



STRATEGIC PLANNING and BUDGET COMMITTEE JOINT MEETING AGENDA (ZOOM & IN-PERSON)	WEDNESDAY, October 7, 2020 SSV 151 2:30PM – 4:00PM
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TYPE OF MEETING: SPC & BC Joint Meeting
NOTE TAKERS: Jerene Kelly / Rhonda Burgess
PLEASE REVIEW/BRING: Agenda, Minutes and Supporting Documents

<p><u>Strategic Planning Committee Members:</u></p> <ol style="list-style-type: none"> 1. Meeta Goel, Co-Chair (Dean, IERP/Library) 2. Van Rider, Co-Chair (AS: President) 3. Rashitta Brown–Elize (Director, EOPS) 4. Svetlana Deplazes (Director of IR) 5. Nate Dillon (Faculty Union) 6. Laureano Flores (Dean, Academic Affairs) 7. Doug Jensen (Exec. Dir., FAC) 8. Jim Landreth (Classified Union: CTE) 9. James Nasipak (Director, Business Services) 10. Suzanne Olson (Classified: Acad. Affairs) 11. Jenell Paul (Classified: Student Services) 12. Rodney Schilling (AS: Transfer Faculty) 13. Veronica Sirotzki (Classified Union) 14. Jill Zimmerman (Dean, Student Services) <p><u>Vacant</u> Student: ASO AS: Student Services Faculty Enrollment Management Committee CMS</p>	<p><u>Budget Committee Members:</u></p> <p>Sarah Miller, Co-Chair (Exec. Dir., Fiscal & Financial Services) Ty Mettler (AS: President Designee) Wendy Rider (Adjunct Faculty Staff) Cameron Zappetta (ASO: Student) Wade Saari (Classified Staff) Nichelle Williams (CMS Staff) Riley Dwyer (Dean, Academic Affairs) LaDonna Trimble (Dean, Student Services) Svetlana DePlazes (Enrollment Management Committee) Jared Simmons (Facilities) Karen Heinzman (Faculty Staff) Harmony Miller (Human Resources) Rick Shaw (ITS) Richard Fleishman (Program Review Committee) Vanessa Gibson (Student Success Committee) Pamela Ford (Classified Union) Violet Christopher (Faculty Union)</p> <p><u>Vacant</u> Outcomes Committee</p>
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Ex-Officios
Jennifer Burchett (VP, Human Resources)
Edward Knudson (Superintendent/President)
Betsy Sanchez (Executive Director, Marketing)
Erin Vines (VP, Student Services)
Vacant (VP, Academic Affairs)

ITEMS	PERSON(S) RESPONSIBLE	ISSUES DISCUSSED/ACTION ITEMS
STANDING ITEMS:		
I. Approval of Minutes: October 19, 2019	M. Goel V. Rider S. Miller T. Mettler	
INFORMATION/DISCUSSION ITEMS:		
II. Opening Comments from Co-Chairs	M. Goel V. Rider S. Miller T. Mettler	



III. Planning & Budget	President Knudson	<u>Issues Discussed:</u>
IV. 2019-2022 College Goals/Board Initiatives (Attachment)	M. Goel V. Rider	<u>Issues Discussed:</u>
V. AVC Institution Set Standards for ACCJC (Attachment)	M. Goel	<u>Issues Discussed:</u>
VI. College Vision, Mission, & Values and AP3250 (Attachment)	M. Goel	<u>Issues Discussed:</u>
VII. 2020-2021 Budget Presentation	S. Miller	<u>Issues Discussed:</u>
NEXT SPC & BC JOINT MEETING DATE: TBD		



STRATEGIC PLANNING and BUDGET COMMITTEE JOINT MEETING MINUTES DRAFT	WEDNESDAY, October 30, 2019 SSV 151 @ 2:30PM – 4:00PM
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TYPE OF MEETING: SPC & BC Joint Meeting
NOTE TAKERS: Jerene Kelly / Rhonda Burgess
PLEASE REVIEW/BRING: Agenda, Minutes and Supporting Documents

<p><u>Strategic Planning Committee Members:</u> Meeta Goel, Co-Chair (Dean, IERP/Library) Van Rider, Co-Chair (AS: President) Absent Rashitta Brown–Elize (Director, EOPS) Absent Nikkie Anne DeJesus (ASO) Absent Svetlana Deplazes (Director of IR) Nate Dillon (Faculty Union) Wendy Dumas (CMS) Laureano Flores (Dean, Academic Affairs) Absent Doug Jensen (Exec. Dir., FAC) Jim Landreth (Classified Union: CTE) Dean LoNigro (ITS) Absent James Nasipak (Director, Business Services) Suzanne Olson (Classified: Acad. Affairs) Jenell Paul (Classified: Student Services) Rodney Schilling (AS: Transfer Faculty) LaDonna Trimble (Dean, Student Services) <u>Vacant</u> Student – ASO AS: Student Services Faculty Enrollment Management Classified Union</p>	<p><u>Budget Committee Members:</u> Diana Keelen, Co-Chair (Exec. Dir., Business Services) Van Rider, Co-Chair (AS: President) Absent Kevin North (Adjunct Faculty Staff) Violet Christopher (Faculty Union) Riley Dwyer (Dean, Academic Affairs) Proxy Duane Rumsey Richard Fleishman (Outcomes Committee) Pamela Ford (Classified Union) Vanessa Gibson (Student Success Committee) Absent Harmony Miller (Human Resources) Richard Fleishman (Program Review Committee) Karen Heinzman (Outcomes Committee) Cameron Zappetta (ASO: Student Rep.) Rick Shaw (ITS) Jared Simmons (Facilities) Absent Wade Saari (Classified Staff) Nichelle Williams (CMS Staff) Jill Zimmerman (Dean, Student Services) Absent <u>Vacant</u> Faculty Staff Enrollment Management Committee</p>
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Ex-Officios
 John Hutak (Interim VP, Human Resources) Absent
 Edward Knudson (Superintendent/President)
 Betsy Sanchez (Executive Director, Marketing) Absent
 Les Uhazy (Interim VP, Academic Affairs)
 Erin Vines (VP, Student Services)

ITEMS	PERSON(S) RESPONSIBLE	ACTION
STANDING ITEMS:		
I. Approval of Minutes: April 24, 2019 Meeting	M. Goel	Minutes were approved as presented. A draft of the minutes from joint SPC & BC meetings will be sent out to SPC & BC within two weeks. As a reminder for some of today’s agenda items, Meeta reviewed & discussed the April 24 th meeting minutes with the committees leading to discussing the All College Planning Retreat.
INFORMATION/DISCUSSION ITEMS:		
II. Opening Comments from Co-Chairs	M. Goel D. Keelen	<u>Issues Discussed:</u> There were no opening comments.
III. All College Planning Retreat (2019): Next Steps	M. Goel	<u>Issues Discussed:</u> Meeta discussed the outcome of the College-Wide Retreat: Planning Committee Debrief meeting, which was on Oct. 19 th . She shared &

		<p>discussed the following feedback/themes with SPC & BC were developed from the Planning meeting:</p> <ul style="list-style-type: none"> ▪ What does student success mean to a student? ▪ Going forward, what planning-retreat related support and resources do college areas need? ▪ What additional planning related support can be provided to college personnel? ▪ Other ideas for follow-up from the planning retreat? <p>She asked everyone for help, ideas, and suggestions on the next steps going forward.</p> <p><u>Action Items:</u> Poll college community as to their planning-related needs.</p>
IV. SPC 2019-20 Goals	M. Goel	<p><u>Issues Discussed:</u> Meeta shared and discussed the SPC 2019-2020 Goals with SPC & BC, which are:</p> <ol style="list-style-type: none"> I. During 2019-2020, monitor the college’s progress on Vision for Success, Student Equity & Achievement (SEA), and Institutional Set Standards (ISS), metrics. II. Continued improvement of integrated planning and budgeting processes during 2019-20, in collaboration with the Budget Committee at joint meetings, as well as with the program review committee. III. Ensuring greater college-wide involvement in planning during 2019-2020. <p>Meeta further discussed the goals and these goals will be submitted to the President’s office</p>
V. Mission Review	M. Goel	<p><u>Issues Discussed:</u> Meeta asked SPC & BC to review the current Mission, “Antelope Valley College, a public institution of higher education, provides a quality, comprehensive education to a diverse population of learners. We are committed to student success, offering value and opportunity in service to our community.” Everyone participated and gave suggestions on improving the mission statement to better reflect forward-thinking and preparing students for the increasingly competitive job market.</p> <p><u>Action Items:</u> To get input from the college community on a draft of the revised Mission.</p>
VI. ILO Revision	M. Goel	<p><u>Issues Discussed:</u> Meeta shared that in AVC Institutional Learning Outcomes (ILO’s) under <u>Creative, Critical, and Analytical Thinking</u>, in the third bullet, “information literacy” is incorporated. It now reads, “Demonstrates information literacy by locating, evaluating, and ethically using information from diverse sources, and employing proper citation formats.”</p> <p><u>Action Items:</u> <u>These ILOs will be forwarded to the Board.</u></p>
VII. 2020-21 Budget Call	D. Keelen	<p><u>Issues Discussed:</u> Diana reviewed the budget call process and documents and showed the link between resource allocation and institutional planning.</p>
NEXT SPC & BC JOINT MEETING DATE: TBD		

BOARD INITIATIVES 2019-2022

Over-Arching Priorities

1. Marketing and Outreach
 - a. Expand into e-newsletter, quarterly marketing magazine, expand social media presence
 - b. Direct communication with all elected officials
 - c. Expand legislative monitoring and communication
 - d. STEM Mobile to K-12
 - e. Highlight faculty, staff and student stories in local and social media
2. Community Participation
 - a. Executive Council members involvement in civic organizations
 - b. College conduct/coordinate a community service project
3. EMP Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices.
 - a. Enhanced data collection and analysis, data-driven decisions. More efficient reporting structures and program review

2019-2020

Educational Master Plan Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices.

- Guided Pathways Formation
- Align outcome goals to the Vision for Success plan for the California Community College system.
- Strategic Planning and systems thinking with regard to closing FTES Gap, Enrollment Management and improving key outcomes

Educational Master Plan Goal #2: Increase efficient and effective use of all resources.

- Commence Measure AV build out
- Professional Development for all staff
- Effective scheduling and productivity: faculty and staff planning

Educational Master Plan Goal #4: Advance more students to college-level coursework.

- Curriculum alignment for completion efficiency and transfer
- AB 705 scheduling and impact review
- Develop integration with Guided Pathways and college transfer and completion initiatives

2020-2021

Educational Master Plan Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices.

- Guided Pathways Implementation
- Strategic Planning and systems thinking with regard to closing FTES Gap, Enrollment Management and improving key outcomes

Educational Master Plan Goal #2: Increase efficient and effective use of all resources.

- Continue Measure AV build out
- Professional Development for all staff
- Effective scheduling and productivity

Educational Master Plan Goal #5: Align instructional programs to the skills identified by the labor market.

- CTE Curriculum alignment for completion efficiency, strengthen programs
- AB 705 scheduling and impact review
- Develop integration with Guided Pathways and Strong Workforce initiatives

2021 – 2022

Educational Master Plan Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices.

- Guided Pathways Formation
- Align outcome goals to the Vision for Success plan for the California Community College system.
- Strategic Planning and systems thinking with regard to closing FTES Gap, Enrollment Management and improving key outcomes

Educational Master Plan Goal #2: Increase efficient and effective use of all resources.

- Continue Measure AV build out
- Professional Development for all staff
- Effective scheduling and productivity: faculty and staff planning

Educational Master Plan Goal #4: Advance more students to college-level coursework.

- Curriculum alignment for completion efficiency across the institution and Guided Pathways development
- AB 705 scheduling, impact of non-completion
- Complete integration of Guided Pathways across the institution



Institution-Set Standards

2019-2020

Completion: Number of students who receive a successful grade (A, B, C, or P) over the number of students enrolled at census.

Fall 2012	70.5%		
Fall 2013	69.1%		
Fall 2014	68.9%		
Fall 2015	69.4%		
Fall 2016	69.8%		
Fall 2017	71.0%	} 70.6% AVG.	} 70.2% AVG.
Fall 2018	70.4%		
Fall 2019	70.3%		

Institutional Standard: **69.1%**

Stretch Goal: **70.2%**

Retention: Number of students remaining in the course after the no-penalty drop date divided by the number of students enrolled at census.

Fall 2012	87.6%		
Fall 2013	86.4%		
Fall 2014	86.6%		
Fall 2015	87.0%		
Fall 2016	87.2%		
Fall 2017	87.0%	} 86.9% AVG.	} 87.0% AVG.
Fall 2018	86.9%		
Fall 2019	86.9%		

Institutional Standard: **86.6%**

Stretch Goal: **87.0%**

Fall to Spring Persistence: proportion of students who retained from fall to spring at AVC in the selected year, excluding students who completed an award or transferred to a postsecondary institution.

2014-2015	73.2%		
2015-2016	72.6%		
2016-2017	72.2%		
2017-2018	71.9%	} 71.6% AVG.	} 72.1% AVG.
2018-2019	70.7%		

Institutional Standard: **68.0%**

Stretch Goal: **72.1%**

All Degrees and Certificates awarded:

2011-2012	1,279		
2012-2013	1,516		
2013-2014	1,847		
2014-2015	2,202		
2015-2016	2,491		
2016-2017	2,633		
2017-2018	3,033	}	3,003 AVG.
2018-2019	3,543		
2019-2020	3,316*	}	3,297 AVG.

Institutional Standard: **1,743**

Stretch Goal: **3,003**

Degrees awarded:

2011-2012	858		
2012-2013	1,017		
2013-2014	1,349		
2014-2015	1,475		
2015-2016	1,748		
2016-2017	1,733		
2017-2018	1,790	}	1,869 AVG.
2018-2019	2,078		
2019-2020	1,995*	}	1,954 AVG.

Institutional Standard: **1,194**

Stretch Goal: **1,869**

Certificates awarded:

2011-2012	421		
2012-2013	499		
2013-2014	498		
2014-2015	727		
2015-2016	743		
2016-2017	900		
2017-2018	1,243	}	1,131 AVG.
2018-2019	1,456		
2019-2020	1,315*	}	1,338 AVG.

Institutional Standard: **541**

Stretch Goal: **1,131**

Bachelor's Degrees awarded:

2018-2019	9
2019-2020	6

Data source: CCCC's Data Mart

* Pending (extracted from AVC Banner System on 8/20/20)

MISSION Antelope Valley College, a public institution of higher education, provides a quality, comprehensive education to a diverse population of learners. We are committed to student success offering value and opportunity, in service to our community.

VISION To provide quality education that transforms lives.

VALUES

Education—We are dedicated to students, faculty, staff, and alumni in their endeavor for lifelong learning.

