were discussed at the September 27, 2017 Enrollment Management Meeting. The District projected that it would be in stability and presented a recovery plan with enrollment strategies. As a result, the potential growth is not included in the 2017-2018 or 2018-2019 budgets.

2017-2018 FTES	Actuals
FTES Target	
2017-2018 FTES Base	10,567
2016-2017 FTES Needed to make up from reassigning Summer 2017	400
Total FTES Actuals minus Summer 2016 reassigned FTES	10,967
2% Enrollment growth target above base	219
2017-2018 Target Base	11,186

The annual attendance certified 11,014 FTES, which means that no FTES had to be reassigned in 2017-2018 and the District fell short of the target by 172 FTES.

Antelope Valley College Unrestricted Revenue Highlights:

New funding formula implementation:

BASE ALLOCATION: 70%			
	FTEs	Funding Rate	Totals
Credit	10,210.70	3,727.00	38,055,291
	10,210.70		
Total Base Revenue			38,055,291
Basic Allocation			<u>6,526,207</u>
Subtotal Base			44,581,498
Other Base-Separate Allocation			1,945,468
Other Base-Separate Allocation			
	<u>Headcount</u>	<u>Rate</u>	<u>Total</u>
Noncredit	2.25	3,347.49	7,532
CDCP	43.87	5,456.67	239,384
Inmates in Corr.	8.68	5,456.67	47,364
Special Admit	302.6	5,456.67	1,651,188
			1,945,468
3 year average			
			2016-2017 10,523.45
			2017-2018 10,521.25
			2018-2019 10,521.25
			Average 10,521.98
			Subtracting:
			Special Admit 302.6
			Inmates 8.68
			Growth 0
Total Base			46,526,966.53
			10,210.70

SUPPLEMENTAL ALLOCATION: 20%			
2016-2017 Headcount	Head Count	Funding Rate	Totals
Pell Grant	7,777	919	7,147,063
AB540	510	919	468,690
Promise Grant	14,027	919	12,890,813
II. Total Supplemental			20,506,566

STUDENT SUCCESS ALLOCATION: 10%						
2016-2017 Data	"Outcomes"			Pell Only		
	Headcount	Funding Rate	Totals	Headcount	Funding Rate	Totals
Associate Degrees	1,303	1,320	1,719,960	869	500	434,066
Associate Degree for Transfer	430	1,760	756,800	306	666	203,796
Credit Certificates	895	880	787,600	622	333	207,126
Nine or More Units of CTE	2,138	440	940,720	1,421	167	236,597
Transfer	1,052	660	694,320	585	250	146,104
Transfer Level Math & English	206	880	181,280	122	333	40,626
Regional Living Wage	907	440	399,080	449	167	74,759
Totals			5,479,760			1,343,072
Promise Only						
Headcount	Funding Rate	Totals				
1,086	333	361,638				
370	444	164,280				
753	222	167,166				
1,796	111	199,356				
829	167	138,029				
157	222	34,854				
653	111	72,483				
		1,137,806				
III Student Success Allocation			7,960,638			

Year 1:	
70% Base (Enrollment) 3 Year Average FTES	\$ 46,526,967
20% Supplemental Grant (Pell, AB540 & Promise Grant)	\$ 20,506,566
10% Student Success Initiative Grant (Completion/Pell & Promise)	\$ 7,960,638
Total Computational Revenue	\$ 74,994,170
Remove:	
Student Fees	(\$2,435,743)
Property Taxes	(\$6,740,080)
Education Protection Account	(\$8,983,536)
*Apportionment	\$56,834,811
Difference from 2018-2019 Tentative Budget	+\$4,438,553

Antelope Valley College Unrestricted Expenditure Budget Changes:

Exhibit A to Unrestricted Fund				
2017-2018 Budget Changes to 2018-2019 Adopted Budget				
	Change	Increase	Decrease	Total
1	Increase in Step & Column Estimates	\$ 368,271		
2	Elections	\$ 400,000		
3	Security Contract Increase of 5% per year	\$ 98,013		
4	Minimum Wage Increase	\$ 170,000		
5	One-time Mandated Cost Funds Completed Projects		\$ (823,753)	
6	One-time H&W Cap Removal of \$500 per person		\$ (246,000)	
7	Facilities hazardous waste disposal increase	\$ 15,000		
8	Increasing in baseline for nursing hazardous waste dispose &	\$ 3,300		
9	Increase in Utilities Expense	\$ 96,480		
10	STRS increase from 14.43% to 16.28%	\$ 519,273		
11	Academic Senate Baseline Budget Increase	\$ 2,000		
12	PERS increase from 15.53% to 18.10%	\$ 381,565		
13	Removal of 17-18 One Time Funding		\$ (82,859)	
14	Increase in Fox Hangar Rent	\$ 1,200		
15	18-19 One Time Resource Allocation Requests \$7,500 +	\$ 250,000		
16	Ongoing Resource Allocation	\$ 250,000		
17	18-19 One Time Resource Allocation Requests under \$7,500	\$ 200,000		
18	ITS Baseline Ongoing Funding for Refresh/Updates/New Tech	\$ 200,000		
	Total Increase (Decrease)	\$2,955,102	\$ (1,152,612)	\$ 1,802,490

Changes that can Effect the Budget*CalSTRS & CalPERS*

The CA State Legislature developed a plan to address the unfunded liability for the California State Teachers Retirement System and California Public Employees Retirement System over the next 30 years. The increase in employer obligation is below:

STRS Contribution Rates			
	Employer	Employee (pre-2013 hire date)	Employee (post-2013 hire date)
2013-2014	8.25%	8%	8%
2014-2015	8.88	8.15	8.15
2015-2016	10.73	9.2	8.56
2016-2017	12.58	10.25	9.205
2017-2018	14.43	10.25	9.205
2018-2019	16.28	10.25	10.205
2019-2020	18.13	10.25	10.205
2020-2021	19.1	10.25	10.205

PERS Contribution Rates			
	Employer	Employee (pre-2013 hire date)	Employee (post-2013 hire date)
2013-2014	11.44%	7%	6%
2014-2015	11.77	7.00	6.00
2015-2016	11.85	7.00	6.00
2016-2017	13.89	7.00	6.00
2017-2018	15.53	7.00	6.50
2018-2019	18.1	7.00	6.50
2019-2020	20.8	7.00	6.50
2020-2021	23.8	7.00	6.50

Minimum Wage

The Fair Wage Act of 2016 was passed that will increase the minimum wage \$1 per year over the next four years starting at \$10.50 effective January 1, 2017 to \$15 per hour on January 1, 2022.

Other Funds

The 2018-2019 Adopted Budget includes estimates for the following:

1. General Fund Restricted (Fund 13 & 14)
2. Capital Outlay Fund (Fund 41)
3. Revenue Bond Construction Fund (42)
4. Bond Interest and Redemption (Fund 21)
5. Palmdale Redevelopment (43)
6. Bookstore (Fund 51)
7. Cafeteria (Fund 52)
8. Child Development Center (Fund 33)
9. Student Representative Fees (Fund 72)
10. Other Trust Funds (Fund 74)
11. Financial Aid (Funds 75)

Antelope Valley Community Colleges Strategic Planning Approach Leading to the 2018-2019 Adopted Budget

After the May revision, the draft tentative budget was presented to various forums: May 17, 2018 Classified Negotiations, May 18, 2018 Faculty Negotiations, May 21, 2018 Executive Council, May 30, 2018 Budget Committee meeting and the June 6, 2018 Strategic Planning Committee meeting.

The draft adopted budget was presented in Adjunct orientation on August 14, 2018; opening day on August 17, 2018; faculty negotiations on August 24, 2018; Budget Committee on August 29, 2018 and Strategic Planning Committee on September 5, 2018. The Adopted budget is also scheduled to be presented to Classified negotiations on September 12, 2018.

Milestone	Start	Finish
2018-2019 Budget Development Calendar as of 10/18/17	Wed 10/18/17	Fri 10/5/18
Non-Personnel College Budget Call	Wed 10/18/17	Thu 1/18/18
Budget Committee Budget Call Review	Wed 10/18/17	Wed 10/18/17
Strategic Planning Committee Budget Call Review	Wed 11/1/17	Wed 11/1/17
Budget Call Issue Date & Due Date	Mon 11/6/17	Fri 1/12/18
Budget Instructions/Training Admin Council & Dept Chairs	Tue 11/14/17	Tue 11/14/17
Personnel Prioritization	Mon 10/16/17	Tue 1/16/18
Faculty Prioritization List	Mon 10/16/17	Tue 1/16/18
CMS & Administrator Prioritization List	Mon 10/16/17	Tue 1/16/18
Classified Prioritization List	Mon 10/16/17	Tue 1/16/18
2017-2018 Audit Presentation to the Board of Trustees	Mon 1/8/18	Mon 1/8/18
Governor's 2018-2019 Budget Released	Mon 1/15/18	Mon 1/15/18
Annual Budget Committee Goal Setting and Review of Prior Year Accomplishments	Wed 11/29/17	Wed 11/29/17
Tentative Budget Development	Mon 1/15/18	Fri 6/22/18
Other Funds Budget Call Issued	Mon 2/12/18	Fri 3/16/18
Restricted/Grant Budget Call Issued	Mon 2/12/18	Fri 3/16/18
2016-2017 Recalculation Issued (R1)	Thu 2/15/18	Thu 2/15/18
2017-2018 First Principle Apportionment Issued (P1)	Thu 2/15/18	Thu 2/15/18
Business Services compiles New Resource Requests	Mon 1/15/18	Fri 1/19/18
Resource Requests sent to BC Members prior to meeting	Mon 1/22/18	Mon 1/22/18
Budget Committee Reviews Resource Requests	Wed 1/24/18	Wed 3/14/18
Budget Committee Review -Lab Time	Wed 1/31/18	Wed 1/31/18
Budget Committee Review -Lab Time	Wed 2/7/18	Wed 2/7/18
Budget Committee Q&A of Requestors	Wed 1/31/18	Wed 2/7/18
Requestors Present to BC based on Questions	Wed 2/28/18	Wed 2/28/18
Deadline for BC to Score Requests	Wed 3/14/18	Wed 3/14/18
Budget Committee reviews scoring results	Wed 3/28/18	Wed 3/28/18
Budget Committee Joint Meeting with Strategic Planning Committee	Wed 4/25/18	Wed 4/25/18
Budget Committee sends Recommendations to Exec Council	Fri 4/27/18	Fri 4/27/18
Executive Council Reviews Recommendations	Mon 4/30/18	Mon 4/30/18
Tentative Budget Development	Mon 1/15/18	Fri 4/27/18
Tentative Budget Presented to Administrative Council	Tue 5/22/18	Tue 5/22/18
Final List to Budget Committee	Wed 5/23/18	Wed 5/23/18
Tentative Budget Presented to Budget Committee	Wed 5/23/18	Wed 5/23/18
Budget Committee Review for Process Improvement	Wed 5/30/18	Wed 5/30/18
Governor's May Revision	Tue 5/31/18	Tue 5/31/18
2017-2018 Second Principle Apportionment Issued (P2)	Thu 5/31/18	Thu 5/31/18
Budget sent to President's Office	Fri 6/1/18	Fri 6/1/18
Tentative Budget Presented to Strategic Planning Committee	Wed 6/6/18	Wed 6/6/18
Board of Trustees Approves Tentative Budget	Mon 6/11/18	Mon 6/11/18
State Budget Enacted	Sun 7/1/18	Sun 7/1/18
2018-2019 Advanced Apportionment Issued (AD)	Mon 7/23/18	Mon 7/23/18
2018-2019 Chancellor's Office Budget Workshop	Mon 7/30/18	Mon 7/30/18
Adopted Budget Development	Mon 8/6/18	Wed 10/3/18
2017-2018 Unaudited Actuals Available	Mon 8/6/18	Mon 8/6/18
Adopted Budget Presented to Budget Committee	Wed 8/29/18	Wed 8/29/18
Final Adopted Budget sent to President's Office	Fri 8/31/18	Fri 8/31/18
Adopted Budget Presented to Strategic Planning Committee	Wed 9/5/18	Wed 9/5/18
Board of Trustees Adopts the Budget	Mon 9/10/18	Mon 9/10/18
Memos to Requestors issued for Resource Allocation Disposition	Tue 9/12/18	Tue 9/12/18
Budget Committee Joint Meeting with Strategic Planning Committee	Wed 10/3/18	Wed 10/3/18

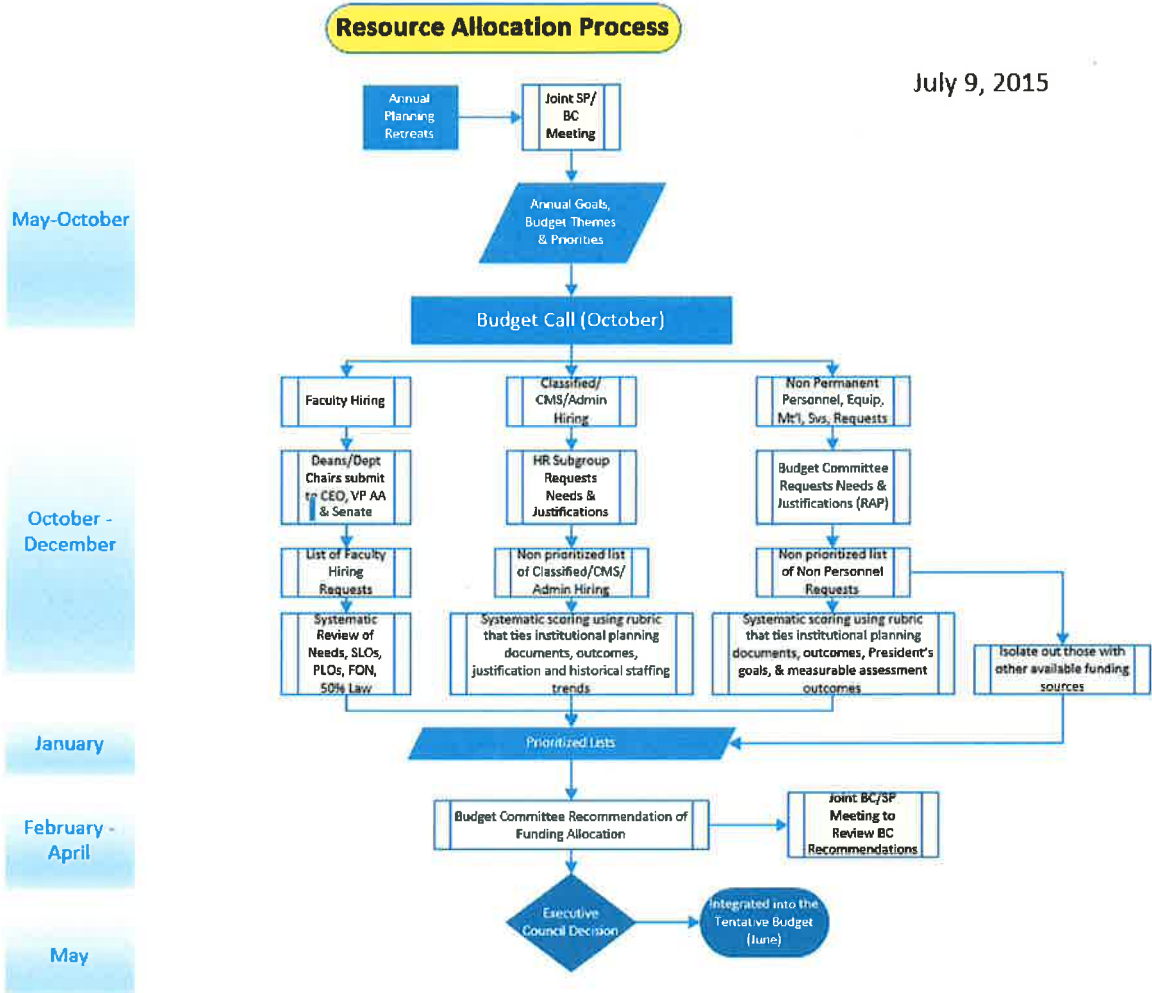
Linking the Strategic Plan and the Budget

The Superintendent/President has formed an advisory group to solicit input from community leaders on the current and future workforce development needs of industry. This information is then evaluated and is in the process of being incorporated into the college's Educational Master Plan (EMP). The Superintendent/President then uses this information to assist in the development of the annual Board goals. In order to properly integrate goals and outcomes with the financial planning of the District, there were three areas that required additional focus. The EMP goals were prioritized by the college's Administrative Council and reviewed in a campus wide planning retreat. There was emphasis placed on:

- Educational Master Plan #2-Increase efficient and effective use of resources (2.1-Technology, 2.2 Facilities, 2.3 Human Resources & 2.4 Business Services).
- Educational Master Plan #3-Focus on utilizing proven instructional strategies that will foster transferable intellectual skills.
- Educational Master Plan #4-Advance more students to college-level coursework (4.1-Develop and implement effective placement tools).

In order to ensure that the resource allocation process addressed the prioritized goals of the EMP, rubric scoring was modified to include a higher weight to the prioritized goals of the Educational Master Plan #2, #3 & #4. This would allow those requests that fit within the prioritized EMP goals to have a higher consideration than those that may not fit within those prioritized goals. Below are the 2018-2019 Budget Calls leading up to the prioritization lists.

July 9, 2015



2018-2019 Positions Resource Allocation Process & Timeline for Faculty

The faculty prioritization process took place in late fall 2017 to allow for the hiring process to begin in January 2018. Positions were requested from Deans, after collaboration with division faculty, and then ranked by the Superintendent/President and Vice President of Academic Affairs.

	Jan	Feb	Mar	Apr	May	Jun*	Jul	Aug	Sep	Oct	Nov	Dec
Board Approval									Adopted Budget			
Planning Retreats			College Advisory		Board & Exec Council		Admin Council		College Wide	College Advisory		
Resource Allocation												
2018-2019 Faculty												
Process									First AAAC meeting 9/2018: Request for Faculty positions and instructions sent to Dept Chairs & Deans	10/31/2017: Faculty position requests due to Academic Affairs		
Prioritization/ Scoring	1/24/18: BC Reviews list			4/25/18: Joint SP & BC meeting to review prioritization for 18-19.							11/3/17: AAAC meeting, positions voted on & prioritized faculty list produced. VP AA and Academic Senate President sent to Superintendent . Later meeting, President & Deans meet to discuss list.	12/14/17: Superintendent sent out prioritized faculty list to begin hiring process

2018-2019 Faculty Prioritization

The Superintendent/President received input from Academic Senate, Department Chairs, Deans, and Executive Council on faculty prioritization.

The hiring list is:

1. AFAB
2. CFE #2
3. Music (Commercial)
4. LVN
5. Clothing and Textiles
6. Biology
7. Communication
8. Digital Media
9. Film & TV
10. Deaf Studies (Palmdale)
11. Theater Arts
12. Kinesiology
13. Spanish (Palmdale)
14. History
15. Spanish I

Last year, the decision was made to hire 18 full time faculty and 1 temporary faculty. The District expects to exceed the full time faculty obligation number by 17 and be above the 50% law at 52%. The final decision is to hire one tenure-track AFAB instructor, a temporary AFAB Instructor and one tenure-track communications instructor. Only those with mission critical need areas will receive consideration for hiring in 2018-2019.

2018-2019 Resource Allocation Process & Timeline for Classified & Confidential, Management & Supervisory (CMS) Positions

The Human Resources Subgroup met and ranked positions using a rubric that tied to institutional planning for classified and confidential, managers and supervisors. The ranked listing went to Executive Council, who made changes based on current needs of the District.

	Jan	Feb	Mar	Apr	May	Jun*	Jul	Aug	Sep	Oct	Nov	Dec
Board Approval												
Planning Retreats			College Advisory		Board & Exec Council	Tentative Budget	Admin Council		Adopted Budget College Wide	College Advisory		
Resource Allocation												
2018-2019 Non Faculty												
Process											11/20/17: 2018-2019 Staffing Requests Due	12/7/17: Justifications presented to HR Subgroup
Training										10/2/17: 2018-2019 Process presented to Executive Council		
Prioritization/ Scoring	1/18/18: HR Subgroup finalizes lists.			4/25/18: Joint SP & BC meeting to review prioritization for 18-19.		6/1/18: May revise allocations identified. BC meets 6/27/18 to recommend the allocation split.		Allocation split recommendation goes to Executive Council for final decision. Divisions issued allocation letters.				12/15/17: HR subgroup scoring due

For classified and CMS positions, the HR subgroup evaluated positions using a rubric that tied to institutional planning documents, program review, outcomes, prior year staffing and justifications.

Positions Prioritization Rubric Fiscal Year 2018-19

Committee Member: _____

Review Date: _____

Division/Area of Position: _____

Requested Position title: _____

Scoring Area	Related Components	Scoring Rubric	Score
Area 1 2017-18 Staffing Support	Ranking based on 2017-18 positions filled	Max 10 Points: <ul style="list-style-type: none"> • 10 Pts: No positions funded for 2017-18 • 7 Pts: >0 to 1 position funded • 5 Pts: >1 to 2 positions funded • 3 Pts: >2 positions funded 	
Area 2 Prioritization Rank	Reflects Internal Ranking	Max 10 Points: <ul style="list-style-type: none"> • 10 Pts: Ranked 1 • 7 Pts: Ranked 2 • 4 Pts: Ranked 3 	
Area 3 Position Justification Narrative	Justification providing a succinct and compelling case for the requested position. Must include supportive language from the applicable planning documents.	Max 20 Points: <ul style="list-style-type: none"> • 20 Pts: The justification is complete and presents a compelling case for the position to be supported. • 15 Pts: The justification is mostly complete and presents a partial but not fully compelling case for the position to be supported. • 10 Pts: The justification is partially complete and provides a limited case for supporting the position. • 5 Pts: The justification is significantly incomplete and lacks any substantive support for the position. 	

Below is the prioritization as a result of the scoring. This was presented to Budget Committee and the Strategic Planning Committee prior to going to Executive Council.

Classified Positions Prioritization		
Position Title	Points	Rank
Instructional Assistant for Auto Body (AA)	315	1
Payroll Specialist (HR)	305	2
Clerical/Tech positions TBD (Palmdale)	300	3
Library Assistant (IERP/LS)	285	4
Sound Engineer (BS)	281	5
Lab Tech Physical Sciences (AA)	276	6
Maintenance Assistant, 0.5 FTE (FS)	270	7
Systems Administrator (ITS)	261	8
Lab Tech Ceramics (AA)	252	9
Transportation Driver (FS)	236	10
Computer Services Tech (ITS)	227	11
Custodian I (FS)	197	12

Confidential, Management, Supervisory (CMS) Positions Prioritization		
Position Title	Points	Rank
Budget Analyst (BS)	295	1
Director and Designer PAT (AA)	290	2
Stage Manager (BS)	256	3
Seasonal House Manager, 0.75 FTE (BS)	246	4

2018-2019 Resource Allocation Process & Timeline for Non Staffing Requests

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Board Approval												
Planning Retreats			College Advisory		Board & Exec Council	Tentative Budget	Admin Council		College Wide	College Advisory		
Resource Allocation												
2018-2019 Non Personnel												
Process	1/12/18: Budget Requests Due					6/28/17: BC Process improvement from 17-18. Discuss what we like, don't like and what we want to change.				10/16/17: BC met to review 18-19 resource allocation process	11/1/17: Joint SP & BC meeting to review resource allocation process for 18-19.	
Training	1/31/18: Lab for BC members	2/7/18: Lab for BC Members									11/14/17 & 11/16/17: Admin Council/Dept Chairs/Admin Assist Training	
Prioritization/ Scoring	1/24/18: Requests reviewed and discussed at BC Meeting		3/14/18: Scoring Due 3/28/18 BC Meeting	4/25/18: Joint SP & BC meeting to review prioritization for 18-19.	5/7/18: List to be reviewed at Exec Council with Deans for alternate funding sources.	6/1/18: May revise allocations identified. BC meets 6/27/18 to recommend the allocation split.	Allocation split recommendation goes to Executive Council for final decision. Divisions issued allocation letters.					

The Budget Committee received 37 ongoing and one-time funding requests for 2018-2019. These requests were evaluated using a rubric that tied to institutional planning documents, outcomes, prioritized institutional goals, the superintendent's goals and measureable outcomes. The Budget Committee evaluated all of the requests that did not have alternative funding sources. The areas include the following:

- Institutional Effectiveness, Research & Planning/Library Services
- Public Information Officer/Marketing
- Business & Auxiliary Services
- Facilities Services
- Information Technology Services/IMC
- Rhetoric & Literacy Division
- Health & Safety Sciences Division
- Career Technical Education Division
- Math, Science & Engineering Division
- Arts & Humanities Division
- Social & Behavioral Sciences Division
- Palmdale/Extended Learning Division
- Risk Management
- Student Life & Development Division
- Enrollment Services Division
- Counseling & Matriculation Division
- Office of Student Services
- Office of Human Resources/Payroll
- Office of Academic Affairs
- Office of the President
- Bachelor's Degree Program

The Budget Committee requested resource allocations proposals for academic requests and operational requests scored using the following rubrics.