Integrity—We expect honesty, trust, candor, and professionalism from one another.

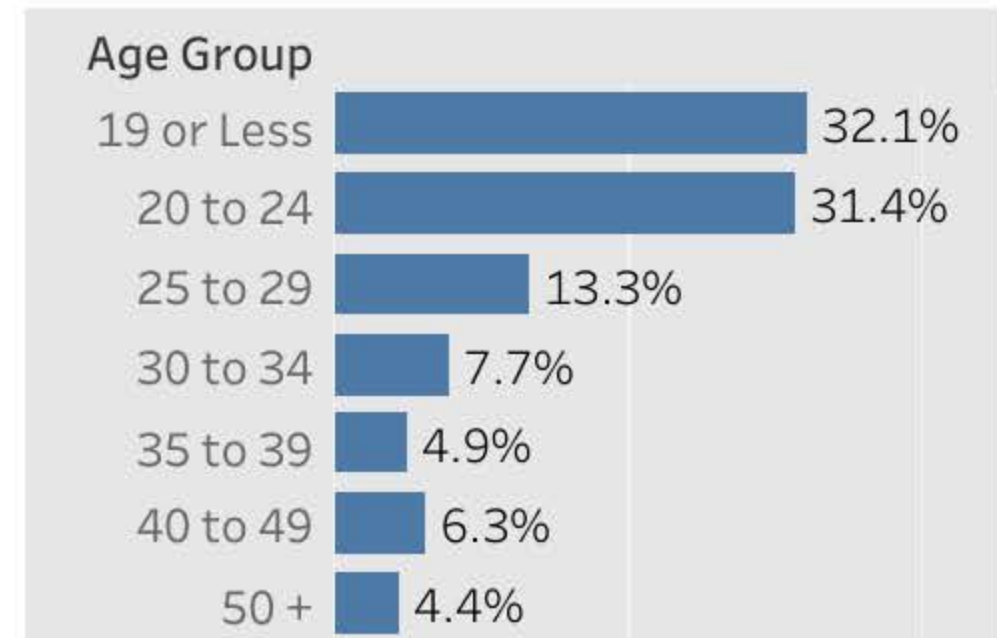
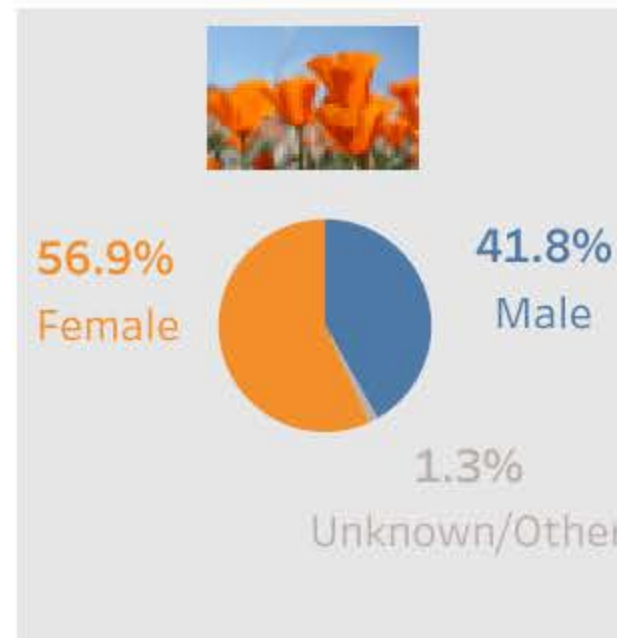
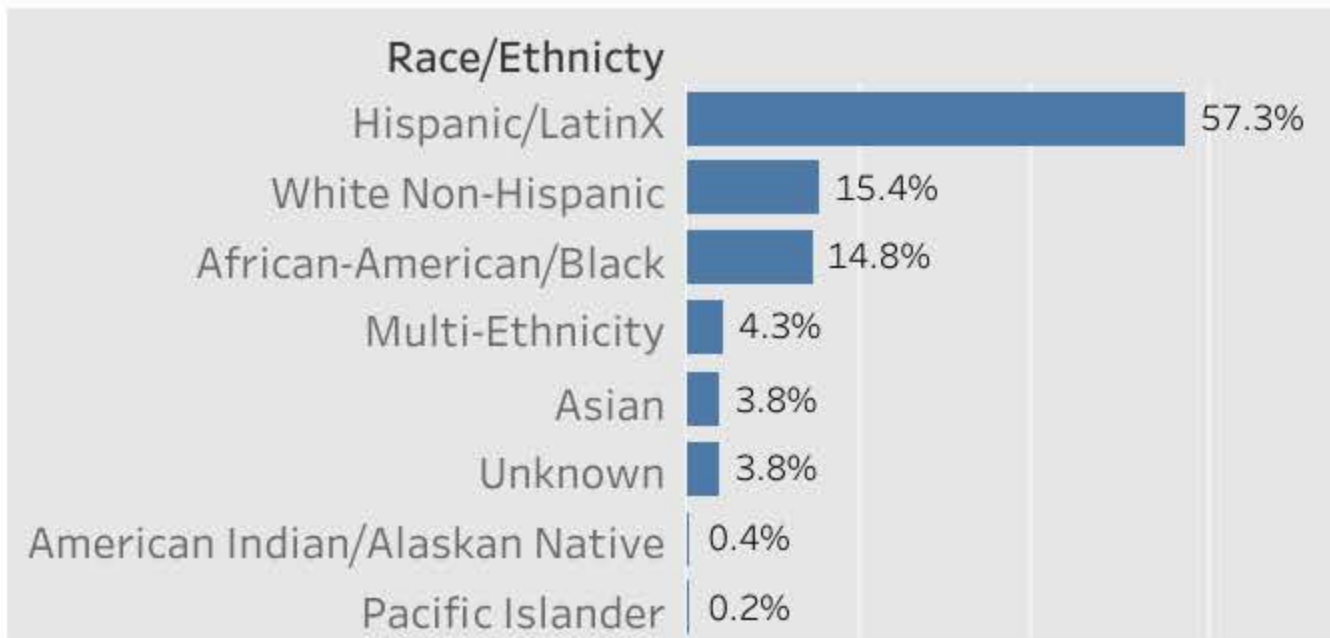
Excellence—We commit to the highest quality in all our endeavors, being responsive to our community in innovative ways.

Community—We create and foster relationships between AVC and its diverse constituents: students, faculty, staff, alumni, and the community at large.

OFFERINGS

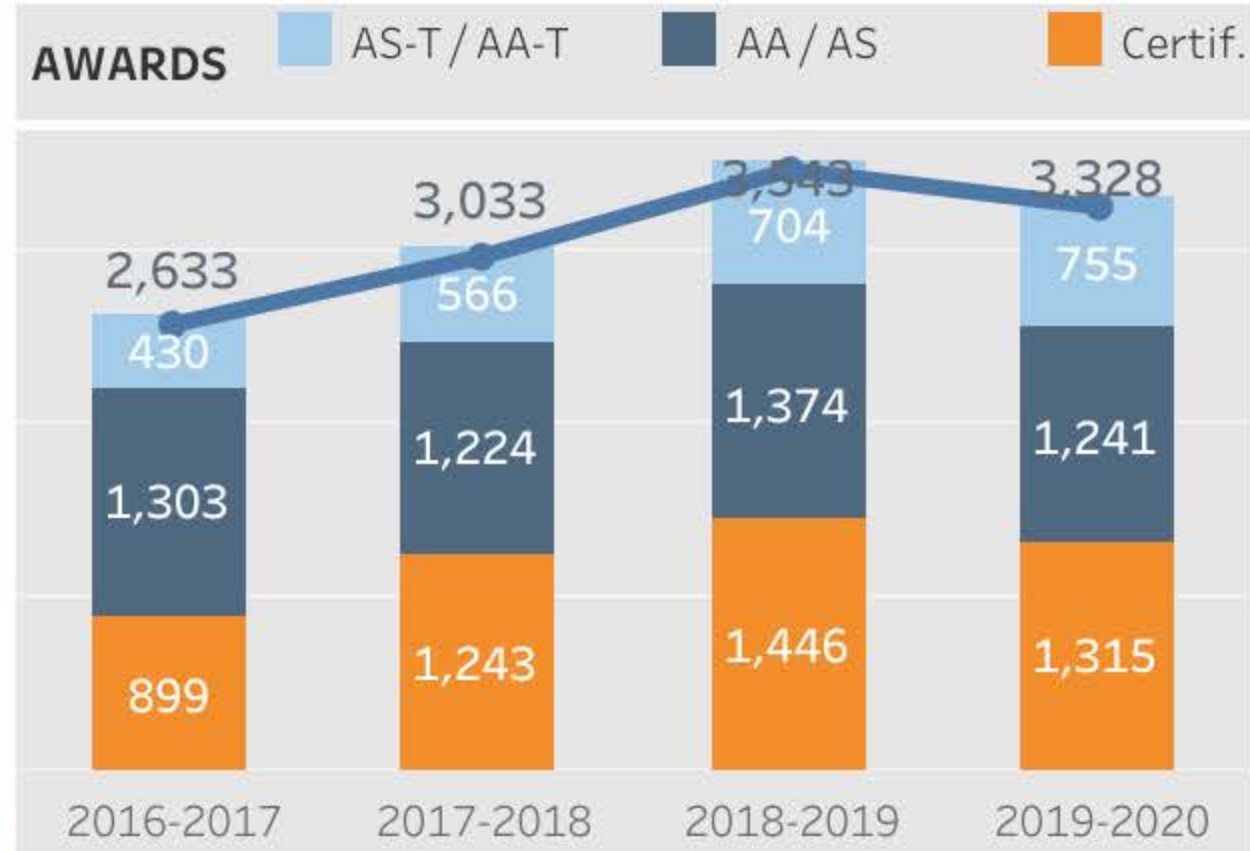
- Bachelor's Degree Program in Airframe Manufacturing Technology (**SIX** awarded in 2020)
- Associate Degree Programs
- Career Technical Programs
- Transfer Courses
- General Education Courses
- Dual Enrollment
- Student Support Services
- Workforce Preparation
- Personal Enrichment and Professional Development
- Open Educational Resource Courses
- Non-credit Courses
- Honors Program

2019-2020 STUDENT DEMOGRAPHICS (18,834 STUDENTS)



- TOP 10 DECLARED MAJORS, Fall '19**
1. Registered Nursing
 2. Business Administration
 3. Administration of Justice
 4. Biology & Biological Sciences
 5. Psychology
 6. LAS: Arts & Humanities
 7. Child & Family Education
 8. Aircraft Fabrication & Assembly
 9. Sociology
 10. LAS: Social & Behavioral Sciences

QUICK FACTS
 Year Founded: **1929**
 District Size: **1,945 Sq. Miles**
 Program offering:
 Associate Degree (AA/AS): **67**
 AA/AS for Transfer: **26**
 Certificate: **60**
 Bachelor Degree: **1**





AP 3250 Institutional Planning

References:

Accreditation Standards I.B.9, III.B.4, III.C.2, III.D.2, IV.B.3, and IV.D.5;
Title 5 Sections 51008, 51010, 51027, 53003, 54220, 55080, 55190, 55510, 56270
et seq.

The Strategic Planning Council (SP) is a shared governance council that provides oversight and monitoring of the various planning documents within the institution in order to accomplish the mission and goals of the District. SP utilizes the Educational Master Plan, which is the District's strategic plan, to review the mission, vision, values, and practices of the institution and to monitor and modify the Strategic Goals and the Institutional Learning Outcomes (ILOs). The Council reviews the annual budget requests brought forward by the Budget Subcommittee and makes a recommendation to the Superintendent/President to fund those requests that utilize institutional resources most efficiently in accomplishing the District's strategic goals and improving the institutional learning outcomes (ILOs). SP works collegially with the Superintendent/President to recommend budget priorities in a timely fashion. The Superintendent/President may recommend budget expenditures to the Board of Trustees without consensus of the SP in those instances of legal and fiscal responsibility, as cited in both Education Code and Title 5. The Superintendent/President submits budget recommendations to the Board of Trustees for approval.

SP obtains feedback from both the community and campus in identifying educational program needs, ensuring that what is considered aligns with the mission of the college. The mission of the college is reflected in the ILOs that encompass diverse perspectives, application of lifelong learning skills, breadth of knowledge using oral and written communication, good citizenship, and career opportunities for economic well-being. The college mission and ILOs direct the development and revisions to the Educational Master Plan. The Educational Master Plan drives the instructional programs, services to students, and the college operations.

The Finance Plan, Facilities Plan, Human Resources Plan, Computer and Information Technology Plan, and Enrollment Management Plan all ensure that the Educational Master Plan is supported and accomplished. Subcommittees or subgroups of the SP are responsible for the development of each plan and a Communication Subcommittee is responsible for disseminating information to the entire campus and general community on the process and outcomes for budget decisions that meet the mission of the college.

Program Review, Student Equity and Achievement Plan, Accreditation Self Study, transfer rates, and input from the vocational program advisory groups provide data, both qualitative and quantitative, for the assessment and development of each plan and



provide continual input into the overall planning, assessment, and evaluation of the Educational Master Plan.

The Educational Master Plan, along with each supporting plan, contains Student Learning Outcomes and/or Operational Outcomes. These outcomes are then measured against a set of effectiveness criteria that assesses their effectiveness. The evaluations of these outcomes are then used to determine the most appropriate goals to improve student learning outcomes. The data is then used to prioritize budget requests. Resources are then allocated and outcomes are assessed annually to determine and verify that the Institutional Learning Outcomes (ILOs) have been met.

The Educational Master Plan and the College Mission are annually reviewed for revision and modification based on the final assessments of the ILOs. Major revisions to the Educational Master Plan will occur on a three-year cycle.

The District submits required planning documents to the California Community Colleges Chancellor's Office in accordance with the Title 5 regulations.

Also see BP 3250 Institutional Planning.

Approved: 5/8/06
Revised: 12/10/07
Revised: 7/14/08
Revised: 10/14/19



ANTELOPE VALLEY COMMUNITY COLLEGE DISTRICT

2020-2021 ADOPTED BUDGET



Edward T. Knudson, Superintendent/President
Sarah Miller, Chief Business Official

October 12, 2020

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SECTION 1

BUDGET NARRATIVE

ANTELOPE VALLEY COMMUNITY COLLEGE 2020-2021 ADOPTED BUDGET NARRATIVE

2019-2020 Unaudited Actuals

The passage of Proposition 30 created the Education Protection Account (EPA). The EPA is funded from a tax package that raised the state sales tax by 0.25% from January 1, 2013 through December 31, 2016 and increased personal income taxes to individuals making over \$250K from 2012-2018. In November 2016, the California voters approved Proposition 55, which extends the personal income tax portion of Proposition 30 through 2030. The EPA funds are not considered “new revenue” but prevented severe cuts to Higher Education during the last recession. It is important to note that these taxes are temporary.