Non-Permanent Staffing Prioritization Rubric			
Academic/Non-Operational Request			
Fiscal Year 2018-2019			
Scoring Area	Related	Scoring	Score
I: Planning Documents	<ul style="list-style-type: none"> - Program Review(PR)/ Annual Program Assessment (APA) - Action Plan - Educational Master Plan/ 3- Year Strategic - Facilities Master Plan - Technology Plan - Human Resources Plan - Other planning documents 	<p>Max 30 Points:</p> <p>0 points: No demonstrated need supported by PR/APA</p> <p>15 points: Demonstrates need from Program by PR/APA</p> <p>30 points: Demonstrates need from PR/APA and linked to Outcomes</p>	
II: Alignment with Annual Institutional Goals	<ul style="list-style-type: none"> - Goals of the Educational Master Plan 	<p>Max 29 Points: Sum the points for all institutional goals that the request supports</p> <p>5 points: Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices</p> <p>7 points: Goal #2: Increase efficient and effective use of all resources (2.1-Technology, 2.2-Facilities, 2.3-Human Resources & 2.4-Business Services)</p> <p>7 points: Goal #3: Focus on utilizing proven instructional strategies that will foster transferable intellectual skills</p> <p>7 points: Goal #4: Advance more students to college-level coursework (4.1- Develop and implement effective placement tools)</p> <p>3 points: Goal #5: Align instructional programs to the skills identified by the labor market</p>	
III: Alignment with President's Goals	President's Goals	<p>Max 21 Points:</p> <ul style="list-style-type: none"> - 0 points if it does not support any of the goals - 11 points if it supports some of the goals - 21 points if it supports most of the goals <ul style="list-style-type: none"> * Increase internal awareness of college programs, events and activities * Develop programs and events that will attract community involvement on * Increase community awareness of the services, programs and training * Promote AVC2CSU, K-12 Alignment, Bachelor's Degree Program Growth to the community through direct contact or media presentation * Develop Guided Pathways pilot programs * Develop 5-year Enrollment Management Plan focusing on student * Provide class scheduling that focuses on student need * Explore and present change to Academic Calendar to meet changing student need * Continue process study with consultants to improve business work flow to reduce redundancy and improve efficiency * Increase constituent participation in governance and committees 	
IV: Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	<ul style="list-style-type: none"> - Outcomes Assessment 	<p>Max 20 Points:</p> <p>0 points: No outcomes</p> <p>10 points: Documented Measurable Outcome</p> <p>20 points: Documented Measurable Outcome tied to SLO/PLO/ILO/OO</p>	
Total Points (Max 100):			

Non-Permanent Staffing Prioritization Rubric			
Operational Request			
Fiscal Year 2018-2019			
Scoring Area	Related	Scoring Rubric	Score
I: Planning Documents	<ul style="list-style-type: none"> - Program Review(PR)/ Annual Program Assessment (APA) - Action Plan - Educational Master Plan/ 3- Year Strategic - Facilities Master Plan - Technology Plan - Human Resources - Other planning documents 	<p>Max 30 Points:</p> <p>0 points: No demonstrated need supported by PR/APA</p> <p>15 points: Demonstrates need from Program by PR/APA</p> <p>30 points: Demonstrates need from PR/APA and linked to Outcomes</p>	
II. Alignment with Annual Operational/ Institutional Goals	- Operational/ Institutional Goals	<p>Max 29 Points: Sum the points for all operational goals</p> <p>6 points: Maintaining Health/Safety</p> <p>6 points: Ensuring Compliance</p> <p>4 points: Enhancing Operational Support</p> <p>5 points: EMP Goal #2-Efficient and Effective Use of</p> <p>4 points: Enhancing Community Partnerships</p> <p>4 points: Enhancing Technology Support</p>	
III. Alignment with President's Goals	President's Goals	<p>Max 21 Points:</p> <ul style="list-style-type: none"> - 0 points if it does not support any of the goals - 11 points if it supports some of the goals - 21 points if it supports most of the goals <ul style="list-style-type: none"> * Increase internal awareness of college programs, events and activities * Develop programs and events that will attract community involvement on campus * Increase community awareness of the services, programs and training opportunities the college offers * Promote AVC2CSU, K-12 Alignment, Bachelor's Degree Program Growth to the community through direct contact or media presentation * Develop Guided Pathways pilot programs * Develop 5-year Enrollment Management Plan focusing on student success and completion * Provide class scheduling that focuses on student need * Explore and present change to Academic Calendar to meet changing student need * Continue process study with consultants to improve business work flow to reduce redundancy and improve efficiency * Increase constituent participation in governance and committees 	
IV. Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	- Outcomes Assessment	<p>Max 20 Points:</p> <p>0 points: No outcomes</p> <p>10 points: Documented Measurable Outcome</p> <p>20 points: Documented Measurable Outcome tied to SLO/PLO/ILO/OO</p>	
Total Points (Max 100):			

The following is the result of the prioritization process for non staffing requests.

**2018-2019 One-Time
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Facilities Services	3	10 PASSENGER VANS	100,000			1016
Facilities Services	2	25 PASSENGER BUS REPLACEMENT	100,000			955
Business	3	Replenishment of \$ 17,000.00 expended for an emergency facility repair.	17,000			911
Information Technology Services / IMC	1	Self-Service Captioning Tool for Faculty	25,000			828
IERP / Library Services	6	Redesign and improvement of second floor spaces for students	100,000			764
Business	1	Digital Signature Capability	25,000			626
Business	2	Asset Management and Tracking System	30,000			562
Business	4	Electric Reach Truck	37,500			496

**2018-2019 On-Going
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Facilities Services	1	PALMDALE LOCATIONS BUDGET AUGMENTATION	25,000			1070
IERP / Library Services	3	Annual Maintenance for Tableau	4,000			1044
Arts & Humanities	1	Ongoing Increase to Annual budget for Equipment Repair & Maintenance	2,551			1007
Facilities Services	4	PARKING LOT REPAIRS	120,000			978
Facilities Services	5	FACILITIES ALTERATIONS & IMPROVEMENTS	30,000			966
Risk Management	1	Non-Capitalized Equipment-Ergonomic & Reasonable Accommodation Equipment	3,000			965
IERP / Library Services	1	SirsiDynix Horizon-Funding for: Software Licenses	40,000			941
IERP / Library Services	4	Community College Survey of Student Engagement(CCSSE) & SENSE or similar Instr. for spring/fall 2019	20,000			938
IERP / Library Services	2	SirsiDynix Horizon-Funding for: Annual Subscriptions	9,000			935
Student Life & Services	5	Increase funding to ensure a safe and enjoyable commencement ceremony.	30,000			901
Mathematics, Science, & Engineering	1	Increase current allocation for the renewal of instructional software.	2,000			871
IERP / Library Services	5	Collection development of books and other reference printed materials for Lancaster and Palmdale	200,000			863
Bachelor's Degree Program	1	To establish a yearly supply budget for the BS Degree program	15,000			855
Career Technical Education	1	Agumentation of Supply Budget	60,000			851

**2018-2019 On-Going
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Mathematics, Science, & Engineering	2	Renewal of ArcView software for GIS.	4,200			838
Information Technology Services / IMC	1	Self-Service Captioning Tool for Faculty	25,000			828
Student Life & Services	1	First Year Experience (FYE) Programming & support services due to the ending of the grant.	270,000			827
Social & Behavioral Sciences	1	Increase budget for professional development	3,000			803
Information Technology Services / IMC	2	Augmentation to software budet for enhanced antivirus/malware suite	45,000			787
Student Life & Services	6	Growth for the Study Abroad program	2,000			787
Student Life & Services	4	Recreate the student worker pool for various events to efficiently use employees, students, & resour	15,000			779
Student Life & Services	2	Provide services to and grow the International Student Program.	5,000			773
Information Technology Services / IMC	3	Increase of Student Support Funding for Open Labs	18,000			745
Arts & Humanities	3	Ongoing Budget for Equipment Repair and Maint.	5,000			744
Student Life & Services	3	Support growth in Outreach	8,000			726
Arts & Humanities	2	Ongoing Annual budget for Instructional Materials & Supplies (Books &Videos)	2,000			699
Information Technology Services / IMC	4	Additional Student Funding to Establish Walk-in Help Desk	18,000			695

**2018-2019 On-Going
Resource Allocation Prioritization**

Dept/Division	Priority	Description	Amount	Funded	Source	Score
Information Technology Services / IMC	5	Replacement of Help Desk / Self Service Systems	20,000			682
Student Life & Services	7	Successful completion of 3 WorkKeys assessments that documents essential work skills.	10,000			652

Funds have been allocated in accordance with the Exhibit A. There is \$250K set aside for ongoing requests, \$250K set aside for one-time requests that are \$7,500 and above and \$200K set aside for requests below \$7,500 to be allocated by the supervising executive council member. Each executive council member, with the exception of the foundation, will be allotted \$25K.

The Budget Committee met on July 25, 2018 and made the following funding recommendations based on the prioritization process.

For One-Time Funding Requests-Unrestricted Amount Available:

Dept/Division	Priority	Description	Amount	Org	Account	Program	Funded	Source	Score	Notes
Facilities Services	3	10 PASSENGER VANS	40,000	14505	6100	710000	40,000	Unrestricted	1016	2nd Van funded by ASO
Facilities Services	2	25 PASSENGER BUS REPLACEMENT	100,000	14505	6100	710000	100,000	Unrestricted	955	
Business	3	Replenishment of \$ 17,000.00 expended for an emergency facility repair.	17,000	14900	6400	679990	17,000	Unrestricted	911	
Information Technology Services / IMC	1	Self-Service Captioning Tool for Faculty	25,000	12725	5100	613000		Other funds	828	
IERP / Library Services	6	Redesign and improvement of second floor spaces for students	100,000	12710	4561	612000	93,000	Unrestricted-Partially funded	764	
Business	1	Digital Signature Capability	25,000	14020	6440	677000		Redev	626	
Business	2	Asset Management and Tracking System	30,000	14020	6440	677000		Redev	562	
Business	4	Electric Reach Truck	37,500	14020	6400	677000	0	Not funded	496	
							374,500			
							250,000	Unrestricted		
							80,000	Other Funds		
							330,000	Total		

For Ongoing Funding-Unrestricted Amount Available \$250K

Classified Positions Prioritization							
Position Title	Points	Rank	Range	total Reques	Notes	Funded	
Instructional Assistant for Auto Body (AA)*	315	1	16	73,131		73,131	
Payroll Specialist (HR)	305	2	20	82,290		0	
Clerical/Tech positions TBD (Palmdale)*	300	3	18	77,546		0	
Library Assistant (IERP/LS)	285	4	9	59,958		0	
Sound Engineer (BS)	281	5			Hired		
Lab Tech Physical Sciences (AA)*	276	6	16	73,131		0	
Maintenance Assistant, 0.5 FTE (FS)	270	7	11	63,389		0	
Systems Administrator (ITS)	261	8	28	105,085		0	
Lab Tech Ceramics (AA)*	252	9	16	73,131		0	
Transportation Driver (FS)*	236	10	13	67,076		0	
Computer Services Tech (ITS)	227	11	19	79,875		0	
Custodian I (FS)	197	12			Hiring		
				754,612		73,131	
CMS Positions Prioritization							
Position Title	Points	Rank	Range	total Reques	Notes	Funded	
Budget Analyst (BS)*	295	1	23	90,079		90,079	
Director and Designer PAT (AA)*	290	2	29	108,424		0	
Stage Manager (BS)*	256	3	23	90,079		0	
Seasonal House Manager, 0.75 FTE (BS)*	246	4	23	90,079		0	
				378,662		90,079	

* For estimating purposes only. Will have to be worked through HR/Collective Bargaining Process

Non Staffing Ongoing Requests									
Dept/Division	Priority	Description	Amount	Org	Account	Program	Funded	Source	Score
Facilities Services	1	PALMDALE LOCATIONS BUDGET AUGMENTATION	25,000	14505	6100	710000	25,000	Unrestricted	1070
IERP / Library Services	3	Annual Maintenance for Tableau	4,000	11100	5300	660000	4,000	Unrestricted	1044
Arts & Humanities	1	Ongoing Increase to Annual budget for Equipment Repair & Maintenance	2,551	12205	5650	100400	2,551	Unrestricted	1007
Facilities Services	4	PARKING LOT REPAIRS	120,000	14505	6100	710000	0	Unrestricted	978
Facilities Services	5	FACILITIES ALTERATIONS & IMPROVEMENTS	30,000	14505	6100	710000	30,000	Unrestricted	966
Risk Management	1	Non-Capitalized Equipment-Ergonomic & Reasonable Accommodation Equipment	3,000	11033	4561	679900	3,000	Unrestricted	965
IERP / Library Services	1	SirsiDynix Horizon-Funding for: Software Licenses	Not Applicable	12710	5310	612000	0	Unrestricted	941
IERP / Library Services	4	Community College Survey of Student Engagement(CCSSE) & SENSE or similar instr. for spring/fall 2019	20,000	11100	5310	660000	20,000	Unrestricted	938
IERP / Library Services	2	SirsiDynix Horizon-Funding for: Annual Subscriptions	9,000	12710	5310	612000		Block Grant	935
Student Life & Services	5	Increase funding to ensure a safe and enjoyable commencement ceremony.	30,000	1	3054	645000	2,239	Unrestricted-Partially Funded	901
Mathematics, Science, & Engineering	1	Increase current allocation for the renewal of	2,000	12360	4400	90100		Prop 20	871
IERP / Library Services	5	Collection development of books and other reference printed materials for Lancaster and Palmdale	200,000	12710	6300	612000		Prop 20	863
Bachelor's Degree Program	1	To establish a yearly supply budget for the BS Degree	15,000	12165	4300	92400		Prop 20	855
Career Technical Education	1	Augmentation of Supply Budget	60,000	12155	4300	95050		Prop 20	851
Mathematics, Science, & Engineering	2	Renewal of ArcView software for GIS.	4,200	12360	4400	190100		Prop 20	838
Information Technology Services / IMC	1	Self-Service Captioning Tool for Faculty	25,000	12725	5100	613000		Accommodation?	828
Student Life & Services	1	First Year Experience (FYE) Programming & support services due to the ending of the grant.	270,000	20556	2055	696000		Not ending until after FY 18-19	827
Social & Behavioral Sciences	1	Increase budget for professional development	3,000	12260	5200	130510		Staff Dev	803
Information Technology Services / IMC	2	Augmentation to software budet for enhanced	45,000	11505	4400	780000	0	Not funded	787
Student Life & Services	6	Growth for the Study Abroad program	2,000	24631	3208	696200	0	Not funded	787
Student Life & Services	4	Recreate the student worker pool for various events to efficiently use employees, students, & resour	15,000	1	3220	647000	0	Not funded	779
Student Life & Services	2	Provide services to and grow the International Student Program.	5,000	1	3053	640000	0	Not funded	773
Information Technology Services / IMC	3	Increase of Student Support Funding for Open Labs	18,000	11150	2301	678000	0	Not funded	745
Arts & Humanities	3	Ongoing Budget for Equipment Repair and	5,000	12205	5650	101100	0	Not funded	744
Student Life & Services	3	Support growth in Outreach	8,000	24631	3208	696200	0	Not funded	726
Arts & Humanities	2	Ongoing Annual budget for Instructional Materials & Supplies (Books & Videos)	2,000	12205	4300	110100		Prop 20	699
Information Technology Services / IMC	4	Additional Student Funding to Establish Walk-in Help	18,000	11150	2301	678000	0	Not funded	695
Information Technology Services / IMC	5	Replacement of Help Desk / Self Service Systems	20,000	11150	5310	678000	0	Not funded	682
Student Life & Services	7	Successful completion of 3 WorkKeys assessments that documents essential work skills.	10,000	1305X	5310	647000	0	Not funded	652
			970,751				86,790	Unrestricted	

Total	Requested	2,104,025	Funded	250,000 Unrestricted
				590,200 Other Funds
				840,200 Total

Section 1

¹ *Community College League of California Budget Advocacy Website:*
https://www.ccleague.org/sites/default/files/pdf/state-advocacy/2018-19_budget_summary_league.pdf, *June 2018*

SECTION 2

***ANTELOPE VALLEY COLLEGE
BUDGET SUMMARY***

2018-2019 Antelope Valley College Adopted Budget

2017-2018 Estimated Actuals										
Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unrestricted Balance	Reserve	% of overall budget
	<i>General Fund</i>									
10	Unrestricted	15,584,418	65,796,131	71,677,240	9,703,309	(400,073)	(5,881,109)	9,303,236	13.0%	41.40%
13 & 14	Restricted	3,479,803	16,929,732	17,471,053	2,938,482		(541,321)			10.09%
21	Bond Interest & Redemption	15,407,577	15,168,284	13,079,237	17,496,624		2,089,047			7.55%
41	Capital Outlay Fund	3,886,710	3,338,292	2,256,041	4,968,962		1,082,252			1.30%
42	Revenue Bond Construction	132,817,085	2,710,586	27,801,303	107,726,368		(25,090,717)			16.06%
51	College Store	922,675	738,041	1,002,604	658,111		(264,564)			0.58%
52	Cafeteria	(88,365)	474,509	331,062	55,082		143,447			0.19%
33	Child Development Center	1	912,085	782,325	129,762		129,760			0.45%
72	Student Rep	298,342	40,059	16,655	321,746		23,404			0.01%
74	Financial Aid	860,683	38,434,407	38,500,691	794,399		(66,283)			22.24%
75	Scholarships & Loan	6,369	247,912	227,109	27,172		20,803			0.13%
	Antelope Valley College Budget		144,790,039	173,145,320			(28,355,281)			100.00%

2018-2019 Adopted Budget										
Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unrestricted Balance	Reserve	% of overall budget
	<i>General Fund</i>									
10	Unrestricted	9,703,309	78,118,046	73,409,267	14,412,088	(500,000)	4,708,779	13,912,088	19.0%	38.90%
13 & 14	Restricted	2,938,482	17,715,751	18,588,991	2,065,243		(873,240)			9.85%
21	Bond Interest & Redemption	17,496,624	16,764,954	20,693,536	13,568,042		(3,928,582)			10.96%
41	Capital Outlay Fund	4,968,962	3,112,621	5,766,772	2,314,810		(2,654,151)			3.06%
42	Revenue Bond Construction	107,726,368	1,459,304	29,456,505	79,729,167		(27,997,201)			15.61%
51	College Store	658,111	952,080	892,945	717,246		59,135			0.47%
52	Cafeteria	55,082	(55,082)	0	(0)		(55,082)			0.00%
33	Child Development Center	129,762	796,306	809,598	116,469		(13,293)			0.43%
72	Student Rep	321,746	40,059	50,000	311,806		(9,941)			0.03%
74	Financial Aid	794,399	38,752,058	38,825,614	720,843		(73,556)			20.57%
75	Scholarships & Loan	27,172	259,282	238,465	47,989		20,817			0.13%
	Antelope Valley College Budget		157,915,378	188,731,693			(30,816,314)			100.00%

SECTION 3

***BUDGET SUMMARY
GENERAL FUND***

ANTELOPE VALLEY COLLEGE

2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND SUMMARY
RESTRICTED AND UNRESTRICTED

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
BEGINNING FUND BALANCE		19,064,221	12,641,791
REVENUE			
8100-8200	Federal	2,100,103	3,103,929
8600-8700	State	68,848,230	81,646,091
8800	Local	11,719,654	11,072,140
Total Revenue		82,667,988	95,822,160
REVENUE PLUS BEGINNING FUND BALANCE		101,732,209	108,463,951
EXPENDITURES			
1100-1400	Academic Salaries	33,867,462	34,091,708
2100-2400	Classified Salaries	19,756,308	20,031,634
3100-3800	Benefits	16,220,402	17,112,836
4100-4700	Supplies	3,413,427	3,584,138
5100-5800	Other Operating Costs	11,207,108	11,301,800
6100-6700	Capital Expenditures	3,166,686	2,319,566
Total Expenditures		87,631,393	88,441,680
7100-7600	Other Outgo	1,516,901	3,556,578
Total Expenditures & Other Outgo		89,148,293	91,998,257
Ending Fund Balance		12,583,915	16,465,694
Surplus/Deficit		(6,480,306)	3,823,902

SECTION 4

***BUDGET DETAIL
GENERAL FUND***

ANTELOPE VALLEY COLLEGE

2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
REVENUE			
FEDERAL REVENUE			
8121	Federal College Work Study	228,630	458,485
8140	Tanf - Federal (50%)	87,257	84,933
8159	PELL Admin. Allowance	41,010	41,010
8170	Vocation Technical Education	537,513	498,667
8171	Career Tech	41,581	41,592
8181	STEM	216,063	749,956
8201	Title V First Year Experience	682,945	974,275
8203	Trio Grant	265,105	255,011
8290	Misc Federal Income	0	0
TOTAL FEDERAL REVENUE		2,100,103	3,103,929
STATE REVENUE			
8600	State Revenues		0
8602	Hunger Free Campus	24,809	0
8603	Clery Act	22,308	0
8610	General Apportionments	43,994,102	56,834,811
8611	Basic Skills	629,216	634,281
8612	California Apprenticeship Initiative Grant	209,075	290,925
8614	Kern CCD	-1980.85	0
8615	Enrollment Fee Financial Asst.	201,751	210,651
8616	BFAP Administration	594,602	591,830
8621	Career Tech	1,331,728	0
8622	Veterans Resource Center	52,364	0
8623	Guided Pathways	0	534,308
8624	EOPS	931,102	884,547
8625	CARE	280,908	259,160
8626	Disabled Student Progr Svcs	831,352	718,697
8627	CalWorks	1,035,437	1,033,480
8628	Student Success & Support (SSSP) Credit	3,009,217	3,322,153
8628	SSSP Non Credit	28,231	28,232
8630	Education Protection Account (EPA)	8,801,611	8,983,536
8631	DPSS CalWorks	187,834	211,500
8632	Strong Workforce Development 60% District Share	763,823	1,153,674
8632	Strong Workforce Development 40% Region Share	0	348,015
8635	Nursing Enrollment Grant (Object will change to EPA)	143,755	153,496
8638	Student Equity	2,401,121	1,994,860
8639	Baccalaureate Degree Program	0	0
8640	Tanf - State (50%)	87,257	84,933
8644	Quality Improvement Grant	10,270	4,000
8649	Air Quality Management District	80,000	80,000
8655	Instructional Block Grant	0	51,315
8657	Staff Diversity	50,000	50,000
8660	Interest	271,652	250,000
8663	Foster Parent Training Program	109,298	102,513
8665	ETP	17606.98	0
8682	State Lottery Proceeds-Prop 20	298,928	567,153
8670	State Tax Subventions	39,759	39,463
8681	State Lottery Proceeds - Reg	1,585,205	1,676,100
8684	Ramp Up	257813.82	0
8685	Mandated Cost Reimbursement	331,528	331,528
8686	One Time Funding (estimated 1x realloc)	0	0
8691	Adjunct Faculty Parity	220,930	220,930
8692	Adjunct Office Hours	15,617	0
8693	Adjunct Health Costs	0	0
TOTAL STATE REVENUE		68,848,230	81,646,091

ANTELOPE VALLEY COLLEGE

2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
8811	Tax Allocation, Secured Roll	5,954,397	5,954,397
8812	Tax Allocation, Supp. Roll	166,301	166,301
8813	Tax Allocation, Unsecured Roll	330,092	330,092
8816	Prior Years Taxes	331,059	189,783
8817	Eraf	0	0
8818	Delinq Taxes (Redevelop Apport. Offset)	110,953	0
8819	AB1290 (Redevelopment Apport. Offset)	357,298	0
8838	Student Bad Deb Write Off Contra Acct.	-10,958	-10,000
8839	Final Student Write Off Contra Acct.	-14,585	-15,000
8850	AVC Facilities Rental	13,200	10,000
8833/8836	Instr Contracts, Yosemite Ccd & CCE	6,900	10,000
8851	CSUB Facilities Rental	10,000	10,000
8860	Interest and Investment Income	122,146	50,000
8868	Bachelor's Degree Pilot Program Tuition	27,804	0
8871	Community Service Classes	85,575	103,985
8872	LACOE Training	28,902	0
8874	Enrollment	2,415,916	2,435,743
8876	Student Health Services	669,984	806,586
8877	Instructional/Lab Fees	46,591	53,652
8879	Transcript Charges	6,896	7,500
8880	Nonresident Tuition	449,575	400,000
8881	Parking Services-Public Transp	287,419	300,000
8885	Other Student Fees-Charges	1,830	0
8887	Audit Refunds/Challenges	9,160	9,160
8889	Library Book Fines	4,550	5,348
8890	Other Local Revenues	225,513	174,593
8893	Other Local Revenue Contracts	43,019	40,000
8894	Royalty Revenue	0	0
8898	Events Local Revenue	40,118	40,000
	TOTAL LOCAL REVENUE	11,719,654	11,072,140
	GRAND TOTAL REVENUE	82,667,988	95,822,160