The EPA funds have certain accountability provisions:

1. The spending plan must be approved by the governing board during a public meeting each year.
2. EPA funds cannot be used for the salaries and benefits of administrators or any other administrative costs (as determined through the account code structure).
3. Each year, the Local Education Agency (LEA) must publish on its website an accounting of how much money was received from the EPA and how the funds were expended.

The 2019-2020 estimated actuals includes a 2% revenue deficit on total computational revenue (TCR) to allow for shortfalls in funding as a result of COVID-19.

2018-2019 Recalculation of the Student Centered Funding Formula (SCFF)

Due to the demographic factor of the new SCFF, Antelope Valley College would receive a revenue increase with the implementation of the new SCFF. The May 2019 second period apportionment (P2) projections for 2018-2019 showed 2017-2018 as a base constrained to 8.13%. The District used two scenarios in the 2019-2020 adopted budget showing two different revenue scenarios using P2 versus funding the new SCFF. The 2018-2019 recalculation reverted to funding the new SCFF and the District received additional revenues as a result. 2019-2020 also had modeled the new SCFF with a revenue deficit factor. In March 2020, an unexpected global pandemic negatively impacted California state revenues, which is the main funding source of K-14. The 2020-2021 adopted budget will budget revenues conservatively and put any excess funds from the recalculation into a reserve account to assist with cash flow shortfalls and deficits as a result of COVID-19.

COVID-19 Coronavirus

The COVID-19 Coronavirus became a global pandemic that occurred in spring 2020. The State of California issued a stay-at-home order with the exception of essential businesses. Antelope Valley College was affected by this pandemic and swiftly responded to ensure the safety of the community, students and employees. Expenditures for the response to the COVID-19 pandemic are accounted for in the restricted fund.

A FEMA Request for Public Assistance was submitted in April of 2020. This application was approved on September 2nd. FEMA only covers 75 cents of every dollar spent. Antelope Valley College will prioritize all funding sources based on when grant periods end, allowable expenses and amount covered.

The Coronavirus Aid, Relief, and Economic Security (CARES) Act funding was enacted by Congress to provide \$14 billion in funding for U.S. colleges and universities. Antelope Valley College's maximum allocation is \$10,245,691. No less than half of the funding received must be given to Title IV eligible students. The application for the first allocation specific for emergency financial aid grants to students, \$5,122,846, was requested and received in April 2020. The remaining institutional allocation, \$5,122,845, was requested at the end of April 2020 and received in May 2020.

Since these funds are intended to assist the student population with the greatest financial needs, several meetings between student services, information technology services and business services were held to implement an allocation formula. The consensus was to use a higher rate for those who receive PELL grants versus those who do not. This is how the federal government allocated the funds to districts. The rate used for those who received a PELL grant was \$55 per enrolled credit unit and \$35 per enrolled credit unit for those who are Title IV eligible but did not receive a PELL grant. Disbursements were made for emergency financial aid grants to students based on this criteria.

On May 7, 2020, Antelope Valley College certified the COVID-19 Emergency Conditions Allowance pursuant to California Code of Regulations, title 5, section 58146. This protects districts from FTES declines by allowing the use of the first principal apportionment (P1) FTES in the calculation of the second principal apportionment (P2), 2019-2020 recalculation and the 2020-21 Advance. It will remain in effect until further notice. A district can rescind the application.

Minority Serving institutions received an additional allocation of funding to be used for shifts in distance learning and for student attendance, including food, housing and technology. The funds may also be used to pay employees, compensate for revenue loss and other operational expenses. The allocation amount to Antelope Valley College is \$636K and was made available to draw down in June.

On June 17, 2020, the California Community College Chancellor's Office released a Legal Advisory, 2020-07. This advisory stated that California Community Colleges

may immediately disburse emergency financial aid grants to students without regard to a student's eligibility under Title IV of the Higher Education Act or their immigration status. Using this injunction, Antelope Valley College identified all students that were enrolled in classes on May 26, 2020, were not incarcerated and did not previously receive an emergency financial aid grant. A student's EFC (Expected Family Contribution) was used to determine if a student would be Pell Eligible. If a student was determined to be Pell eligible, they received \$55 per unit, otherwise the amount was \$35 per unit.

In July and August, Antelope Valley College received personal protective equipment from the California Office of Emergency Services. This included 960 N95 respirator masks, 594K surgical masks, 400 face shields, 50 non-touch thermometers, 7K bottles of hand sanitizer and 38K cloth masks.

2020-2021 Adopted Budget

The California Governor signed into law the 2020 Budget Act on June 30, 2020. The main difference between the Governor's May revision and the enacted budget is rather than making cuts to apportionment and categorical programs, \$1.5 billion is deferred into 2021-2022. A little over half of this amount would be rescinded if Congress issues a fourth stimulus package by October 15, 2020 with adequate funding. A joint analysis was issued on July 2, 2020 by the Chancellor's Office with assistance from the Association of California Community College Administrators (ACCCA), the Association of Chief Business Officials (ACBO) and the Community College League of California (CCLC) ¹.

Table 6: CCC Funding by Program^a (In Millions)

Program	2019-20 Revised	2020-21 Enacted	Change from 2019-20	Percent Change	Explanation of Change
Student Centered Funding Formula	\$7,430	\$7,435	\$5	0.10%	Minor technical adjustments
Deferrals--Student Centered Funding Formula	-330	-1,123	-793	240%	Shift payments to next fiscal year; 2020-21 amount reflects new deferral of \$1,453 less repayment of 2019-20 deferral
Student Equity and Achievement Program	475	475	0	-	
CCC Strong Workforce Program	248	248	0	-	
Student Success Completion Grant	150	159	9	6%	Adjust for revised estimates of recipients
Disabled Students Programs and Services (DSPS)	124	124	0	-	
COVID-19 Response Block Grant (one-time)	-	120	120	N/A	Includes \$66 million in Proposition 98 funds and \$54 million in federal funds
Extended Opportunity Programs and Services (EOPS)	116	116	0	-	

Program	2019-20 Revised	2020-21 Enacted	Change from 2019-20	Percent Change	Explanation of Change
California College Promise (AB 19)	85	81	-4	-4%	Adjust for revised estimates of first-time, full-time students
Financial aid administration	76	76	-0.4	-1%	Adjust for revised estimates of fee waivers
Adult Education Program - CCC Districts ^b	62	62	0	-	
Full-time faculty hiring	50	50	0	-	
CalWORKs student services	47	47	0	-	
Apprenticeship (CCC districts)	44	44	0	-0.10%	Adjust for revised estimate of related supplemental instruction hours
Integrated technology	42	42	0	-	
Mandates Block Grant and reimbursements	34	33	-0.5	-1%	Revised enrollment estimates; funded at \$30.16 per 2019-20 P2 FTEs
Institutional effectiveness initiative	28	28	0	-	
Part-time faculty compensation	25	25	0	-	
Online education initiative	23	23	0	-	
Economic and Workforce Development	23	23	0	-	
NextUp (foster youth program)	20	20	0	-	
Cooperative Agencies Resources for Education (CARE)	17	17	0	-	
California Online Community College (Calbright College)	20	15	-5	-25%	Reduce program funding, ongoing
Lease revenue bond payments	16	13	-4	-22%	Adjust for actual obligations

Program	2019-20 Revised	2020-21 Enacted	Change from 2019-20	Percent Change	Explanation of Change
Nursing grants	13	13	0	-	
Part-time faculty office hours	12	12	0	-	
Immigrant legal services through CDSS	0	10	10	N/A	Make funding ongoing
Veterans Resource Centers	10	10	0	-	
Student Housing Program	9	9	0	-	
Dreamer Resource Liaisons	0	6	6	N/A	Funding for new program
Foster Parent Education Program	6	6	0	-	
Equal Employment Opportunity Program	3	4	1	52%	Adds available EEO fund resources
Childcare tax bailout	4	4	0	-	
Other ^c	4	4	0	-	
Umoja	3	3	0	-	
Mathematics, Engineering, Science Achievement (MESA)	3	3	0	-	
Puente Project	2	2	0	-	
Middle College High School Program	2	2	0	-	
One-time program funding ^d	9	0	-9	-100%	Remove one-time funding
Deferred maint. and instructional equip. (one-time)	13	0	-13	-100%	Remove one-time funding
College-specific allocations	11	0	-11	-100%	Remove one-time funding
K-12 passthroughs (adult ed, K-12 apprenticeship, workforce)	680	680	-0.1	-0.01%	Remove one-time funding
Total	\$9,609	\$8,920	(\$689)	-7.20%	

^a Table reflects total programmatic funding for CCC, including amounts from prior years available for use in the years displayed.

^b Amounts represent share ultimately received by CCC districts. For the overall adult education program in 2020-21 (excluding \$5 million to develop a unified data set), \$422 million (77%) is distributed through school district fiscal agents or funded directly to school districts and K-12 agencies, and \$121 million (23%) is distributed by community college district fiscal agents or funded directly to community college districts.

^c Other programs include Academic Senate, transfer, FCMAT, and part-time faculty health insurance.

^d 2019-20 includes one-time allocations for hunger-free campus, mental health services and training, re-entry grant program, and open educational resources.

COVID-19 Block Grant

One-time funding in the amount of \$120 million is being issued to districts to assist with the impact of COVID-19 Coronavirus. Of the \$120 million, \$66.3 million is through Proposition 98 and \$53.4 million is federally funded. The federal funding must be expensed by December 31, 2020 and reported on quarterly. The federal portion received by Antelope Valley College is \$538K. The Proposition 98 funds have until June 30, 2022 to be encumbered or expended. The Proposition 98 allocation for Antelope Valley College is \$661K. The COVID-19 Block Grant funds are geared towards underrepresented students.

“Allowable activities include re-engaging students who left college in spring 2020; developing online, accelerated learning modules to reduce the need for these students to repeat spring 2020 courses; funding professional development for faculty and student service professionals; and providing resources to close the digital divide. Funds can also be used to mitigate other barriers to learning related to the pandemic, such as addressing mental health needs and food and housing insecurity. Additionally, districts can use funds for cleaning supplies and personal protective equipment.”¹

Pension

Funding is allocated to buy down the employer obligation of CalPERS and CalSTRS. CalPERS is reduced from 22.67% to 20.7% in 2020-21 and then from 24.6% to 22.84% in 2021-2022. CalSTRS is reduced from 18.41% to 16.15% in 2020-21 and from 17.9% to 16.02% in 2021-22.

Deferrals

The State is deferring \$1.5 billion in community college payments. Over \$1.043 million is in apportionment payments. The District has established a cash flow template to monitor the cash flow projections and is recommending the portion of unrestricted reserve be set aside for cash flow shortfalls. The deferral schedule is below:

Programs	Amount Certified	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb-Jun	Total Payments
STATE GENERAL APPORTIONMENT	56,613,859	7,038,674	4,468,994	8,630,750	7,192,292	6,473,063	3,596,146	5,753,832	0	43,153,751

The Student Equity and Achievement (SEA) fund will also have deferrals as follows:

Programs	Amount Certified	July 20 Payment	August 20 Payment	September 20 – June 21 Payment
STUDENT EQUITY AND ACHIEVEMENT	5,979,526	478,362	58,116	0

The projected repayment of deferrals are expected to occur in 21-22. The plan included the potential for federal funding to be received in October 2020, which would then trigger \$791 million in payments to be distributed to districts. It is unlikely that any Congressional deal will occur prior to the November election.

Deferral Repayments (General Fund Apportionment)									
DistName	Certification	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec 2021 thru Jun 2022	Total YTD	
Statewide Totals	\$1,043,770,794	\$208,754,150	\$208,754,155	\$208,754,167	\$208,754,155	\$208,754,167	\$ -	\$1,043,770,794	
Antelope Valley CCD	13,460,108	2,692,021	2,692,022	2,692,022	2,692,021	2,692,022	-	13,460,108	

Other Changes listed in the Joint Analysis¹

Student Equity and Achievement Program. As a new requirement, there is trailer bill language requiring that community college districts, as a condition of receiving Student Equity and Achievement Program funds, support or establish on-campus food pantries or regular food distribution programs.

Classified Employees. As a new requirement, there is trailer bill language expressing the Legislature's intent that districts maintain all classified employees in the 2020-21 fiscal year and prohibits districts from laying off any permanent or probationary employee with a classification in nutrition, transportation, or custodial services during this period. The language does not prohibit a community college district from terminating a classified employee for good cause.

Short-Term Workforce Training Programs. Trailer bill language addressing the Strong Workforce Program encourages districts to expedite the development of short-term career technical education courses to address the impacts of the COVID-19 pandemic. It also expresses the Legislature's intent that, where possible, districts use short-term noncredit programs to respond to employers' workforce training needs and provide those who complete these programs the ability to transition to credit or noncredit courses and programs.

Fifty Percent Law. Budget trailer bill language exempts COVID-19-related expenditures from the Fifty Percent Law through June 30, 2021.

Student Aid. In addition to the CCC changes noted above, the budget includes financial aid changes affecting CCC students. Under the California Student Aid Commission, the budget redirects \$15 million from the Dreamer Incentive Grant program for one year (2020-21) to provide emergency financial aid for undocumented students at UC, CSU, and CCC. Of this amount, \$11 million is designated for CCC students. In addition, the budget fully funds the Cal Grant program and provides \$250,000 for a student loan working group to be convened by the commission.

Consolidation Proposal Deferred. Currently, the state funds several statewide activities through direct local assistance appropriations or through set-asides in various categorical programs. In general, those funds are administered through contracts and grants between the Board of Governors and particular community

college districts. Those districts often use a percentage of the set-asides for their own administrative costs associated with these services. Further, the Chancellor's Office administers several programs that are for statewide purposes—often with goals that are similar to the goals of the set-asides. Because these statewide programs are budgeted separately, they are not always well aligned with each other and with the Vision for Success.

The Governor's proposal addresses this concern by establishing the new program. Specifically, the new program would absorb all or a portion of existing budgetary set-asides for administrative and statewide activities from the following programs:

- Student Equity and Achievement Program
- Cooperating Agencies Foster Youth Educational Support
- CCC Strong Workforce Program

The new program also would absorb all or a portion of existing funding from the following statewide programs:

- Institutional Effectiveness Partnership Initiative
- Integrated Technology
- Transfer Education and Articulation
- Expand Delivery of Courses through Technology
- Statewide media campaigns (from Financial Aid Administration)

The budget defers to a future date consideration of the Governor's January Budget Proposal to create a unified CCC System Support Program. This program would have consolidated multiple, disparate funding streams for system support and accountability that are currently a part of various categorical program set asides and statewide programs.

Capital Outlay

- AVC Gym renovation on the state approved projects funding list:

District: College/Location	Project	Phase	2020-21 State Cost	202cou0-21 Total Cost	All Years State Cost	All Years Total Cost
AVCCD: Antelope Valley	Gymnasium Renovation	PW	0.87	1.739	12.56	20.631

Continuation of the Student Centered Funding Formula Implementation

Year 1 (2018-2019)

70% Base (Enrollment) 3-year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

10% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

Year 2 (2019-2020) (Final Budget Enactment froze the formula at Year 1 until the Governor's appointed Funding Formula Oversight Council provides recommendations for updates)

65% Base (Enrollment) 3-year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

15% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

Year 3 (2020-2021) (Continued freezing the formula at Year 1 until the Governor's appointed Funding Formula Oversight Council provides recommendations for updates)

60% Base (Enrollment) 3-year average FTES

20% Supplemental Grant using headcount of Pell recipients, College Promise Grant recipients and AB540 Students

20% Student Success Initiative Grant based on outcomes of progression and living wage. An additional separate allocation for those outcomes that are Pell recipients or College Promise Grant recipients.

There is hold harmless language to ensure that all community colleges are not harmed as a result of the SCFF implementation. Career Development and College Preparation (CDCP) and non-credit FTES have separate allocations as well as incarcerated and special admit. Due to the COVID-19 pandemic, the May revision proposal is to continue hold harmless through 2023-2024. An oversight council has been formed to monitor the implementation of the funding formula. Basic Skills, SSSP and Student Equity programs are combined into the Student Equity and Achievement Program with no District match requirement. Categorical flexibility is being requested by the Chancellor's Office to the California legislature due to the COVID-19 pandemic. Additionally, the student success portion of the new SCFF will use a 3-year average for both the performance elements as well as those students who meet the performance elements and are PELL or California Promise recipients.

The Chancellor's Office released a joint analysis of the Governor's May revision. It indicates an approximate \$54 billion State-wide shortfall from the January release.

Antelope Valley College Unrestricted Revenue Highlights:

Antelope Valley College's budget includes an estimated Total Computation Revenue (TCR) reduction of 10%. The District's Full Time Equivalent Students (FTES) was down 520 as of September 2020. Additionally, property valuations were reduced in anticipation of home foreclosures, so there is a high probability for a property tax shortfall. Unlike the K-12 districts, there are no automatic backfills for property tax shortfalls for community colleges. Additionally, in the District's multi-year projections, additional TCR is being reduced by 5% in years 2021-2022 & 2022-2023. The COVID-19 pandemic has led to a recession and with no federal funding relief anticipated in October 2020, there will be further strain on the economy. The timeframe for economic recovery due to COVID-19 is unknown at this time. No resource allocation funding is estimated until there is a better state funding picture.

Reserves

The Board of Trustees had established a minimum reserve of the unrestricted fund of 12% in BP 6200 Budget Preparation. Additionally, AP 6305 Reserves, establishes a budgeted reserve goal of 15% with an additional goal of 3% for contingency reserves.

Pension Stabilization

The District is committed to addressing its long-term liabilities. In accordance with revised BP 6250 Budget Management, pending board approval, which states excess reserves above 12% and half of all one-time funding is to go into a pension stabilization trust so long as it can be financially supported in multi-year projections.

Other Post-Employment Benefits

The District has established a trust for Other Post-Employment Benefits (OPEB) for retiree health and welfare benefits. Priority should be given in completely funding the District's OPEB. The District is investing \$387,113 each year into the trust. The District also has a pay as you go of between \$400K-\$500K. Investing fully into the trust would free up these amounts in the general unrestricted fund. The trust would be paying the annual cost of the retiree benefits.

Long-Term Capital Outlay Funding

On February 12, 2018, the Board of Trustees approved Resolution 17-18/10 to commit \$35 million in proceeds from Measure AV into an endowment account maintained through the Los Angeles County Treasurer and Tax Collector's Office for future district small capital repair, instructional equipment and technology projects. The \$35 million will continue to be maintained after the Measure AV program is complete with the interest earnings being used annually.

Grants and Categorical Programs

The restricted portion of the general fund includes grants and categorical programs. These programs are for an intended and specific purpose and cannot be used to supplant the general unrestricted fund.

Changes That Can Effect the Budget

CalSTRS & CalPERS

The Governor has proposed and the CA legislature has adopted a significant buy down of the pension liabilities for CalSTRS and CalPERS that will reduce the project employer contribution rates as follows:

STRS Contribution Rates				
	New Employer Rate	Prior Employer Rate	Employee (pre-2013 hire date)	Employee (post-2013 hire date)
2013-14		8.25%	8%	8%
2014-2015		8.88	8.15	8.15
2015-2016		10.73	9.2	8.56
2016-2017		12.58	10.25	9.205
2017-2018		14.43	10.25	9.205
2018-2019		16.28	10.25	10.205
2019-2020	17.1	18.13	10.25	10.205
2020-2021	16.15	18.41	10.25	10.205
2021-2022	16.02	17.9	10.25	10.205

PERS Contribution Rates				
	New Employer Rate	Prior Employer Rate	Employee (pre-2013 hire date)	Employee (post-2013 hire date)
2013-14		11.44%	7%	6%
2014-2015		11.77	7.00	6.00
2015-2016		11.85	7.00	6.00
2016-2017		13.89	7.00	6.00
2017-2018		15.53	7.00	6.50
2018-2019		18.1	7.00	6.50
2019-2020	19.72	20.8	7.00	6.50
2020-2021	20.7	22.67	7.00	6.50
2021-2022	22.84	24.6	7.00	6.50

The District has instituted BP6250 to establish funding for a trust to address the growing pension liability pending board approval.

Minimum Wage

The Fair Wage Act of 2016 was passed that will increase the minimum wage per hour over the next four years starting at \$10.50 effective January 1, 2017 and then increasing \$11 starting January 1, 2018. It will then increase \$1 per year up to \$15 per hour on January 1, 2022.

Other Funds

The 2020-2021 Adopted Budget includes estimates for the following:

1. General Fund Restricted (Fund 13 & 14)
2. Capital Outlay Fund (Fund 41)
3. Revenue Bond Construction Fund (42)
4. Bond Interest and Redemption (Fund 21)
5. Bookstore (Fund 51)
6. Child Development Center (Fund 33)
7. Student Representative Fees (Fund 72)
8. Financial Aid (Funds 74)
9. Other Trust Funds (Fund 75)

Antelope Valley Community College Strategic Planning Approach Leading to the 2020-2021 Adopted Budget

Below is the budget development plan and participatory governance meetings:

Task Name	Start	Finish
2020-2021 Budget Development Calendar Plan as of 10/3/2019	Wed 10/23/19	Fri 10/9/20
Non-Personnel College Budget Call	Wed 10/23/19	Fri 1/17/20
Budget Committee Budget Call Review	Wed 10/23/19	Wed 10/23/19
Annual Budget Committee Goal Setting	Wed 10/23/19	Wed 10/23/19
Strategic Planning Committee Budget Call Review	Wed 10/30/19	Wed 10/30/19
Budget Call Issue Date & Due Date	Mon 11/11/19	Fri 1/17/20
Resource Allocation Training	TBD	TBD
Personnel Prioritization	Mon 10/14/19	Fri 1/10/20
Faculty Prioritization List	Mon 10/14/19	Fri 1/10/20
CMS & Administrator Prioritization List	Mon 10/14/19	Fri 1/10/20
Classified Prioritization List	Mon 10/14/19	Fri 1/10/20
2018-2019 Audit Presentation to the Board of Trustees	Mon 1/13/20	Mon 1/13/20
Governor's 2020-2021 Budget Released	Wed 1/15/20	Wed 1/15/20
Adopted Budget Development	Mon 1/13/20	Mon 6/22/20
Other Funds Budget Call Issued	Mon 2/10/20	Fri 3/13/20
Restricted/Grant Budget Call Issued	Mon 2/10/20	Fri 3/13/20
2018-2019 Recalculation Issued (R1)	Fri 2/14/20	Fri 2/14/20
2019-2020 First Principle Apportionment Issued (P1)	Fri 2/14/20	Fri 2/14/20
Business Services compiles New Resource Requests	Wed 1/15/20	Fri 1/17/20
Resource Requests sent to BC Members prior to meeting	Mon 1/20/20	Mon 1/20/20
Budget Committee Reviews Resource Requests	Wed 1/22/20	Fri 3/13/20
Deadline for BC to Score Requests	Fri 3/13/20	Fri 3/13/20
Budget Committee reviews scoring results	Wed 3/25/20	Wed 3/25/20
Budget Committee Joint Meeting with Strategic Planning Committee	Wed 4/22/20	Wed 4/22/20
Budget Committee sends Recommendations to Exec Council	Fri 4/24/20	Fri 4/24/20
Executive Council Reviews Recommendations	Mon 4/27/20	Mon 4/27/20
Adopted Budget Presented to Administrative Council	Tue 5/26/20	Tue 5/26/20
Final List to Budget Committee	Wed 5/27/20	Wed 5/27/20
Adopted Budget Presented to Budget Committee	Wed 5/27/20	Wed 5/27/20
Report on Accomplishments of 2019-2020 Goals	Wed 5/27/20	Wed 5/27/20
Budget sent to President's Office	Fri 5/29/20	Fri 5/29/20
Adopted Budget Presented to Strategic Planning Committee	Wed 6/3/20	Wed 6/3/20
Board of Trustees Approves Adopted Budget	Mon 6/8/20	Mon 6/8/20
Memos to Requestors issued for Resource Allocation Disposition	Mon 6/22/20	Mon 6/22/20
Governor's May Revision	Fri 5/15/20	Fri 5/15/20
2019-2020 Second Principle Apportionment Issued (P2)	Fri 5/29/20	Fri 5/29/20
State Budget Enacted	Wed 7/1/20	Wed 7/1/20
2020-2021 Advanced Apportionment Issued (AD)	Fri 7/24/20	Fri 7/24/20
2020-2021 Chancellor's Office Budget Workshop	Mon 7/27/20	Fri 7/31/20

Task Name	Start	Finish
Adopted Budget Development	Mon 9/14/20	Wed 11/4/20
2019-2020 Unaudited Actuals Available	Mon 9/14/20	Mon 9/14/20
Adopted Budget Presented to Budget Committee	Wed 9/23/20	Wed 9/23/20
Final Adopted Budget sent to President's Office	Fri 10/2/20	Fri 10/2/20
Adopted Budget Presented to Strategic Planning Committee (if meeting held)	Wed 10/7/20	Wed 10/7/20
Board of Trustees Adopts the Budget	Mon 10/12/20	Mon 10/12/20
Budget Committee Review for Process Improvement	Wed 10/28/20	Wed 10/28/20
Budget Committee Joint Meeting with Strategic Planning Committee	Wed 11/4/20	Wed 11/4/20

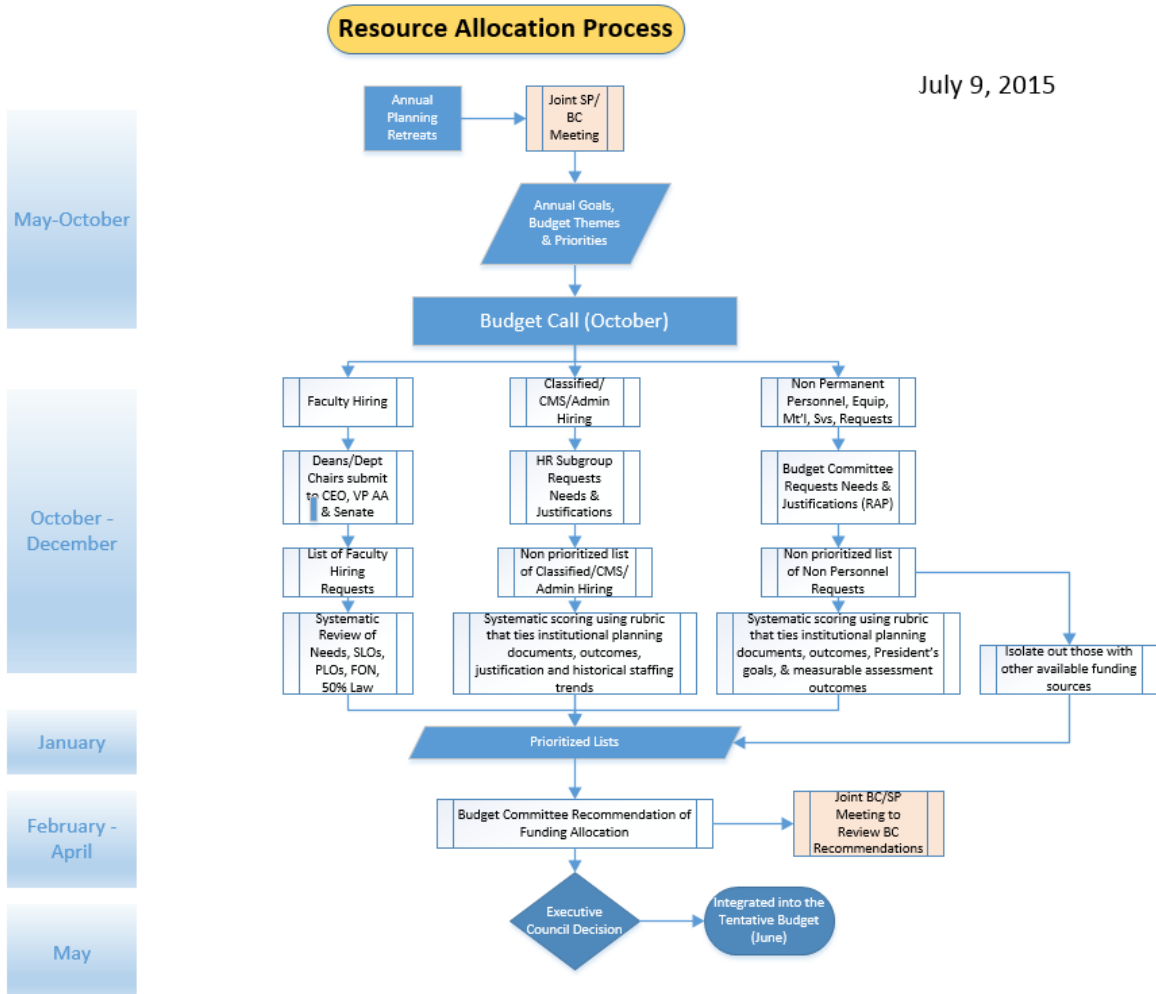
Linking the Strategic Plan and the Budget

The Superintendent/President has formed an advisory group to solicit input from community leaders on the current and future workforce development needs of industry. This information is then evaluated and is in the process of being incorporated into the college's Educational Master Plan (EMP). The Superintendent/President then uses this information to assist in the development of the annual Board goals. In order to properly integrate goals and outcomes with the financial planning of the District, there were three areas that required additional focus. The EMP goals were prioritized by the college's Administrative Council and reviewed in a campus wide planning retreat. There was emphasis placed on:

- Educational Master Plan #1-Commitment to strengthen institutional effectiveness measures and practices.
- Educational Master Plan #2-Increase efficient and effective use of resources (2.1-Technology, 2.2 Facilities, 2.3 Human Resources & 2.4 Business Services).
- Educational Master Plan #5-Align institutional programs to the skills identified in the labor market.