ANTELOPE VALLEY COLLEGE

2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
EXPENDITURES			
1000	ACADEMIC SALARIES		
1100	Instructor Salaries	14,330,871	14,474,227
1210/20/30	Educational Administrators	2,596,388	2,545,559
12/40/50/55	Counselor, Librarians & Coordinators	2,564,767	2,585,325
1300	Adjunct, Teaching	12,690,225	12,810,515
1400	Other, Non-teaching	1,685,210	1,676,082
	TOTAL ACADEMIC SALARIES	33,867,462	34,091,708
2000	CLASSIFIED SALARIES		
2100	Regular, Non-Instr.	11,163,556	11,136,492
2150/80	CMS & Classified Administrators	4,031,968	4,110,522
2200	Regular, Instr. Aides	925,366	942,626
2300	Hourly, Non-Instr.	3,401,196	3,607,965
2400	Hrly, Instr. Aides	234,222	234,029
	TOTAL CLASSIFIED SALARIES	19,756,308	20,031,634
3000	EMPLOYEE BENEFITS		
3100	State Teachers Ret.	3,948,124	4,530,605
3200	PERS	2,584,916	3,071,272
3300	OASDI	1,903,762	1,972,565
3400	Health & Welfare	6,857,985	6,572,490
3500	Unemployment Ins.	58,152	68,098
3600	Workers' Comp.	867,463	897,805
3800	Alternative Retirement Plan	0	0
	TOTAL EMPLOYEE BENEFITS	16,220,402	17,112,836
4000	SUPPLIES		
4100	Textbooks	7,923	30,000
4200	Books & Other Reference Mat'l	83	1,500
4300	Instructional Materials & Supplies	1,503,929	1,466,767
4400	Software	13,619	2,891
4500	Non-Instructional Supplies/Equip	1,850,520	2,047,307
4600	Transportation Supplies	37,353	35,673
4700	Food Supplies	0	0
		0	0
	TOTAL SUPPLIES	3,413,427	3,584,138

ANTELOPE VALLEY COLLEGE

2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED

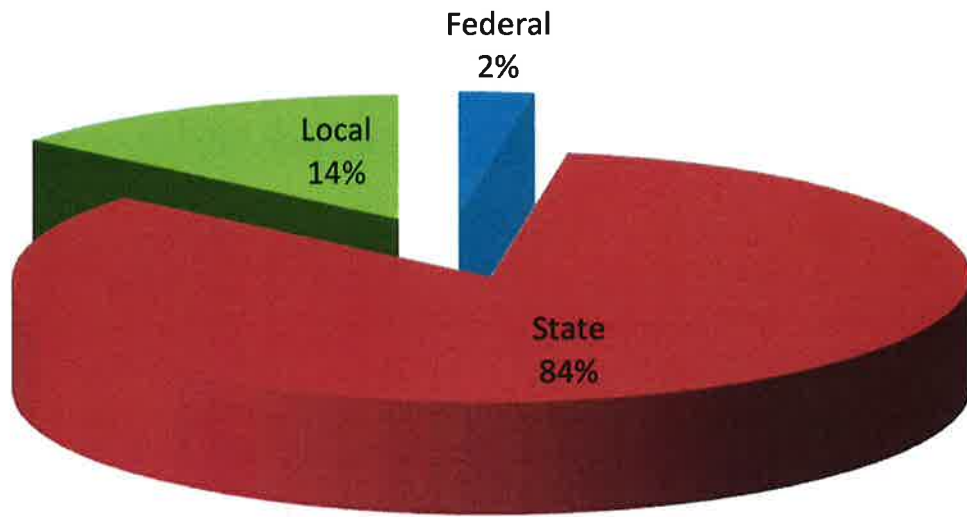
		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
EXPENDITURES			
5000	OTHER OPERATING EXP		
5100	Consultants	2,421,800	2,116,245
5200	Conferences & Travel	827,453	1,181,484
5300	Dues & Memberships	1,361,342	1,123,561
5400	Insurance	625,653	645,765
5500	Utilities	1,715,708	1,810,301
5600	Rentals & Repairs	1,149,098	992,071
5700	Legal, Audit, Elections	711,021	995,197
5800	Other Services, Misc.	2,395,033	2,437,175
5900	Other Support	0	0
	TOTAL OTHER OPER EXP	11,207,108	11,301,800
6000 CAPITAL OUTLAY			
6100	Site Improvement	125,000	0
6200	Building & Improvements	208,297	176,795
6300	Library Books	231,525	178,915
6400	Equipment	2,601,864	1,963,856
6500	Replacement Equipment	0	0
	TOTAL CAPITAL OUTLAY	3,166,686	2,319,566
7000 OTHER OUTGO			
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	635,326	503,630
7400	Other Transfers	-68,196	343,367
7500	Student Grants & Payments	280,580	251,361
7600	Payments for Students	669,191	847,093
7900	Reserve for Expenditures	0	1,611,127
	TOTAL OTHER OUTGO	1,516,901	3,556,578
GRAND TOTAL EXPENDITURES		89,148,293	91,998,257

Surplus/Deficit

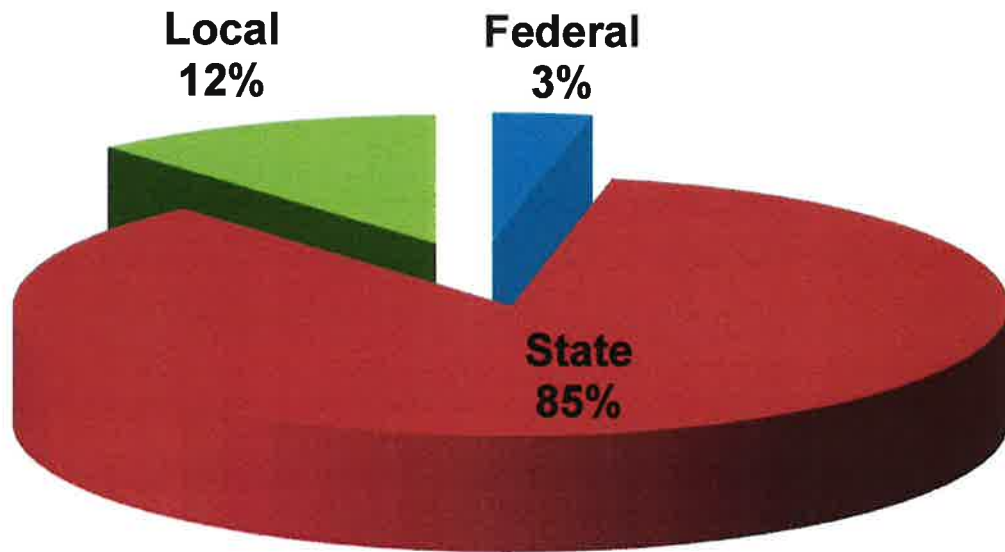
(6,480,306)

3,823,902

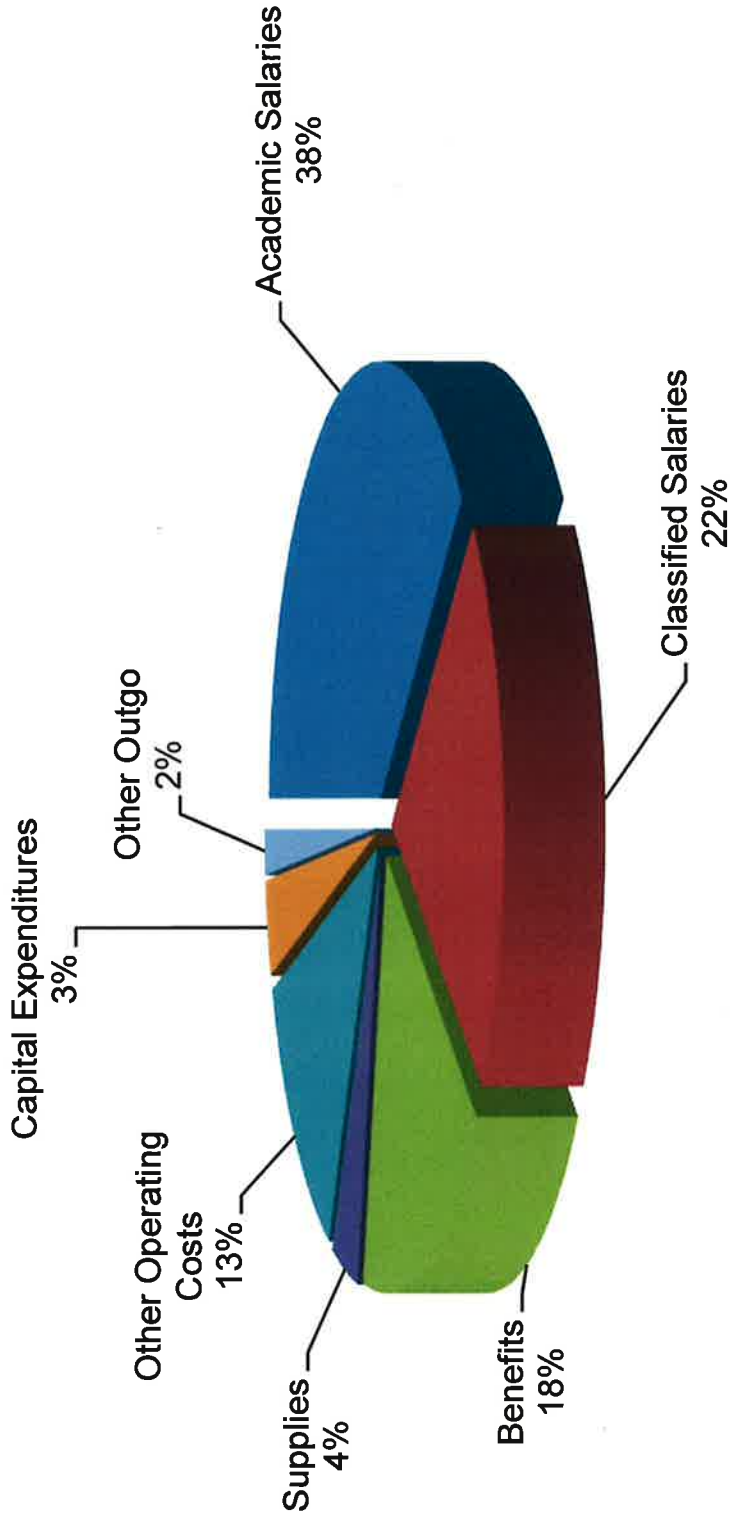
**ANTELOPE VALLEY COLLEGE
GENERAL FUND REVENUE
ESTIMATED ACTUALS 2017-2018**



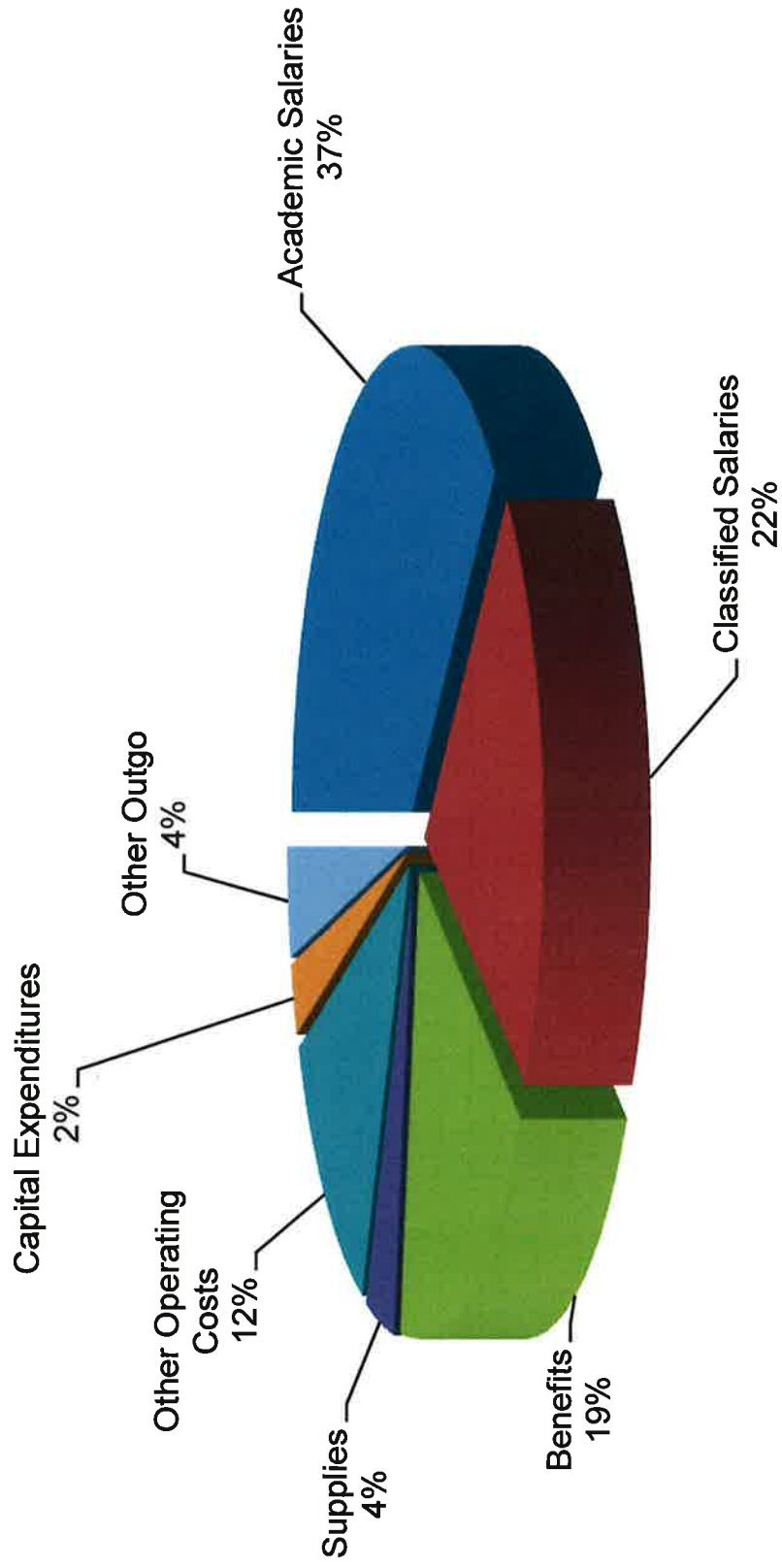
**ANTELOPE VALLEY COLLEGE
GENERAL FUND REVENUE
ADOPTED BUDGET 2018-2019**



**ANTELOPE VALLEY COLLEGE
GENERAL FUND EXPENDITURES
ESTIMATED ACTUALS 2017-2018**



**ANTELOPE VALLEY COLLEGE
GENERAL FUND EXPENDITURES
ADOPTED BUDGET
2018-2019**



SECTION 5

***BUDGET SUMMARY
GENERAL FUND-UNRESTRICTED***

ANTELOPE VALLEY COLLEGE
2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED SUMMARY