In order to ensure that the resource allocation process addressed the prioritized goals of the EMP, rubric scoring was modified to include a higher weight to the prioritized goals of the Educational Master Plan #1, #2 & #5. This would allow those requests that fit within the prioritized EMP goals to have a higher consideration than those that may not fit within those prioritized goals.

July 9, 2015



2020-2021 Positions Resource Allocation Process & Timeline for Faculty

The faculty prioritization process took place in late fall 2019 to allow for the hiring process to begin in January 2020 to being assignment in the fall of 2020. Positions were requested from Deans, after collaboration with division faculty, and then ranked by the Superintendent/President.

The hiring list is:

- Film/Television
- AFAB (replace one-time temp)
- Welding (replace one-time temp)
- Biology
- English (did not fill last year)
- Business/Office Tech (replace one-time temp)
- Physics (replace one-time temp)

In the letter from the President's Office to the Academic Senate on November 29, 2019, the following comments were provided to support the decision to hire the above faculty positions.

"The college has a system required Faculty Obligation Number (FON) for 2019-2020 of 143 and a projected number 148. This number is the minimum number of full-time faculty we must have. We reported 179 for fall 2019. This is 31 full time faculty over the required number which is based upon FTES and projected growth. Further, the college has 353 LHE of reassigned time in fall semester only. This represents 23.5 FTEF reassigned from their teaching assignments.

2020-2021 Resource Allocation Process for Classified & Confidential, Management & Supervisory (CMS) Positions

The Human Resources Subgroup met and ranked positions using a rubric that tied to institutional planning for classified and confidential, managers and supervisors. The ranked listing went to Executive Council, who made changes based on current needs of the district.

For classified and CMS positions, the HR subgroup evaluated positions using a rubric that tied to institutional planning documents, program review, outcomes, prior year staffing and justifications.

CMS Prioritization List

Position Title/Division Area	Area 3	Area 2	Area 1	Total	Rank
House Manager, PAT	20	10	10	40	1

Classified/Non CMS Prioritization List

Position Title/Division Area	Area 3	Area 2	Area 1	Total	Rank
Clerical Asst III - VP Student Serv	19	10	10	39	1
HR - Payroll Specialist	18	10	10	38	2
Clerical Asst III - Academic Affairs	18	10	10	38	2
Clerical II - Palmdale Ctr.	17	10	10	37	3
Activities Services Coord - Student Life	21	10	5	36	4
Perf. Arts Tech - Business & Aux Serv	21	7	7	35	5
Maint Asst - Facilities	21	10	3	34	6
Warehouse Asst - Business & Aux Serv	19	4	10	33	7
Clerical II – ITS	18	10	3	31	8
Plumber – Facilities	20	7	3	30	9
Clerical II – IMC	18	7	3	28	10
Custodian I – Facilities	20	4	3	27	11
Programmer Analyst – ITS	16	4	3	23	12

Because there were no positions allocated last year for CMS/Classified, 2018-2019 funded positions were used in the rubric evaluation. The rubric is as follows:

Positions Prioritization Rubric Fiscal Year 2020-21

Committee Member: _____

Review Date: _____

Division/Area of Position: _____


Requested Position title: _____

Scoring Area	Related Components	Scoring Rubric	Score
Area 1 2018-19 Staffing Support	Ranking based on 2018-19 positions filled	Max 10 Points: <ul style="list-style-type: none"> • 10 Pts: No positions funded for 2018-19 • 7 Pts: >0 to 1 position funded • 5 Pts: >1 to 2 positions funded • 3 Pts: >2 positions funded 	
Area 2 Prioritization Rank	Reflects Internal Ranking	Max 10 Points: <ul style="list-style-type: none"> • 10 Pts: Ranked 1 • 7 Pts: Ranked 2 • 4 Pts: Ranked 3 	
Area 3 Position Justification Narrative	Justification providing a succinct and compelling case for the requested position. Must include supportive language from the applicable planning documents.	Max 20 Points: <ul style="list-style-type: none"> • 20 Pts: The justification is complete and presents a compelling case for the position to be supported. • 15 Pts: The justification is mostly complete and presents a partial but not fully compelling case for the position to be supported. • 10 Pts: The justification is partially complete and provides a limited case for supporting the position. • 5 Pts: The justification is significantly incomplete and lacks any substantive support for the position. 	

The Budget Committee received ongoing and one-time funding requests for 2020-2021. These requests were evaluated using a rubric that tied to institutional planning documents, outcomes, prioritized institutional goals, the superintendent's goals and measurable outcomes. The Budget Committee evaluated all of the requests that did not have alternative funding sources. The areas include the following:

- Institutional Effectiveness, Research & Planning/Library Services
- Public Information Officer/Marketing
- Business & Auxiliary Services
- Facilities Services
- Information Technology Services/IMC
- Rhetoric & Literacy Division
- Health & Safety Sciences Division
- Career Technical Education Division
- Math, Science & Engineering Division
- Arts & Humanities Division
- Social & Behavioral Sciences Division
- Palmdale/Extended Learning Division
- Risk Management
- Student Life & Development Division
- Enrollment Services Division
- Counseling & Matriculation Division
- Office of Student Services
- Office of Human Resources/Payroll
- Office of Academic Affairs
- Office of the President
- Bachelor's Degree Program

The Budget Committee requested resource allocation proposals for academic requests and operational requests scored using the following rubrics.

 Non-Permanent Staffing Prioritization Rubric Academic/Non-Operational Request Fiscal Year 2020-2021			
Committee Member		Requested Resource	
Department		Date	
Scoring Area	Related Components	Scoring	Score
I: Planning Documents	- Program Review(PR)/ Annual Program Assessment (APA)	Max 30 Points:	
	- Action Plan	0 points: No demonstrated need supported by PR/APA	
	- Educational Master Plan/ 3-Year Strategic Plan		
	- Facilities Master Plan	15 points: Demonstrates need from Program by PR/APA	
	- Technology Plan		
	- Human Resources Plan - Other planning documents	30 points: Demonstrates need from PR/APA and linked to Outcomes	
II: Alignment with Annual Institutional Goals	- Goals of the Educational Master Plan	Max 29 Points: Sum the points for all institutional goals that the request supports 7 points: Goal #1: Commitment to strengthen Institutional Effectiveness measures and practices 7 points: Goal #2: Increase efficient and effective use of all resources (2.1-Technology, 2.2-Facilities, 2.3-Human Resources & 2.4-Business Services) 5 points: Goal #3: Focus on utilizing proven instructional strategies that will foster transferable intellectual skills 3 points: Goal #4: Advance more students to college-level coursework (4.1- Develop and implement effective placement tools) 7 points: Goal #5: Align instructional programs to the skills identified by the labor market	
III. Alignment with President's Goals	- President's Goals	Max 21 Points: - 0 points if it does not support any of the goals - 11 points if it supports some of the goals - 21 points if it supports most of the goals *Supports successful preparation for mid-term report and full accreditation process *Supports the Guided Pathways Program *Supports completing facilities master plan build out of Measure AV projects *Supports a fully-integrated system of record continued implementation of all modules * Supports completion of a 10-year educational master plan supported by a 3-year strategic plan * Supports increasing all outcomes on the Student Success Scorecard/Vision for Success * Supports completely integrating class schedules that are sequenced for degree programs and supports student educational planning & completion * Supports completing a three-year integrated planning system that includes Strategic Plan, Facilities, Information Technology, Human Resources staffing, Marketing, Student Equity and Enrollment Management * Supports the new Palmdale Center expansion and Fox Field renovations to further workforce development support * Supports successfully increasing enrollment of the bachelor's degree program * Supports expanding participation and streamlining the participatory governance structure of the college	
IV. Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	- Outcomes Assessment	Max 20 Points: 0 points: No outcomes 10 points: Documented Measurable Outcome 20 points: Documented Measurable Outcome tied to SLO/PLO/ILO/OO	
		Total Points (Max 100):	
30-Sep-19			



Non-Permanent Staffing Prioritization Rubric

Operational Request

Fiscal Year 2020-2021

Committee Member		Requested Resource	
Department		Date	
Scoring Area	Related Components	Scoring Rubric	Score
I: Planning Documents	- Program Review(PR)/ Annual Program Assessment (APA)	Max 30 Points:	
	- Action Plan	0 points: No demonstrated need supported by PR/APA	
	- Educational Master Plan/ 3 Year Strategic Plan		
	- Facilities Master Plan	15 points: Demonstrates need from Program by PR/APA	
	- Technology Plan		
	- Human Resources Plan - Other planning documents	30 points: Demonstrates need from PR/APA and linked to Outcomes	
II. Alignment with Annual Operational/ Institutional Goals	- Operational/ Institutional Goals	<p>Max 29 Points: Sum the points for all operational goals that the request supports</p> <p>6 points: Maintaining Health/Safety</p> <p>6 points: Ensuring Compliance</p> <p>4 points: Enhancing Operational Support</p> <p>5 points: EMP Goal #2-Efficient and Effective Use of Resources</p> <p>4 points: Enhancing Community Partnerships</p> <p>4 points: Enhancing Technology Support</p>	
III. Alignment with President's Goals	- President's Goals	<p>Max 21 Points:</p> <p>- 0 points if it does not support any of the goals</p> <p>- 11 points if it supports some of the goals</p> <p>- 21 points if it supports most of the goals</p> <p>*Supports successful preparation for mid-term report and full accreditation process</p> <p>*Supports the Guided Pathways Program</p> <p>*Supports completing facilities master plan build out of Measure AV projects</p> <p>*Supports a fully-integrated system of record continued implementation of all modules</p> <p>* Supports completion of a 10-year educational master plan supported by a 3-year strategic plan</p> <p>* Supports increasing all outcomes on the Student Success Scorecard/Vision for Success</p> <p>* Supports completely integrating class schedules that are sequenced for degree programs and supports student educational planning & completion</p> <p>* Supports completing a three-year integrated planning system that includes Strategic Plan, Facilities, Information Technology, Human Resources staffing, Marketing, Student Equity and Enrollment Management</p> <p>* Supports the new Palmdale Center expansion and Fox Field renovations to further workforce development support</p> <p>* Supports successfully increasing enrollment of the bachelor's degree program</p> <p>* Supports expanding participation and streamlining the participatory governance structure of the college</p>	
IV. Measurable Assessment Outcomes (SLO/PLO/ILO/OO, etc)	- Outcomes Assessment	<p>Max 20 Points:</p> <p>0 points: No outcomes</p> <p>10 points: Documented Measurable Outcome</p> <p>20 points: Documented Measurable Outcome tied to SLO/PLO/ILO/OO</p>	
30-Sep-19		Total Points (Max 100):	

The following is the result of the prioritization process for non-staffing requests. Funds have not been allocated at this time due to the uncertainty of revenues in the 19-20 and 20-21 fiscal years. If funding is available at the time of adopted budget, it will be included in the Exhibit A of the budget narrative.



Master List Report

Fiscal Year: Select a Report Type

Dept/Division	Priority	Description	Amount	Org	Account	Program	Funded	Source	Score
Risk Management	1	Water Lead Sampling for Child Development Center	8000.00	11032	5100	676990			1236
Facilities Services	3	BE WEST ELEVATOR MODERNIZATION	50,000.00	14505	6100	710000			1164
Risk Management	4	Group Dynamics Action-Planning Workshop and Table Top w/ Field Exercise for Incident Command Staff	29500.00	11031	5100	679900			1113
Risk Management	5	Sample airborne exposures of various M&O job tasks	20100.00	11032	5100	676990			1095
Facilities Services	5	ELECTRONIC LOCK UPGRADE	100,000.00	14505	6100	710000			1060
IERP / Library Services	5	CCSSE and SENSE (or similar assessment) Administration for 2021	20,000	11100	5310	660000			1035
Facilities Services	4	NEW BOOM LIFT	80,000.00	14505	6100	710000			1001
Career Technical Education	1	Supplemental funding for Instructional Materials	30000.00	12165	4300	095050			945
Office of Human Resources / Payroll	1	Hourly workers temporary July thru January 2021	38,000.00	11030	2320	673000			936
IERP / Library Services	1	Continue the Collection development of books and other reference printed materials for the Library	100,000	12710	6300	612000			933
IERP / Library Services	3	Library Service Platform (Ex-Libris)	15,000	12710	5300	612000			907
Career Technical Education	3	Supplemental funding for Instructional Materials	25000.00	12155	4300	095050			901
Office of Human Resources / Payroll	2	Facility Changes to department	30000.00	11030	6200	673000			789
IERP / Library Services	2	Renovation and improvement of study rooms for student use along with the circulation desk	100,000	12710	4561	612000			783
Student Life & Services	1	Purchase a new Outreach vehicle to promote the college and to do direct outreach.	26,947.96	13051	6460	645000			733
Health & Safety Sciences	1	Rebuild sub floor in Weight Room	20,000.00	12411	6421	083500			681

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Budget Committee

[Score Requests](#)

Reports

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[Requests by Department](#)



Master List Report

Fiscal Year: Select a Report Type

Dept/Division	Priority	Description	Amount	Org	Account	Program	Funded	Source	Score
Risk Management	2	Quarterly Safety Inspections of all 4 District Locations & Annual Hazardous Materials Inspection	16484.00	11032	5100	676990			1202
Information Technology Services / IMC	1	Nutanix Files - Licensing new file encryption tool for Disaster Recovery	20,000	11150	5310	678000			1182
Information Technology Services / IMC	2	Annual Licensing for Cisco Umbrella	15,000	11150	5310	678000			1179
Facilities Services	2	PARKING LOT REPAIRS	120,000.00	14505	6100	710000			1168
Facilities Services	1	NEW PARKING LOT TICKET MACHINES	22,000.00	14505	6100	710000			1139
Risk Management	3	Emergency Management Training for all new FT employees & all Instructors	11250.00	11031	5100	679900			1098
IERP / Library Services	4	Annual Maintenance for Tableau	4,500	11100	5310	660000			981
Business Services	1	Asset Management System	6,000 - 8,000	14020	5310	677000			940
Business Services	2	Contract Management Software	40,000 - 60,000	14020	5310	677000			920
Career Technical Education	4	Increase in supply budget to cover the cost of new to our industry flammable refrigerants	1000	12155	4300	094600			890
Career Technical Education	2	Sustain Block Grant & Prop Funding from 2018/19 Budget	20,000	12155	4300	095220			693