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
<i>BEGINNING FUND BALANCE</i>		15,584,418	9,703,309
<i>REVENUE</i>			
8100-8200	Federal	22,529	11,637
8600-8700	State	54,928,876	68,004,840
8800	Local	10,844,727	10,101,569
<u>Total Revenue</u>		65,796,131	78,118,046
REVENUE PLUS BEGINNING FUND BALANCE		81,380,549	87,821,355
<i>EXPENDITURES</i>			
1100-1400	Academic Salaries	31,179,448	31,358,490
2100-2400	Classified Salaries	14,997,071	15,277,731
3100-3800	Employee Benefits	14,129,916	14,841,730
4100-4700	Supplies	1,263,637	1,409,004
5100-5800	Other Operating Costs	8,395,012	8,704,929
6100-6700	Capital Expenditures	1,184,202	664,877
<u>Total Expenditures</u>		71,149,286	72,256,759
7100-7600	Other Outgo	527,954	1,152,508
<u>Total Expenditures & Other Outgo</u>		71,677,240	73,409,267
<u>Reserves</u>			
Reserve for Contingency (Mid-Year Cuts)		0	0
Ending Fund Balance		9,703,309	14,412,088
Surplus/(Deficit)		(5,881,109)	4,708,779
One Time Committed Funds		0	0
Assided categorical position reserve		(400,073)	(500,000)
Unassigned Ending Fund Balance		9,303,236	13,912,088
Unassigned Reserve %		13.0%	19.0%

Revenue Assumptions:

New funding formula implementation

Expenditure Assumptions:

See Exhibit A: Budget Changes

SECTION 6

***BUDGET DETAIL
GENERAL FUND-UNRESTRICTED***

ANTELOPE VALLEY COLLEGE
2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED DETAIL

	2017-2018 Estimated Actuals	2017-2018 Adopted Budget + Board Approved Changes		2018-2019 Adopted Budget
UNASSIGNED BEGINNING FUND BALANCE	15,584,418	15,584,418		9,703,309
REVENUE				
FEDERAL REVENUE				
8160 Veteran's Education	2,198	3,114		3,114
8290 Misc Federal Income	20,331	8,523		8,523
TOTAL FEDERAL REVENUE	22,529	11,637		11,637
STATE REVENUE				
8600 State Revenues	0	0		
8610 General Apportionments	43,994,102	43,996,455		56,834,811
8630 Education Protection Account (EPA)	8,801,611	8,983,536		8,983,536
8660 Interest	271,652	0		250,000
8670 State Tax Subventions	39,759	39,463		39,463
8681 State Lottery Proceeds - Reg	1,585,205	1,711,855		1,676,100
8686 One Time Funding (estimated 1x realloc)	0	750,000		0
8691 Adjunct Faculty Parity	220,930	240,104		220,930
8692 Adjunct Office Hours	15,617	0		0
8693 Adjunct Health Costs	0	0		0
TOTAL STATE REVENUE	54,928,876	55,721,413		68,004,840
LOCAL REVENUE				
8811 Tax Allocation, Secured Roll	5,954,397	5,802,988		5,954,397
8812 Tax Allocation, Supp. Roll	166,301	151,236		166,301
8813 Tax Allocation, Unsecured Roll	330,092	250,487		330,092
8816 Prior Years Taxes	331,059	46,149		189,783
8817 Eraf	0	0		0
8818 Delinq Taxes (Redevelop Apport. Offset)	110,953	0		0
8819 AB1290 (Redevelopment Apport. Offset)	357,298	0		0
8838 Student Bad Deb Write Off Contra Acct.	-10,958	0		-10,000
8839 Final Student Write Off Contra Acct.	-14,585	0		-15,000
8850 AVC Facilities Rental	13,200	13,200		10,000
8851 CSUB Facilities Rental	10,000	10,000		10,000
8860 Interest and Investment Income	0	73,408		0
8868 Bachelor's Degree Pilot Program Tuition	27,804	0		0
8872 Community Service Classes	0	0		0
8874 Enrollment	2,415,916	2,435,743		2,435,743
8877 Instructional/Lab Fees	46,591	53,652		53,652
8879 Transcript Charges	6,896	7,500		7,500
8880 Nonresident Tuition	449,575	358,730		400,000
8881 Parking Services-Public Transp	287,419	300,000		300,000
8885 Other Student Fees-Charges	1,830	0		0
8887 Audit Refunds/Challenges	9,160	14,464		9,160
8889 Library Book Fines	4,550	5,348		5,348
8890 Other Local Revenues	225,513	400,000		174,593
8893 Other Local Revenue Contracts	43,019	40,000		40,000
8894 Royalty Revenue	0	0		0
8896 Cash In Bank	38,580	0		0
8898 Events Local Revenue	40,118	40,000		40,000
8981 Interfund Xfers - In	0	0		0
TOTAL LOCAL REVENUE	10,844,727	10,002,905		10,101,569
GRAND TOTAL REVENUE	65,796,131	65,735,955		78,118,046
REVENUE PLUS BEGINNING FUND BALANCE	81,380,549	81,320,373		87,821,355

ANTELOPE VALLEY COLLEGE
2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED DETAIL

		2017-2018 Estimated Actuals	2017-2018 Adopted Budget + Board Approved Changes	Budget Changes	2018-2019 Adopted Budget
EXPENDITURES					
1000	ACADEMIC SALARIES				
1100	Instructor Salaries	14,130,557	13,877,707	141,306	14,271,862
1210/20/30	Educational Administrators	2,256,187	2,173,935	22,562	2,278,749
12/40/50/55	Counselor, Librarians & Coordinators	1,517,454	1,459,386	15,175	1,532,629
1300	Adjunct, Teaching	12,568,845	12,391,638	0	12,568,845
1400	Other, Non-teaching	706,405	1,276,518	0	706,405
	TOTAL ACADEMIC SALARIES	31,179,448	31,179,184	179,042	31,358,490
2000	CLASSIFIED SALARIES				
2100	Regular, Non-Instr.	8,671,720	9,083,896	85,123	8,756,843
2150/80	CMS & Classified Administrators	3,680,186	2,862,386	36,802	3,716,988
2200	Regular, Instr. Aides	873,441	1,000,580	8,734	882,175
2300	Hourly, Non-Instr.	1,589,919	1,272,319	150,000	1,739,919
2400	Hrly, Instr. Aides	181,806	159,863	0	181,806
	TOTAL CLASSIFIED SALARIES	14,997,071	14,379,044	280,659	15,277,731
3000	EMPLOYEE BENEFITS				
3100	State Teachers Ret.	3,664,235	3,635,487	541,796	4,206,032
3200	PERS	2,131,361	2,344,717	398,824	2,530,185
3300	OASDI	1,627,091	1,617,609	12,713	1,639,804
3400	Health & Welfare	5,905,442	6,324,884	(246,000)	5,659,442
3500	Unemployment Ins.	55,390	49,174	1,556	56,947
3600	Workers' Comp.	746,397	748,690	2,923	749,320
3800	Alternative Retirement Plan	0	0	0	0
	TOTAL EMPLOYEE BENEFITS	14,129,916	14,720,561	711,813	14,841,730
4000	SUPPLIES				
4100	Textbooks	0	0	0	0
4200	Books & Other Reference Mat'l	83	0	0	0
4300	Instructional Materials & Supplies	230,743	275,437	(3,000)	272,437
4400	Software	10,190	2,723	0	2,723
4500	Non-Instructional Supplies/Equip	985,268	1,123,246	(25,075)	1,098,171
4600	Transportation Supplies	37,353	35,673	0	35,673
4700	Food Supplies	0	0	0	0
	TOTAL SUPPLIES	1,263,637	1,437,079	(28,075)	1,409,004
5000	OTHER OPERATING EXP				
5100	Consultants	443,785	576,686	0	576,686
5200	Conferences & Travel	344,652	368,972	2,000	370,972
5300	Dues & Memberships	1,129,716	973,118	0	973,118
5400	Insurance	625,653	603,279	0	625,653
5500	Utilities	1,695,521	1,638,154	114,780	1,810,301
5600	Rentals & Repairs	1,110,548	930,623	1,200	931,823
5700	Legal, Audit, Elections	701,633	635,197	400,000	995,197
5800	Other Services, Misc.	2,343,505	2,323,165	98,013	2,421,178
5900	Other Support	0	0	0	0
	TOTAL OTHER OPER EXP	8,395,012	8,049,194	615,994	8,704,929
6000	CAPITAL OUTLAY				
6100	Site Improvement	125,000	25,000	0	0
6200	Building & Improvements	33,190	103,902	(33,190)	0
6300	Library Books	166,297	178,915	0	178,915
6400	Equipment	859,714	676,466	(373,753)	485,962
6500	Equipment Replacement	0	62,000	0	0
	TOTAL CAPITAL OUTLAY	1,184,202	1,046,283	(406,943)	664,877

ANTELOPE VALLEY COLLEGE
2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED DETAIL

	2017-2018 Estimated Actuals	2017-2018 Adopted Budget + Board Approved Changes	Budget Changes	2018-2019 Adopted Budget
EXPENDITURES				
7000 OTHER OUTGO				
7000 Other Outgo	0	0	0	0
7100 Debt Retirement	0	0	0	0
7310 Interfund Transfers Out	633,630	541,956	0	503,630
7400 Other Transfers	-105,676	198,878	0	198,878
7500 Student Grants & Payments	0	0	0	0
7600 Payments for Students	0	0	0	0
7900 Reserve for Expenditures	0	154,740	450,000	450,000
TOTAL OTHER OUTGO	527,954	895,574	450,000	1,152,508
GRAND TOTAL EXPENDITURES	71,677,240	71,706,919	1,802,490	73,409,267

<i>Total Ending Fund Balance</i>	9,703,309	9,613,454	14,412,088
<i>Surplus/(Deficit)</i>	(5,881,109)	(5,970,964)	4,708,779
<i>One Time Committed Funds</i>	-	-	-
<i>Assigned Aside for Categorical Salaries + Benes</i>	(400,073)	(400,073)	(500,000)
<i>President's Emergency Contingency Reserve</i>			
<i>Unassigned Ending Fund Balance</i>	9,303,236	9,213,381	13,912,088
<i>Unassigned Reserve %</i>	13.0%	12.8%	19.0%
<i>Salary & Benefits to Expense</i>	84.1%		83.7%
<i>Projected 50% Law Compliance</i>	53%		52%

SECTION 7

***BUDGET SUMMARY
GENERAL FUND-RESTRICTED***

ANTELOPE VALLEY COLLEGE

2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND RESTRICTED SUMMARY

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
<i>BEGINNING FUND BALANCE</i>		3,479,803	2,938,482
 <i>REVENUE</i>			
8100-8200	Federal	2,100,103	3,103,929
8600-8700	State	13,916,122	13,641,251
8800	Local	913,507	970,571
<u>Total Revenue</u>		16,929,732	17,715,751
REVENUE PLUS BEGINNING FUND BALANCE		20,409,535	20,654,233
 <i>EXPENDITURES</i>			
1100-1400	Academic Salaries	2,688,014	2,733,218
2100-2400	Classified Salaries	4,759,237	4,753,903
3100-3800	Employee Benefits	2,090,485	2,271,106
4100-4700	Supplies	2,149,790	2,175,134
5100-5800	Other Operating Costs	2,812,096	2,596,871
6100-6700	Capital Expenditures	1,982,485	1,654,689
<u>Total Expenditures</u>		16,482,107	16,184,921
7100-7600	Other Outgo	988,946	2,404,070
<u>Total Expenditures & Other Outgo</u>		17,471,053	18,588,991
<i>Ending Fund Balance</i>		2,938,482	2,065,243
 Surplus/Deficit		 (541,321)	 (873,240)