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¹ *Association of California Community College Administrators, the Association of Chief Business Officials, and the Community College League of California Update on July 2, 2020, 2020-2021 Enacted Budget, July 2, 2020

SECTION 2

***ANTELOPE VALLEY COLLEGE
BUDGET SUMMARY***

2020-2021 Antelope Valley College Adopted Budget

2019-2020 Estimated Actuals

Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unassigned Balance	Reserve	% of Overall Budget
	<i>General Fund</i>									
10	Unrestricted	14,332,545	88,924,082	79,043,892	24,212,735	(6,700,000)	9,880,190	17,512,735	22.2%	39.06%
13 & 14	Restricted	1,878,334	20,371,395	20,931,102	1,318,627		(559,707)			10.34%
21	Bond Interest & Redemption	13,599,065	28,072,115	18,714,892	22,956,288		9,357,223			9.25%
41	Capital Outlay Fund	4,374,078	2,518,446	5,249,248	1,643,276		(2,730,802)			2.59%
42	Revenue Bond Construction	91,850,781	96,670,752	38,377,274	150,144,259		58,293,477			18.96%
51	Enterprise Operations/Auxiliary Services	674,184	630,739	763,630	541,293		(132,891)			0.38%
33	Child Development Center	312,980	806,071	834,163	284,889		(28,091)			0.41%
72	Student Rep	342,718	39,441	11,857	370,302		27,584			0.01%
74	Financial Aid	1,030,858	37,685,000	38,036,118	679,740		(351,118)			18.79%
75	Scholarships & Loan	31,112	422,924	420,956	33,081		1,968			0.21%
Antelope Valley College Estimated Actuals			276,140,965	202,383,133			73,757,832			100.00%

2020-2021 Adopted Budget

Fund	Name	Beginning Balance	Revenue	Expenditures	Ending Balance	Committed/Assigned Reserves	Surplus/Deficit	Unassigned Balance	Reserve	% of Overall Budget
	<i>General Fund</i>									
10	Unrestricted	24,212,735	74,050,818	82,750,761	15,512,793	(600,000)	(8,699,943)	14,912,793	18.0%	30.04%
13 & 14	Restricted	1,318,627	38,539,818	38,461,340	1,397,104		78,478			13.96%
21	Bond Interest & Redemption	22,956,288	11,467,846	19,919,201	14,504,933		(8,451,355)			7.23%
41	Capital Outlay Fund	1,643,276	2,356,282	2,923,068	1,076,491		(566,785)			1.06%
42	Revenue Bond Construction	150,144,259	3,343,497	88,181,535	65,306,220		(84,838,038)			32.01%
51	Enterprise Operations/Auxiliary Services	541,293	871,431	906,958	505,766		(35,527)			0.33%
33	Child Development Center	284,889	887,437	887,437	284,889		0			0.32%
72	Student Rep	370,302	35,837	25,000	381,138		10,837			0.01%
74	Financial Aid	679,740	40,996,581	40,974,974	701,347		21,607			14.87%
75	Scholarships & Loan	33,081	465,218	465,203	33,096		15			0.17%
Antelope Valley College Budget			173,014,766	275,495,477			(102,480,711)			100.00%

SECTION 3

***BUDGET SUMMARY
GENERAL FUND***

ANTELOPE VALLEY COLLEGE

2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND SUMMARY
RESTRICTED AND UNRESTRICTED

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
<i>BEGINNING FUND BALANCE</i>		16,210,879	25,531,362
REVENUE			
8100-8200	Federal	6,432,137	11,481,857
8600-8700	State	91,285,695	88,794,275
8800	Local	11,577,645	12,314,504
Total Revenue		109,295,477	112,590,637
REVENUE PLUS BEGINNING FUND BALANCE		125,506,357	138,121,998
EXPENDITURES			
1100-1400	Academic Salaries	37,259,213	36,809,387
2100-2400	Classified Salaries	22,908,258	23,010,150
3100-3800	Benefits	19,192,889	19,741,131
4100-4700	Supplies	2,975,426	5,016,090
5100-5800	Other Operating Costs	11,410,824	13,055,693
6100-6700	Capital Expenditures	2,390,462	5,420,228
Total Expenditures		96,137,071	103,052,680
7100-7600	Other Outgo	3,837,923	18,159,421
Total Expenditures & Other Outgo		99,974,995	121,212,101
Ending Fund Balance		25,531,362	16,909,897
Surplus/Deficit		9,320,483	(8,621,465)

SECTION 4

***BUDGET DETAIL
GENERAL FUND***

ANTELOPE VALLEY COLLEGE

**2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED**

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
REVENUE			
FEDERAL REVENUE			
8100	Federal Revenue	0	0
8190	Other Federal Revenues	8,000	0
8121	Federal College Work Study	314,826	314,826
8122	FWS FISAP Administration	0	42,248
8123	CARES-Minority Serving Institution (MSI) Title III/V	479,102	156,954
8140	Tanf - Federal (50%)	81,929	78,535
8151	CARES ACT Title IV	3,253,680	6,992,011
8159	PELL Admin. Allowance	18,291	62,050
8160	Veteran's Education	2,775	2,775
8170	Vocation Technical Education	536,526	591,497
8171	CAREER TECH	46,195	46,195
8182	Title V Cooperative	536,785	973,295
8183	Air Force Research Lab	54,045	644,955
8192	COVID-19 Response Block Grant-Fed.	341,580	196,682
8193	Foster Parent Training Program-Fed	39,506	41,513
8194	Child Developmt Training Consortium	13,500	13,500
8201	Title V First Second Experience	397,196	1,024,452
8203	Trio Grant	283,736	275,906
8290	Misc Federal Income	24,465	24,465
TOTAL FEDERAL REVENUE		6,432,137	11,481,857
STATE REVENUE			
8600	State Revenues		
8602	Hunger Free Campus	44,024	77,241
8603	Clery Act	0	0
8604	California Campus Catalyst Fund	142,858	154,940
8605	Financial Aid Technology	109,999	184,156
8606	Mental Health Support	60,633	33,349
8607	Teacher Preparation Program	8,500	8,500
8610	General Apportionments	69,451,270	49,791,540
8611	Basic Skills	469,643	1,054,073
8612	Calif Apprenticeship Initiative	70,045	0
8615	Enrollment Fee Financial Asst.	197,026	195,751
8616	BFAP Administration	573,053	588,051
8618	California College Promise	307,733	1,087,452
8622	Veteran's Resource Center	31,454	114,803
8623	Guided Pathways	25,021	1,552,275
8624	EOPS	928,008	1,040,609
8625	CARE	250,526	314,621
8626	Disabled Student Progr Svcs	1,035,239	998,152
8627	CalWorks	805,338	1,228,375
8628	Student Success & Support (SSSP) Credit	3,831,926	4,383,324
8628	SSSP Non Credit	0	0
8630	Education Protection Account (EPA)	5,646,735	10,923,186
8631	DPSS CalWorks	211,500	211,500
8632	Strong Workforce Development 60% District Share	1,484,856	3,728,239
8637	Strong Workforce Development 40% Region Share	608,074	1,288,491
8634	CTE Data Unlocked Initiative	42,981	0
8635	Nursing Enrollment Grant	24,045	282,947
8638	Student Equity	1,723,690	2,782,557
8640	Tanf - State (50%)	81,929	78,535
8641	Job Developer	114,832	346,234
8644	Quality Improvement Grant	8,030	7,000
8646	Classified Professional Development	0	50,763
8647	Rapid Rehousing	31,546	1,392,000
8649	Air Quality Management District	37,120	0
8655	Instructional Block Grant	28,656	323,268
8657	Staff Diversity	0	150,000
8660	Interest	358,506	204,056
8663	Foster Parent Training Program	60,385	65,617
8668	CA Prison Incarcerated Students	12,646	0
8682	State Lottery Proceeds-Prop 20	63,699	1,091,548
8670	State Tax Subventions	31,105	31,105
8681	State Lottery Proceeds - Reg	1,779,695	1,779,695
8685	Mandated Cost Reimbursement	0	0
8685/8686	Mandated Cost Reimbursement	324,468	324,468
8690	Other State Income	2,508	0
8691	Adjunct Faculty Parity	265,130	265,130
8692	Adjunct Office Hours	0	0
8693	Adjunct Health Costs	1,262	0
8694	Covid Block Grant Federal State	0	660,723
TOTAL STATE REVENUE		91,285,695	88,794,275

ANTELOPE VALLEY COLLEGE

2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
8811	Tax Allocation, Secured Roll	6,933,657	6,333,333
8812	Tax Allocation, Supp. Roll	167,311	144,702
8813	Tax Allocation, Unsecured Roll	202,999	293,780
8816	Prior Years Taxes	-28,148	102,870
8817	Eraf	0	0
8818	Delinq Taxes (Redevelop Apport. Offset)	42,413	53,301
8819	AB1290 (Redevelopment Apport. Offset)	595,145	485,452
8822	CCC Foundation Hunger Free	18,530	0
8838	Student Bad Deb Write Off Contra Acct.	0	0
8839	Final Student Write Off Contra Acct.	-37,173	0
8850	AVC Facilities Rental	12,100	10,000
8833/8836	Instr Contracts, Yosemite Ccd & CCE	0	0
8851	CSUB Facilities Rental	10,000	10,000
8855	Child and Family Education	0	0
8860	Interest and Investment Income	0	100,000
8868	Bachelor's Degree Pilot Program Tuition	59,472	50,000
8872	Community Service & CCD Classes	82,029	105,240
8874	Enrollment	2,516,935	2,514,718
8876	Student Health Services	0	1,404,866
8877	Instructional/Lab Fees	44,849	44,849
8879	Transcript Charges	901	901
8880	Nonresident Tuition	551,619	551,619
8881	Parking Services-Public Transp (now fund 12)	248,823	0
8885	Other Student Fees-Charges	2,250	0
8887	Audit Refunds/Challenges	11,209	11,209
8889	Library Book Fines	3,603	3,603
8890	Other Local Revenues	48,641	21,569
8893	Other Local Revenue Contracts	41,552	41,552
8894	Royalty Revenue	0	0
8896	Cash In Bank	17,988	0
8898	Events Local Revenue	30,941	30,941
	TOTAL LOCAL REVENUE	11,577,645	12,314,504
	GRAND TOTAL REVENUE	109,295,477	112,590,637

ANTELOPE VALLEY COLLEGE

**2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED**

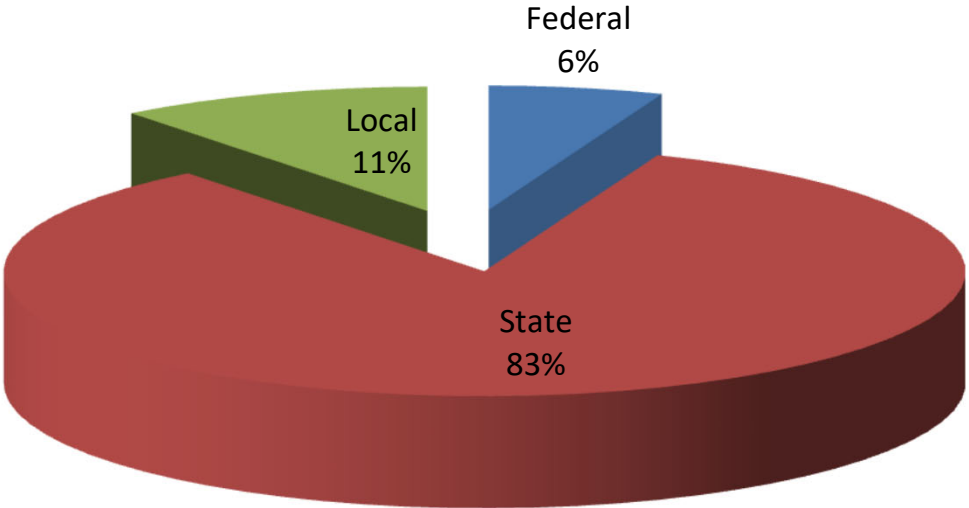
		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
EXPENDITURES			
1000	ACADEMIC SALARIES		
1100	Instructor Salaries	15,453,790	16,036,736
1200	Non Instructional Academic Salaries	6,046,482	5,886,031
1300	Adjunct, Teaching	13,942,364	13,997,690
1400	Other, Non-teaching	1,816,578	888,930
	TOTAL ACADEMIC SALARIES	37,259,213	36,809,387
2000	CLASSIFIED SALARIES		
2100	Regular, Non-Instr.	18,253,167	18,206,788
2200	Regular, Instr. Aides	1,102,796	1,183,603
2300	Hourly, Non-Instr.	3,382,578	3,254,834
2400	Hrly, Instr. Aides	169,717	364,926
	TOTAL CLASSIFIED SALARIES	22,908,258	23,010,150
3000	EMPLOYEE BENEFITS		
3100	State Teachers Ret.	4,664,460	4,932,233
3200	PERS	3,777,571	4,086,705
3300	OASDI	2,214,689	2,015,539
3400	Health & Welfare	7,605,013	7,772,394
3500	Unemployment Ins.	57,672	58,325
3600	Workers' Comp.	873,482	875,935
3800	Alternative Retirement Plan	0	0
	TOTAL EMPLOYEE BENEFITS	19,192,889	19,741,131
4000	SUPPLIES		
4100	Textbooks	20,606	48,050
4200	Books & Other Reference Mat'l	11,068	0
4300	Instructional Materials & Supplies	1,445,651	2,346,904
4400	Software	3,867	5,750
4500	Non-Instructional Supplies/Equip	1,459,531	2,569,815
4600	Transportation Supplies	34,703	45,571
4700	Food Supplies	0	0
	TOTAL SUPPLIES	2,975,426	5,016,090

ANTELOPE VALLEY COLLEGE

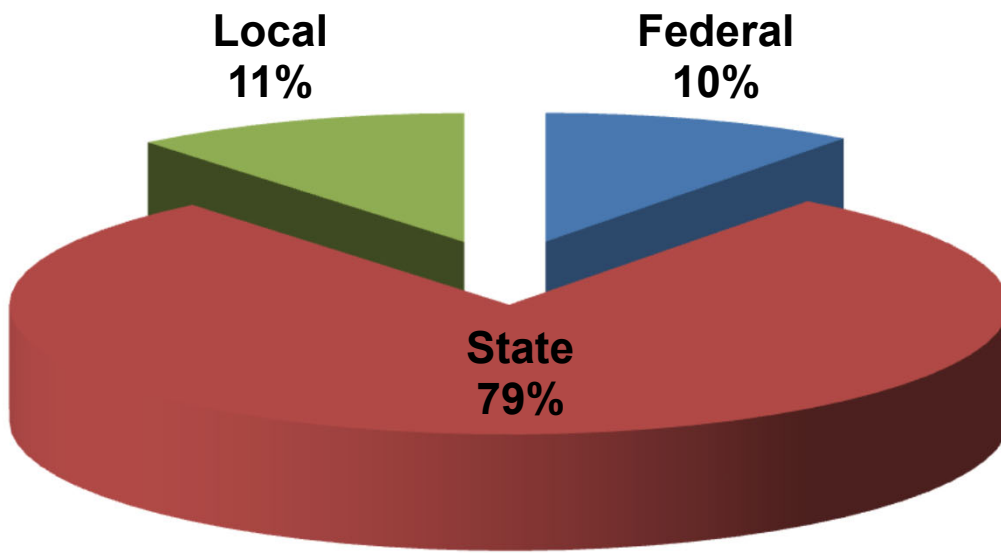
**2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND DETAIL
RESTRICTED AND UNRESTRICTED**

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
EXPENDITURES			
5000	OTHER OPERATING EXP		
5100	Consultants	1,499,597	2,405,869
5200	Conferences & Travel	506,521	903,528
5300	Dues & Memberships	1,672,812	1,706,384
5400	Insurance	736,204	765,240
5500	Utilities	1,842,660	2,069,310
5600	Rentals & Repairs	977,587	1,435,070
5700	Legal, Audit, Elections	581,873	579,115
5800	Other Services, Misc.	3,593,569	3,191,178
5900	Other Support	0	0
	TOTAL OTHER OPER EXP	11,410,824	13,055,693
6000 CAPITAL OUTLAY			
6100	Site Improvement	33,845	30,000
6200	Building & Improvements	943,373	1,962,436
6300	Library Books	202,908	201,731
6400	Equipment	1,078,254	3,226,061
6420	Replacement Equipment	132,081	0
	TOTAL CAPITAL OUTLAY	2,390,462	5,420,228
7000 OTHER OUTGO			
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	591,087	0
7400	Other Transfers	-343,185	793,465
7500	Student Grants & Payments	3,296,613	2,259,688
7600	Payments for Students	293,408	183,366
7900	Reserve for Expenditures	0	14,922,902
	TOTAL OTHER OUTGO	3,837,923	18,159,421
GRAND TOTAL EXPENDITURES		99,974,995	121,212,101
Surplus/Deficit		9,320,483	(8,621,465)

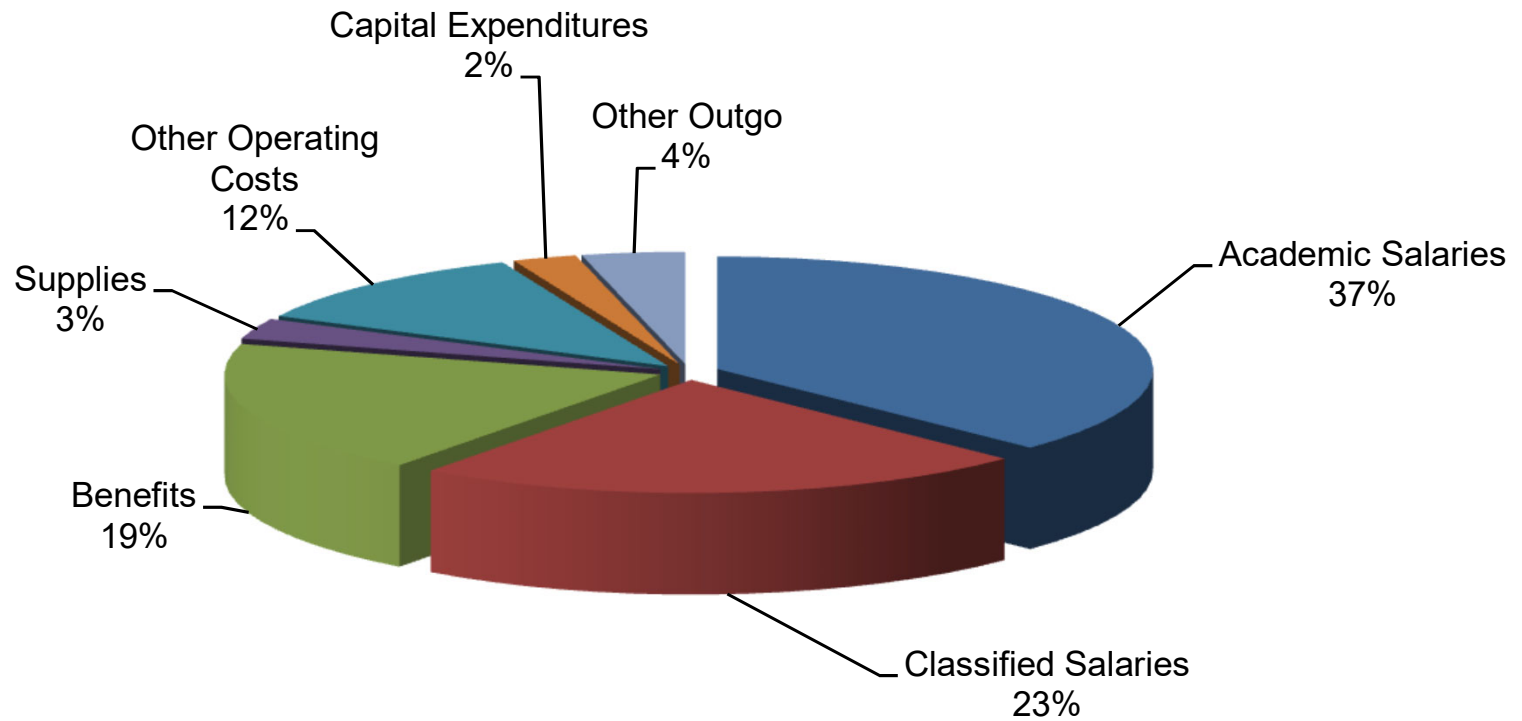
**ANTELOPE VALLEY COLLEGE
GENERAL FUND REVENUE
ESTIMATED ACTUALS 2019-2020**



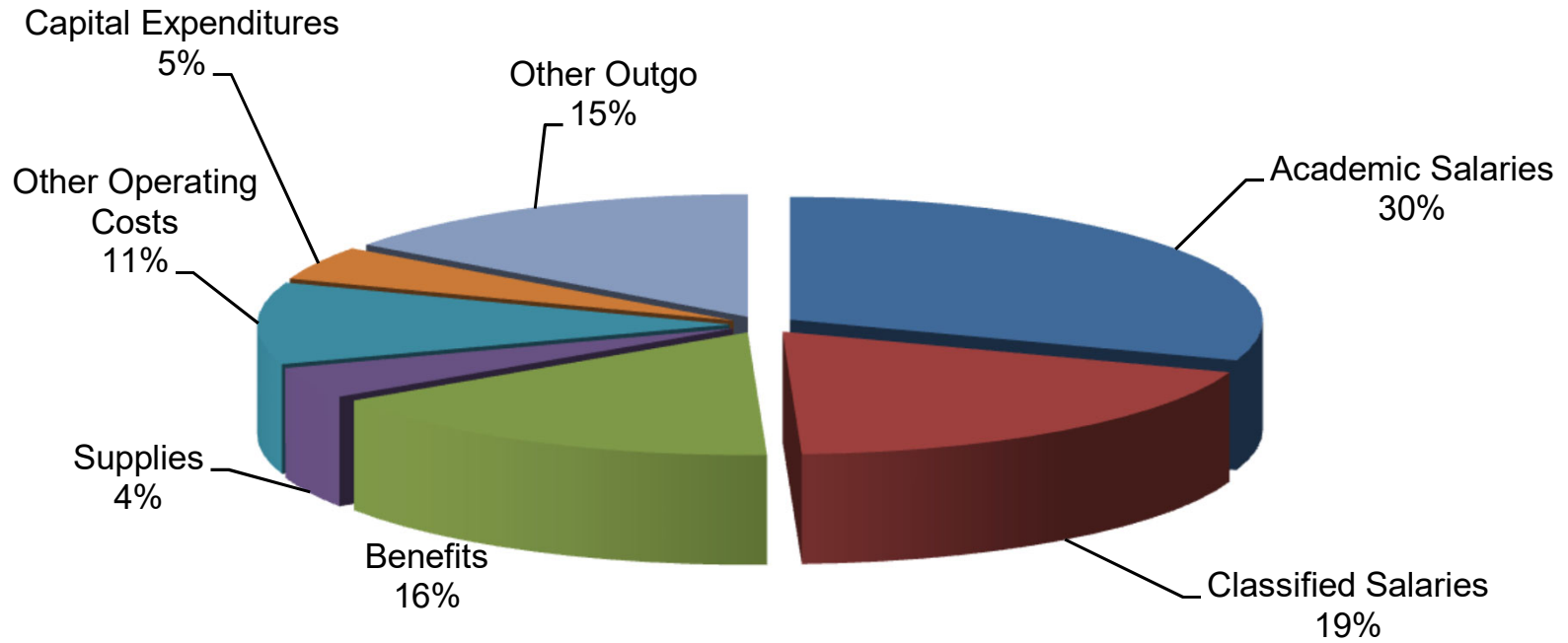
**ANTELOPE VALLEY COLLEGE
GENERAL FUND REVENUE
ADOPTED BUDGET 2020-2021**



**ANTELOPE VALLEY COLLEGE
GENERAL FUND EXPENDITURES
ESTIMATED ACTUALS 2019-2020**



**ANTELOPE VALLEY COLLEGE
GENERAL FUND EXPENDITURES
ADOPTED BUDGET
2020-2021**



SECTION 5

***BUDGET SUMMARY
GENERAL FUND-UNRESTRICTED***

ANTELOPE VALLEY COLLEGE
2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED SUMMARY

2019-2020 Estimated Actuals	2020-2021 Adopted Budget 10% State Revenue Reduction
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BEGINNING FUND BALANCE	14,332,545	24,212,735
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REVENUE

8100-8200	Federal	35,240	27,240
8600-8700	State	77,706,229	63,319,180
8800	Local	11,182,614	10,704,399

Total Revenue	88,924,082	74,050,818
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REVENUE PLUS BEGINNING FUND BALANCE	103,256,628	98,263,554
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EXPENDITURES

1100-1400	Academic Salaries	33,940,281	34,814,060
2100-2400	Classified Salaries	17,420,602	18,357,203
3100-3800	Employee Benefits	16,734,560	17,583,171
4100-4700	Supplies	937,869	1,205,637
5100-5800	Other Operating Costs	9,507,760	10,094,349
6100-6700	Capital Expenditures	410,610	286,189

Total Expenditures	78,951,682	82,340,608
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7100-7600	Other Outgo	92,210	410,153
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Total Expenditures & Other Outgo	79,043,892	82,750,761
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Total Ending Fund Balance	24,212,735	15,512,793
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Surplus/(Deficit)	9,880,190	-8,699,943
Assigned Aside for Categorical Salaries + Benes	-500,000	-500,000
Reserved for OPEB Trust/Cash flow deferrals	-6,200,000	0
Assigned for Emergency Reserve Up to 3% Goal (Per AP 6305)	0	-100,000
Reserved for Pension Stabilization (Per BP 6250)	0	0
Unassigned Ending Fund Balance	17,512,735	14,912,793

Reserve % (Per BP 6200) 12% min/15% goal	22.2%	18.0%
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SECTION 6

***BUDGET DETAIL
GENERAL FUND-UNRESTRICTED***

ANTELOPE VALLEY COLLEGE
2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED DETAIL

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget 10% State Revenue Reduction
UNASSIGNED BEGINNING FUND BALANCE		14,332,545	24,212,735
REVENUE			
FEDERAL REVENUE			
8160	Veteran's Education	2,775	2,775
8190	Other Federal Revenues	8,000	0
8290	Misc Federal Income	24,465	24,465
TOTAL FEDERAL REVENUE		35,240	27,240
STATE REVENUE			
8600	State Revenues	0	0
8610	Prior Year Recalculation	7,567,924	0
8610	General Apportionments	61,883,346	49,791,540
8630	Education Protection Account (EPA)	5,646,735	10,923,186
8660	Interest	204,056	204,056
8670	State Tax Subventions	31,105	31,105
8681	State Lottery Proceeds - Reg	1,779,695	1,779,695
8685/8686	Mandated Cost Reimbursement	324,468	324,468
8690	Other State Income	2,508	0
8691	Adjunct Faculty Parity	265,130	265,130
8692	Adjunct Office Hours	0	0
8693	Adjunct Health Costs	1,262	0
TOTAL STATE REVENUE		77,706,229	63,319,180
LOCAL REVENUE			
8811	Tax Allocation, Secured Roll	6,933,657	6,333,333
8812	Tax Allocation, Supp. Roll	167,311	144,702
8813	Tax Allocation, Unsecured Roll	202,999	293,780
8816	Prior Years Taxes	-28,148	102,870
8817	Eraf	0	0
8818	Delinq Taxes (Redevelop Apport. Offset)	42,413	53,301
8819	AB1290 (Redevelopment Apport. Offset)	595,145	485,452
8838	Student Bad Deb Write Off Contra Acct.	0	0
8839	Final Student Write Off Contra Acct.	-37,173	0
8850	AVC Facilities Rental	12,100	10,000
8851	CSUB Facilities Rental	10,000	10,000
8860	Interest and Investment Income	0	0
8868	Bachelor's Degree Pilot Program Tuition	59,472	50,000
8874	Enrollment	2,516,935	2,514,718
8877	Instructional/Lab Fees	44,849	44,849
8879	Transcript Charges	901	901
8880	Nonresident Tuition	551,619	551,619
8881	Parking Services-Public Transp (now fund 12)	0	0
8885	Other Student Fees-Charges	2,250	0
8887	Audit Refunds/Challenges	11,209	11,209
8889	Library Book Fines	3,603	3,603
8890	Other Local Revenues	21,569	21,569
8893	Other Local Revenue Contracts	41,552	41,552
8894	Royalty Revenue	0	0
8896	Cash In Bank	-591	0
8898	Events Local Revenue	30,941	30,941
TOTAL LOCAL REVENUE		11,182,614	10,704,399
GRAND TOTAL REVENUE		88,924,082	74,050,818
REVENUE PLUS BEGINNING FUND BALANCE		103,256,628	98,263,554

ANTELOPE VALLEY COLLEGE
2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED DETAIL

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget 10% State Revenue Reduction
EXPENDITURES			
1000	ACADEMIC SALARIES		
1100	Instructor Salaries	15,332,833	15,984,494
1210/1220/1230	Educational Administrators	2,753,945	2,788,099
1240/50/56	Counselors/Librarians	1,793,534	1,840,898
1300	Adjunct, Teaching	13,586,788	13,722,656
1400	Other, Non-teaching	473,181	477,913
TOTAL ACADEMIC SALARIES		33,940,281	34,814,060
2000	CLASSIFIED SALARIES		
2100	Regular, Non-Instr.	10,288,680	10,542,077
2150/2180	CMS/Classified Administrators	4,537,098	4,687,654
2200	Regular, Instr. Aides	1,035,347	1,115,977
2300	Hourly, Non-Instr.	1,478,997	1,856,331
2400	Hrly, Instr. Aides	80,481	155,164
TOTAL CLASSIFIED SALARIES		17,420,602	18,357,203
3000	EMPLOYEE BENEFITS		
3100	State Teachers Ret.	4,268,470	4,565,487
3200	PERS	3,157,987	3,471,425
3300	OASDI	1,877,516	1,755,251
3400	Health & Welfare	6,630,428	6,944,861
3500	Unemployment Ins.	54,178	53,171
3600	Workers' Comp.	745,980	792,976
3800	Alternative Retirement Plan	0	0
TOTAL EMPLOYEE BENEFITS		16,734,560	17,583,171
4000	SUPPLIES		
4100	Textbooks	0	0
4200	Books & Other Reference Mat'l	0	0
4300	Instructional Materials & Supplies	37,988	74,864
4400	Software	2,067	750
4500	Non-Instructional Supplies/Equip	863,111	1,084,452
4600	Transportation Supplies	34,703	45,571
4700	Food Supplies	0	0
TOTAL SUPPLIES		937,869	1,205,637
5000	OTHER OPERATING EXP		
5100	Consultants	687,184	851,812
5200	Conferences & Travel	183,135	257,029
5300	Dues & Memberships	1,259,980	1,448,377
5400	Insurance	716,092	745,128
5500	Utilities	1,836,598	2,014,229
5600	Rentals & Repairs	917,640	1,125,356
5700	Legal, Audit, Elections	579,090	579,115
5800	Other Services, Misc.	3,328,040	3,073,303
TOTAL OTHER OPER EXP		9,507,760	10,094,349
6000	CAPITAL OUTLAY		
6100	Site Improvement	-2,882	30,000
6200	Building & Improvements	37,236	0
6300	Library Books	176,731	176,731
6400	Equipment	124,827	79,458
6420	Equipment Replacement	74,698	0
TOTAL CAPITAL OUTLAY		410,610	286,189

ANTELOPE VALLEY COLLEGE
2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND
UNRESTRICTED DETAIL

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget 10% State Revenue Reduction
EXPENDITURES			
7000	OTHER OUTGO		
7000	Other Outgo	0	0
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	591,087	591,087
7400	Other Transfers	-498,877	-180,934
7500	Student Grants & Payments	0	0
7600	Payments for Students	0	0
7900	Reserve for Expenditures	0	0
TOTAL OTHER OUTGO		92,210	410,153
GRAND TOTAL EXPENDITURES		79,043,892	82,750,761

<i>Total Ending Fund Balance</i>	24,212,735	15,512,793
<i>Surplus/(Deficit)</i>	9,880,190	(8,699,943)
<i>Assigned Aside for Categorical Salaries + Benes</i>	<i>(500,000)</i>	<i>(500,000)</i>
<i>Reserved for OPEB Trust/Cash flow deferrals</i>	<i>(6,200,000)</i>	-
<i>Assigned for Emergency Reserve Up to 3% Goal (Per AP 6305)</i>	-	<i>(100,000)</i>
<i>Reserved for Pension Stabilization (Per BP 6250)</i>	-	-
<i>Unassigned Ending Fund Balance</i>	17,512,735	14,912,793
 Reserve % (Per BP 6200) 12% min/15% goal	22.2%	18.0%

SECTION 7

***BUDGET SUMMARY
GENERAL FUND-RESTRICTED***

ANTELOPE VALLEY COLLEGE

2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND RESTRICTED SUMMARY

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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<i>BEGINNING FUND BALANCE</i>	1,878,334	1,318,627
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REVENUE

8100-8200	Federal	6,396,897	11,454,618
8600-8700	State	13,579,466	25,475,095
8800	Local	<u>395,032</u>	<u>1,610,106</u>

Total Revenue

	20,371,395	38,539,818
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REVENUE PLUS BEGINNING FUND BALANCE

	22,249,729	39,858,445
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EXPENDITURES

1100-1400	Academic Salaries	3,318,932	1,995,327
2100-2400	Classified Salaries	5,487,656	4,652,948
3100-3800	Employee Benefits	2,458,329	2,157,961
4100-4700	Supplies	2,037,557	3,810,454
5100-5800	Other Operating Costs	1,903,064	2,961,344
6100-6700	Capital Expenditures	1,979,851	5,134,039

Total Expenditures

	17,185,389	20,712,072
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7100-7600	Other Outgo	3,745,713	17,749,268
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Total Expenditures & Other Outgo

	20,931,102	38,461,340
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Ending Fund Balance

	1,318,627	1,397,104
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Surplus/Deficit

	(559,707)	78,478
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SECTION 8

***BUDGET DETAIL
GENERAL FUND-RESTRICTED***

ANTELOPE VALLEY COLLEGE

**2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND
RESTRICTED DETAIL**

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
BEGINNING FUND BALANCE		1,878,334	1,318,627
FEDERAL REVENUE			
8100	Federal Revenue	0	0
8121	Federal College Work Study	314,826	314,826
8122	FWS FISAP Administration	0	42,248
8123	CARES-Minority Serving Institution (MSI) Title III/V	479,102	156,954
8140	Tanf - Federal (50%)	81,929	78,535
8151	CARES ACT Title IV	3,253,680	6,992,011
8159	PELL Admin. Allowance	18,291	62,050
8170	Vocation Technical Education	536,526	591,497
8171	CAREER TECH	46,195	46,195
8182	Title V Coop	536,785	973,295
8183	Air Force Research Lab	54,045	644,955
8192	COVID-19 Response Block Grant-Fed.	341,580	196,682
8193	Foster Parent Training Program-Fed	39,506	41,513
8194	Child Developmt Training Consortium	13,500	13,500
8201	Title V First Second Experience	397,196	1,024,452
8203	Trio Grant	283,736	275,906
8290	Misc Federal Income	0	0
TOTAL FEDERAL REVENUE		6,396,897	11,454,618
STATE REVENUE			
8602	Hunger Free Campus	44,024	77,241
8603	Clery Act	0	0
8604	California Campus Catalyst Fund	142,858	154,940
8605	Financial Aid Technology	109,999	184,156
8606	Mental Health Support	60,633	33,349
8607	Teacher Preparation Program	8,500	8,500
8611	Basic Skills	469,643	1,054,073
8612	Calif Apprenticeship Initiative	70,045	0
8615	Enrollment Fee Financial Asst.	197,026	195,751
8616	BFAP Administration	573,053	588,051
8618	California College Promise	307,733	1,087,452
8622	Veteran's Resource Center	31,454	114,803
8623	Guided Pathways	25,021	1,552,275
8624	EOPS	928,008	1,040,609
8625	CARE	250,526	314,621
8626	Disabled Student Progr Svcs	1,035,239	998,152
8627	CalWorks	805,338	1,228,375
8628	Student Success & Support (SSSP) Credit	3,831,926	4,383,324
8628	SSSP Non Credit	0	0
8631	DPSS CalWorks	211,500	211,500
8632	Strong Workforce Development 60% District Share	1,484,856	3,728,239
8634	CTE Data Unlocked Initiative	42,981	0
8635	Nursing Enrollment	24,045	282,947
8637	Strong Workforce Development 40% Region Share	608,074	1,288,491
8638	Student Equity	1,723,690	2,782,557
8640	Tanf - State (50%)	81,929	78,535
8641	Job Developer	114,832	346,234
8644	Quality Improvement Grant	8,030	7,000
8646	Classified Professional Development	0	50,763
8647	Rapid Rehousing	31,546	1,392,000
8649	Air Quality Management District	37,120	0
8655	Instructional Block Grant	28,656	323,268
8657	Staff Diversity	0	150,000
8660	Interest	154,450	0
8663	Foster Parent Training Program	60,385	65,617
8668	CA Prison Incarcerated Students	12,646	0
8682	State Lottery Proceeds-Prop 20	63,699	1,091,548
8685	Mandated Cost Reimbursement	0	0
8690	Other State Revenues	0	0
8694	Covid Block Grant Federal State	0	660,723
TOTAL STATE REVENUE		13,579,466	25,475,095

ANTELOPE VALLEY COLLEGE

2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND
RESTRICTED DETAIL

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
LOCAL REVENUE			
8822	CCC Foundation Hunger Free	18,530	0
8833/8836	Instr Contracts, Yosemite Ccd & CCE	0	0
8855	Child and Family Education	0	0
8860	Interest and Investment Income	0	100,000
8872	Community Service & CCD Classes	82,029	105,240
8876	Student Health Services	0	1,404,866
8881	Parking	248,823	0
8890	Other Local Revenues	27,071	0
8896	OTHR LCL REVENUE/CASH IN BANK	18,578	0
TOTAL LOCAL REVENUE		395,032	1,610,106
GRAND TOTAL REVENUE		20,371,395	38,539,818
REVENUE PLUS BEGINNING FUND BALANCE		22,249,729	39,858,445

EXPENDITURES			
1000 ACADEMIC SALARIES			
1100	Teachers Salaries	120,957	52,242
1200	Educational Administrators	1,499,003	1,257,034
1300	Adjunct, Teaching	355,575	275,034
1400	Other, Non-teaching	1,343,397	411,017
TOTAL ACADEMIC SALARIES		3,318,932	1,995,327
2000 CLASSIFIED SALARIES			
2100	Regular, Non-Instr.	3,427,389	2,977,057
2200	Regular, Instr. Aides	67,449	67,626
2300	Hourly, Non-Instr.	1,903,581	1,398,503
2400	Hrly, Instr. Aides	89,237	209,762
TOTAL CLASSIFIED SALARIES		5,487,656	4,652,948
3000 EMPLOYEE BENEFITS			
3100	State Teachers Ret.	395,990	366,747
3200	PERS	619,584	615,280
3300	OASDI	337,173	260,288
3400	Health & Welfare	974,585	827,534
3500	Unemployment Ins.	3,494	5,153
3600	Workers' Comp.	127,502	82,959
3800	Alternative Retirement Plan	0	0
TOTAL EMPLOYEE BENEFITS		2,458,329	2,157,961
4000 SUPPLIES			
4100	Textbooks	20,606	48,050
4200	Books & Other Reference Mat'l	11,068	0
4300	Instructional Materials & Supplies	1,407,663	2,272,041
4400	Software	1,800	5,000
4500	Non-Instructional Supplies/Equip	596,420	1,485,363
4600	Transportation Supplies	0	0
4700	Food Supplies	0	0
TOTAL SUPPLIES		2,037,557	3,810,454

ANTELOPE VALLEY COLLEGE

**2020-2021 ADOPTED BUDGET SUMMARY-GENERAL FUND
RESTRICTED DETAIL**

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
EXPENDITURES			
5000	OTHER OPERATING EXP		
5100	Consultants	812,413	1,554,057
5200	Conferences & Travel	323,385	646,500
5300	Dues & Memberships	412,832	258,007
5400	Insurance	20,112	20,112
5500	Utilities	6,063	55,081
5600	Rentals & Repairs	59,946	309,714
5700	Legal, Audit, Elections	2,783	0
5800	Other Services, Misc.	265,530	117,875
5804	Borrowing Interest Expense	0	0
5900	Other Support	0	0
TOTAL OTHER OPER EXP		1,903,064	2,961,344
6000	CAPITAL OUTLAY		
6100	Site Improvement	36,727	0
6200	Building & Improvements	906,137	1,962,436
6300	Library Books	26,177	25,000
6400	Equipment	953,426	3,146,603
6420	Equipment Replacement	57,384	0
TOTAL CAPITAL OUTLAY		1,979,851	5,134,039
7000	OTHER OUTGO		
7000	Other Outgo	0	0
7100	Debt Retirement	0	0
7310	Interfund Transfers Out	0	0
7400	Other Transfers	155,692	202,378
7500	Student Grants & Payments	3,296,613	2,440,622
7600	Payments for Students	293,408	183,366
7900	Reserve for Expenditures	0	14,922,902
TOTAL OTHER OUTGO		3,745,713	17,749,268
GRAND TOTAL EXPENDITURES		20,931,102	38,461,340
Ending Fund Balance		1,318,627	1,397,104
Surplus/Deficit		(559,707)	78,478

SECTION 9

CAPITAL OUTLAY PROJECT FUNDS

ANTELOPE VALLEY COLLEGE

FUND 41.0: CAPITAL OUTLAY PROJECTS FUND
 (Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)
ADOPTED BUDGET
 2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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Beginning Fund Balance	4,374,078	1,643,276
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REVENUE

8652	State Scheduled Maintenance	84,228	0
8660	Interest	36,855	36,855
8686	Mandated Costs 1X	0	0
8818	Pentalty, Interest & Deliq Taxes	46,877	0
8867	Non Resident Cap X Fee	41,670	41,670
8890	Other Local Revenues	31,058	0
8891	Lancaster Redevelopment	1,530,198	1,530,198
8892	Palmdale Redevelopment	747,559	747,559

Total Revenue	2,518,446	2,356,282
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Total Beginning Balance and Revenue	6,892,524	3,999,558
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EXPENDITURES

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	66,375	0
5100-5800	Other Operating Costs	2,306,555	1,300,000
6100-6700	Capital Expenditures	2,876,319	1,623,068

Total Expenditures	5,249,248	2,923,068
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7100-7600	Other Outgo	0	0
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Total Expenditures & Other Outgo	5,249,248	2,923,068
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Ending Fund Balance	1,643,276	1,076,491
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ANTELOPE VALLEY COLLEGE

FUND 41.0: CAPITAL OUTLAY PROJECTS FUND
(Includes Scheduled Maintenance, Redevelopment Prop 39 Energy)

ADOPTED BUDGET
2020-2021

DETAIL OF PROJECTS

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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Beginning Balance	4,374,078	1,643,276
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REVENUE

8652	State Scheduled Maintenance	84,228	0
8660	Interest	36,855	36,855
8686	Mandated Costs 1X	0	0
8818	Pentalty, Interest & Deliq Taxes	46,877	0
8867	Non Resident Cap X Fee	41,670	41,670
8890	Other Local Revenues	31,058	0
8891	Lancaster Redevelopment	1,530,198	1,530,198
8892	Palmdale Redevelopment	747,559	747,559

Total Revenue	2,518,446	2,356,282
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Total Beginning Balance and Revenue	6,892,524	3,999,558
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EXPENDITURES Fund 41

FUNDING SOURCE

Foxfield Renovations	966,240	130,021	Lancaster Land Sale Proceeds
Foxfield Renovations	1,137,078	38,638	Lancaster