SECTION 8

***BUDGET DETAIL
GENERAL FUND-RESTRICTED***

ANTELOPE VALLEY COLLEGE

**2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND
RESTRICTED DETAIL**

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
BEGINNING FUND BALANCE		3,479,803	2,938,482
FEDERAL REVENUE			
8121	Federal College Work Study	228,630	458,485
8140	Tanf - Federal (50%)	87,257	84,933
8159	PELL Admin. Allowance	41,010	41,010
8170	Vocation Technical Education	537,513	498,667
8171	Career Tech	41,581	41,592
8181	STEM	216,063	749,956
8201	Title V First Year Experience	682,945	974,275
8203	Trio Grant	265,105	255,011
8290	Misc Federal Income	0	0
TOTAL FEDERAL REVENUE		2,100,103	3,103,929
STATE REVENUE			
8602	Hunger Free Campus	24,809	0
8603	Clery Act	22,308	0
8611	Basic Skills	629,216	634,281
8612	California Apprenticeship Initiative Grant	209,075	290,925
8614	Kern CCD	-1,981	0
8615	Enrollment Fee Financial Asst.	201,751	210,651
8616	BFAP Administration	594,602	591,830
8621	Career Tech	1,331,728	0
8622	Veterans Resource Center	52,364	0
8623	Guided Pathways	0	534,308
8624	EOPS	931,102	884,547
8625	CARE	280,908	259,160
8626	Disabled Student Progr Svcs	831,352	718,697
8627	CalWorks	1,035,437	1,033,480
8628	Student Success & Support (SSSP) Credit	3,009,217	3,322,153
8628	SSSP Non Credit	28,231	28,232
8631	DPSS CalWorks	187,834	211,500
8632	Strong Workforce Development 60% District Share	763,823	1,153,674
8632	Strong Workforce Development 40% Region Share	0	348,015
8635	Nursing Enrollment	143,755	153,496
8638	Student Equity	2,401,121	1,994,860
8639	Baccalaureate Degree Program	0	0
8640	Tanf - State (50%)	87,257	84,933
8644	Quality Improvement Grant	10,270	4,000
8649	Air Quality Management District	80,000	80,000
8655	Instructional Block Grant	0	51,315
8657	Staff Diversity	50,000	50,000
8663	Foster Parent Training Program	109,298	102,513
8665	ETP	17,607	0
8682	State Lottery Proceeds-Prop 20	298,928	567,153
8684	Ramp Up	257,814	0
8685	Mandated Cost Reimbursement	331,528	331,528
8690	Other State Revenues	-3,233	0
TOTAL STATE REVENUE		13,916,122	13,641,251
LOCAL REVENUE			
8833/8836	Instr Contracts, Yosemite Ccd & CCE	6,900	10,000
8860	Interest and Investment Income	122,146	50,000
8871	Community Service & CCD Classes	85,575	103,985
8872	LACOE Training	28,902	0
8876	Student Health Services	669,984	806,586
TOTAL LOCAL REVENUE		913,507	970,571
GRAND TOTAL REVENUE		16,929,732	17,715,751
REVENUE PLUS BEGINNING FUND BALANCE		20,409,535	20,654,233

ANTELOPE VALLEY COLLEGE

**2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND
RESTRICTED DETAIL**

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
EXPENDITURES			
1000	ACADEMIC SALARIES		
1100	Teachers Salaries	200,314	202,365
1210/20/30	Educational Administrators	340,201	266,810
12/40/50/55	Counselor, Librarians & Coordinators	1,047,313	1,052,696
1300	Adjunct, Teaching	121,380	241,670
1400	Other, Non-teaching	978,806	969,677
	TOTAL ACADEMIC SALARIES	2,688,014	2,733,218
2000	CLASSIFIED SALARIES		
2100	Regular, Non-Instr.	2,491,836	2,379,650
2150/80	CMS & Classified Administrators	351,782	393,534
2200	Regular, Instr. Aides	51,925	60,451
2300	Hourly, Non-Instr.	1,811,277	1,868,046
2400	Hrly, Instr. Aides	52,416	52,223
	TOTAL CLASSIFIED SALARIES	4,759,237	4,753,903
3000	EMPLOYEE BENEFITS		
3100	State Teachers Ret.	283,889	324,573
3200	PERS	453,555	541,087
3300	OASDI	276,671	332,761
3400	Health & Welfare	952,543	913,048
3500	Unemployment Ins.	2,762	11,152
3600	Workers' Comp.	121,066	148,485
3800	Alternative Retirement Plan	0	0
	TOTAL EMPLOYEE BENEFITS	2,090,485	2,271,106
4000	SUPPLIES		
4100	Textbooks	7,923	30,000
4200	Books & Other Reference Mat'l	0	1,500
4300	Instructional Materials & Supplies	1,273,185	1,194,330
4400	Software	3,429	168
4500	Non-Instructional Supplies/Equip	865,252	949,136
4600	Transportation Supplies	0	0
4700	Food Supplies	0	0
	TOTAL SUPPLIES	2,149,790	2,175,134

ANTELOPE VALLEY COLLEGE

**2018-2019 ADOPTED BUDGET SUMMARY-GENERAL FUND
RESTRICTED DETAIL**

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
EXPENDITURES			
5000	OTHER OPERATING EXP		
5100	Consultants	1,978,015	1,539,559
5200	Conferences & Travel	482,801	810,512
5300	Dues & Memberships	231,627	150,443
5400	Insurance	0	20,112
5500	Utilities	20,187	0
5600	Rentals & Repairs	38,551	60,248
5700	Legal, Audit, Elections	9,388	0
5800	Other Services, Misc.	51,528	15,997
5804	Borrowing Interest Expense	0	0
5900	Other Support	0	0
	TOTAL OTHER OPER EXP	2,812,096	2,596,871
6000	CAPITAL OUTLAY		
6100	Site Improvement	0	0
6200	Building & Improvements	175,107	176,795
6300	Library Books	65,228	0
6400	Equipment	1,742,150	1,477,894
6500	Equipment Replacement	0	0
	TOTAL CAPITAL OUTLAY	1,982,485	1,654,689
7000	OTHER OUTGO		
7000	Other Outgo		0
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	1,696	0
7400	Other Transfers	37,479	144,489
7500	Student Grants & Payments	280,580	251,361
7600	Payments for Students	669,191	847,093
7900	Reserve for Expenditures	0	1,161,127
	TOTAL OTHER OUTGO	988,946	2,404,070
GRAND TOTAL EXPENDITURES		17,471,053	18,588,991
Ending Fund Balance		2,938,482	2,065,243
Surplus/Deficit		(541,321)	(873,240)

SECTION 9

CAPITAL OUTLAY PROJECT FUNDS

ANTELOPE VALLEY COLLEGE

FUND 41.0: CAPITAL OUTLAY PROJECTS FUND
 (Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)
ADOPTED BUDGET
 2018-2019

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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Beginning Fund Balance	3,886,710	4,968,962
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REVENUE

8650	Proposition 39: Clean Energy	400,230	0
8652	State Scheduled Maintenance	358,807	301,398
8660	Interest	59,819	0
8686	Mandated Costs 1X	325,581	0
8818	Pentalty, Interest & Deliq Taxes	122,632	107,692
8860	Interest	0	30,193
8867	Non Resident Cap X Fee	28,784	30,000
8890	Other Local Revenues	0	950,000
8891	Lancaster Redevelopment	1,374,364	1,093,338
8892	Palmdale Redevelopment	668,075	600,000

Total Revenue	3,338,292	3,112,621
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Total Beginning Balance and Revenue	7,225,002	8,081,583
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EXPENDITURES

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	0	0
6100-6700	Capital Expenditures	2,256,041	5,766,772

Total Expenditures	0	0
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7100-7600	Other Outgo	0	0
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Total Expenditures & Other Outgo	2,256,041	5,766,772
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Ending Fund Balance	4,968,962	2,314,810
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ANTELOPE VALLEY COLLEGE

FUND 41.0: CAPITAL OUTLAY PROJECTS FUND
(Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)
ADOPTED BUDGET
2018-2019

DETAIL OF PROJECTS

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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Beginning Balance	3,886,710	4,968,962
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REVENUE

8650 Proposition 39: Clean Energy	400,230	0
8652 State Scheduled Maintenance	358,807	301,398
8660 Interest	59,819	0
8686 Mandated Costs 1X	325,581	0
8818 Pentalty, Interest & Deliq Taxes	122,632	107,692
8860 Interest	0	30,193
8867 Non Resident Cap X Fee	28,784	30,000
8890 Other Local Revenues	0	950,000
8891 Lancaster Redevelopment	1,374,364	1,093,338
8892 Palmdale Redevelopment	668,075	600,000

Total Revenue	3,338,292	3,112,621
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Total Beginning Balance and Revenue	7,225,002	8,081,583
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EXPENDITURES Fund 41

FUNDING SOURCE

New Palmdale Center Rental	830,895	600,000	Palmdale Redevelopment
New Palmdale Center Rental	0	351,380	Lancaster Redevelopment
Enterprise System	237,338	250,000	Lancaster Redevelopment
Stadium Track Replacement	0	692,000	Lancaster Redevelopment
Foxfield Improvements	0	950,000	Residual unused funding for Palmdale
Foxfield Improvements	30,253	1,406,485	Lancaster Land Sale Proceeds
AVC Message Sign Concrete Build	129,188	0	15-16 1x Mandated Costs
Admin Reno Firesafe & Cabinets	10,424	0	15-16 1x Mandated Costs
Reserved for SM project	0	173,893	15-16 Scheduled Maintenance
Campus Restrooms Renovation SM	6,222	0	15-16 Scheduled Maintenance
ME&APL Build STEM Lab Mod 17012	9,408	0	15-16 Scheduled Maintenance
Utility Valve & Piping Repair Project	3,429	115,994	16-17 Scheduled Maintenance
Central Plant VFD Pump Upgrade	29,895	0	16-17 Scheduled Maintenance
Campus Wide Boiler Replacement	79,934	134,904	16-17 Scheduled Maintenance
HVAC Equipment Replace TE2	6,020	12,517	16-17 Scheduled Maintenance
Exterior Lighting Replacement Project	252,491	0	16-17 Scheduled Maintenance
ADA Campus Wide Improvement	0	65,760	17-18 Scheduled Maintenance
Lighting Upgrade	4,200	75,000	17-18 Scheduled Maintenance
Campus Flooring Replacement	4,991	44,066	17-18 Scheduled Maintenance
Upgrade Exterior Locks in Palmdale	21,803	23,055	17-18 Scheduled Maintenance
Reserved for SM project	0	301,398	17-18 Scheduled Maintenance
Prop 39 LED Lighting Year 2	18,725	0	State Prop 39 Energy
Prop 39 LED Lighting Year 3	82,057	0	State Prop 39 Energy
Prop 39 LED Exterior Lighting Year 4	436,330	2,150	State Prop 39 Energy
Prop 39 LED Exterior Lighting Year 5	62,438	568,170	State Prop 39 Energy

Total Expenditures	2,256,041	5,766,772
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Ending Fund Balance	4,968,962	2,314,810
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ANTELOPE VALLEY COLLEGE

FUND 42.0: REVENUE BOND CONSTRUCTION
(Includes Measure AV and Lease Revenue Bonds)
ADOPTED BUDGET
2018-2019

Fund 42		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
<u>Beginning Fund Balance</u>		132,817,085	107,689,406
<u>REVENUE</u>			
8660	Interest	1,523,759	1,159,304
8860	Measure AV Endownemnt Interest	239,187	300,000
8897	Lease Revenue Bonds	133	0
8941	Proceeds from Sale of G.O Bond	0	0
8900	Other Financing Sources	947,506	0
<u>Total Revenue</u>		2,710,586	1,459,304
<u>Total Beginning Balance and Revenue</u>		135,527,671	109,148,710
<u>EXPENDITURES</u>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	174,443	342,926
3100-3800	Employee Benefits	139,715	169,007
4100-4700	Supplies	931,868	1,439,238
5100-5800	Other Operating Costs	6,000	6,000
6100-6700	Capital Expenditures	11,549,277	27,499,334
<u>Total Expenditures</u>		12,801,303	29,456,505
7100-7600	Other Outgo	15,000,000	0
<u>Total Expenditures & Other Outgo</u>		27,801,303	29,456,505
<u>Ending Fund Balance</u>		107,726,368	79,692,205

ANTELOPE VALLEY COLLEGE

FUND 42.0: REVENUE BOND CONSTRUCTION
(Includes Measure AV and Lease Revenue Bonds)
ADOPTED BUDGET
2018-2019

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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Beginning Balance	132,688,733	107,689,406
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REVENUE

8660 Interest	1,523,759	1,159,304
8860 Measure AV Endownemnt Interest	239,187	300,000
8897 Lease Revenue Bonds	133	0
8941 Proceeds from Sale of G.O Bond	0	0
8900 Other Financing Sources	947,506	0

Total Revenue	2,710,586	1,459,304
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Total Beginning Balance and Revenue	135,399,319	109,148,710
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EXPENDITURES Fund 42

ITS Projects	931,868	1,439,238
Endowment Set Aside	15,000,000	0
Planning & Coordination:Bus Services	126,642	215,206
Planning & Coordination:Facilities	102,126	296,728
General Conditions & Logistics	352,835	1,162,000
EIR for AVC Lancaster Campus Master Plan	141,316	193,478
Campus Architectural Design Standards	96,434	0
Campus Infrastructure-Phase I	681,242	7,463,500
Phase I Swing Space	1,252,701	6,099,340
Phase 2 Swing Space	0	25,600
Academic Commons/Sage Hall	1,222,896	2,419,949
Career Tech Ed Bldg & T503/504 Relocat/Discovery Lab	838,946	287,897
Student Services Building	1,444,090	979,422
J-12/30th Main Entrance	326,380	68,734
Community Center Building	711,173	0
Campus Security	0	1,811,778
Student Ctr Bldg/The Commons	1,020,510	1,100,000
Gym Weight Room Mod.	0	148,474
Joshua Hall	0	225,120
Cedar Hall	0	225,120
Modular Field House/Marauder Complex	193,981	5,288,922
Palmdale Center Expansion	3,266,774	0
Measure AV Endowment Interest Expense	5,959	0

Total Expenditures	27,709,912	29,450,505
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Ending Fund Balance	107,689,406	79,698,205
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ANTELOPE VALLEY COLLEGE

BOND INTEREST AND REDEMPTION FUND
ADOPTED BUDGET
2018-2019

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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<i>Beginning Fund Balance</i>	15,407,577	17,496,624
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REVENUE

8600 State Revenue	0	0
8800 Local Revenue	15,168,284	16,764,954

<u>Total Revenue</u>	15,168,284	16,764,954
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<u>Total Beginning Balance and Revenue</u>	30,575,861	34,261,578
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EXPENDITURES

1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	0	0
3100-3800 Employee Benefits	0	0
4100-4700 Supplies	0	0
5100-5800 Other Operating Costs	0	0
6100-6700 Capital Expenditures	0	0

<u>Total Expenditures</u>	0	0
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7100-7600 Other Outgo	13,079,237	20,693,536
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<u>Total Expenditures & Other Outgo</u>	13,079,237	20,693,536
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<i>Ending Fund Balance</i>	17,496,624	13,568,042
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SECTION 10

BOOKSTORE AND CAFETERIA

ANTELOPE VALLEY COLLEGE

AUXILIARY SERVICES
ADOPTED BUDGET
2018-2019

	2017-2018 Estimated Actuals College Store	2017-2018 Estimated Actuals Food Services	2017-2018 Combined Auxiliary Services Estimated Actuals
Beginning Fund Balance	922,675	(88,365)	834,310
REVENUE			
Gross Income	2,519,620	503,937	3,023,557
Less Cost of Sales	1,789,165	206,267	1,995,432
<i>Net Income from Sales</i>	730,455	297,670	1,028,125
Other Income	7,585	49,522	57,107
Transfer to/from Bookstore	0	127,317	127,317
Total Revenue	738,041	474,509	1,212,550
Total Beginning Balance and Revenue	1,660,716	386,144	2,046,859
EXPENDITURES			
1100-1400 Academic Salaries	0	0	0
2100-2400 Classified Salaries	567,446	236,146	803,591
3100-3800 Employee Benefits	201,572	49,335	250,907
4100-4700 Supplies	1,394	9,908	11,301
5100-5800 Other Operating Costs	104,876	35,674	140,549
6100-6700 Capital Expenditures	0	0	0
Cafeteria Expense	127,317	0	0
Total Expenditures	1,002,604	331,062	1,333,666
7100-7600 Other Outgo	0	0	0
Total Expenditures & Other Outgo	1,002,604	331,062	1,333,666
Transfer to Cafeteria			0
Ending Fund Balance	658,111	55,082	713,193
Surplus/Deficit	(264,564)	143,447	(121,117)

ANTELOPE VALLEY COLLEGE

**AUXILIARY SERVICES
ADOPTED BUDGET
2018-2019**

2018-2019 Adopted Budget College Store	2018-2019 Adopted Budget Food Services	2018-2019 Combined Auxiliary Services Adopted Budget
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<i>Beginning Fund Balance</i>	658,111	55,082	713,193
REVENUE			
Gross Income	2,607,807	0	2,607,807
Less Cost of Sales	1,773,309	0	1,773,309
<i>Net Income from Sales</i>	834,498	0	834,498
Other Income	62,582	0	62,582
Transfer to/from Bookstore	0	0	0
<u>Total Revenue</u>	952,080	(55,082)	897,080
<u>Total Beginning Balance and Revenue</u>	1,610,192	(0)	1,610,191
EXPENDITURES			
1100-1400 Academic Salaries	0	0	0
2100-2400 Classified Salaries	578,794	0	578,794
3100-3800 Employee Benefits	211,651	0	211,651
4100-4700 Supplies	2,500	0	2,500
5100-5800 Other Operating Costs	100,000	0	100,000
6100-6700 Capital Expenditures	0	0	0
Cafeteria Expense	0	0	0
<u>Total Expenditures</u>	892,945	0	892,945
7100-7600 Other Outgo	0	0	0
<u>Total Expenditures & Other Outgo</u>	892,945	0	892,945
Transfer to Cafeteria			0
<i>Ending Fund Balance</i>	717,246	(0)	717,246
Surplus/Deficit	59,135	(55,082)	4,135

SECTION 11

CHILD DEVELOPMENT FUND

ANTELOPE VALLEY COLLEGE

CHILD DEVELOPMENT CENTER

ADOPTED BUDGET

2018-2019

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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<i>Beginning Fund Balance</i>	1	129,762
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REVENUE

8620	California State Preschool	541,672	550,503
8645	State	0	0
8860	Interest Income	0	0
8871	Local	123,896	129,286
8980	Transfers In	<u>246,517</u>	<u>116,517</u>

<u>Total Revenue</u>	912,085	796,306
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<u>Total Beginning Balance and Revenue</u>	912,086	926,067
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EXPENDITURES

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	546,345	560,004
3100-3800	Employee Benefits	194,852	204,595
4100-4700	Supplies	16,277	20,000
5100-5800	Other Operating Costs	2,095	25,000
6100-6700	Capital Expenditures	22,756	0

<u>Total Expenditures</u>	782,325	809,598
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7100-7600	Other Outgo	0	0
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<u>Total Expenditures & Other Outgo</u>	782,325	809,598
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<i>Ending Fund Balance</i>	129,762	116,469
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SECTION 12

PARKING FUND

ANTELOPE VALLEY COLLEGE

**PARKING FUND*
ADOPTED BUDGET
2018-2019**

		2017-2018 Estimated Actuals	2018-2019 Adopted Budget
<i>Beginning Fund Balance</i>		0	0
<u>REVENUE</u>			
8881	Local	287,419	300,000
<u>Total Revenue</u>		287,419	300,000
REVENUE PLUS BEGINNING FUND BALANCE		287,419	300,000
<u>EXPENDITURES</u>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	25,000
5100-5800	Other Operating Costs	287,419	275,000
6100-6700	Capital Expenditures	0	0
<u>Total Expenditures</u>		287,419	300,000
7100-7600	Other Outgo	0	0
<u>Total Expenditures & Other Outgo</u>		287,419	300,000
<i>Ending Fund Balance</i>		0	0

*The Parking Fees are incorporated in the General Fund

SECTION 13

OTHER FUNDS

ANTELOPE VALLEY COLLEGE

STUDENT FINANCIAL AID FUNDS
ADOPTED BUDGET
2018-2019

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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<i>Beginning Fund Balance</i>	860,683	794,399
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REVENUE

8100-8200	Federal Revenue	34,515,247	34,860,400
8600-8700	State Revenue	3,914,063	3,884,658
8800	Local	0	0
8860	Interest	5,098	7,000

<u>Total Revenue</u>	38,434,407	38,752,058
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<u>Total Beginning Balance and Revenue</u>	39,295,090	39,546,457
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EXPENDITURES

32300	Federal	Pell Student Grants	25,294,558	25,565,947
32310	Federal	Stafford Loans	8,720,105	8,807,306
32320	Federal	SEOG	400,525	404,530
32601	State	FT Student Success Grant	983,270	983,270
32602	State	Community College Completion	506,502	506,502
32603	State	Dreamer Students One Time	63,000	0
32600	State	Cal Grants	2,532,731	2,558,058

<u>Total Expenditures</u>	38,500,691	38,825,614
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<i>Ending Fund Balance</i>	794,399	720,843
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ANTELOPE VALLEY COLLEGE

STUDENT REPRESENTATION FEE
ADOPTED BUDGET
2018-2019

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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<i>Beginning Fund Balance</i>	298,342	321,746
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REVENUE

8884 Fees Collected	36,611	36,611
8860 Interest	3,448	3,448

<u>Total Revenue</u>	40,059	40,059
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<u>Total Beginning Balance and Revenue</u>	338,401	361,806
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EXPENDITURES

1100-1400 Academic Salaries	0	0
2100-2400 Classified Salaries	0	0
3100-3800 Employee Benefits	0	0
4100-4700 Supplies	196	15,000
5100-5800 Other Operating Costs	16,459	35,000
6100-6700 Capital Expenditures	0	0

<u>Total Expenditures</u>	16,655	50,000
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7100-7600 Other Outgo	0	0
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<u>Total Expenditures & Other Outgo</u>	16,655	50,000
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<i>Ending Fund Balance</i>	321,746	311,806
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ANTELOPE VALLEY COLLEGE

OTHER TRUST AND AGENCY FUNDS CO-CURRICULAR
ADOPTED BUDGET
2018-2019

2017-2018 Estimated Actuals	2018-2019 Adopted Budget
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<i>Beginning Fund Balance</i>		6,369	27,172
<i>REVENUE</i>			
8800	Local	247,901	259,057
8860	Interest	11	225
<u>Total Revenue</u>		247,912	259,282
<u>Total Beginning Balance and Revenue</u>		254,281	286,454
<i>EXPENDITURES</i>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	0	0
6100-6700	Capital Expenditures	0	0
<u>Total Expenditures</u>		0	0
7100-7600	92004: Scholarships-Local	227,109	238,465
7100-7600	90304: Scholarshare-Local	0	0
<u>Total Other Outgo</u>		227,109	238,465
<u>Total Expenditures & Other Outgo</u>		227,109	238,465
<i>Ending Fund Balance</i>		27,172	47,989

SECTION 14

***APPROPRIATIONS LIMIT
WORKSHEET***

CALIFORNIA COMMUNITY COLLEGES
GANN LIMIT WORKSHEET
2018-2019

DISTRICT NAME: Antelope Valley College
DATE: 09/10/18

I.	2018-19 Appropriations Limit:		
A.	2016-17 Appropriations Limit		\$ 66,897,768
B.	2017-18 Price Factor:	<u>1.0367</u>	
C.	Population factor:		
	1 2016-17 Second Period Actual FTES	<u>11,657.11</u>	
	2 2017-18 Second Period Actual FTES	<u>10,567.00</u>	
	3 2018-19 Population change factor	<u>0.9065</u>	
	(line C.2. divided by line C.1.)		
D.	2018-19 Limit adjusted by inflation and population factors		\$ 62,868,418
	(line A multiplied by line B and line C.3.)		
E.	Adjustments to increase limit:		
	1 Transfers in of financial responsibility	\$ -	
	2 Temporary voter approved increases	<u>0</u>	
	3 Total adjustments - increase		
	Sub-Total		\$ -
F.	Adjustments to decrease limit:		
	1 Transfers out of financial responsibility	\$ -	
	2 Temporary voter approved increases	<u>0</u>	
	3 Total adjustments - decrease		\$ -
G.	2018-19 Appropriations Limit		\$ 62,868,418
II.	2018-19 Appropriations Subject to Limit:		
A.	State Aid (General Apportionment, Apprenticeship Allowance, Basic Skills, and Partnership for Excellence)		\$ 55,844,736
B.	State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.)		39,759
C.	Local Property taxes		6,983,923
D.	Estimated excess Debt Service taxes		-
E.	Estimated Parcel taxes, Square Foot taxes, etc.		-
F.	Interest on proceeds of taxes		-
G.	Local appropriations from taxes for unreimbursed State, court, and federal mandates		-
H.	2018-19 Appropriations Subject to Limit		\$ 62,868,418

SECTION 15

***EDUCATION PROTECTION
ACCOUNT***

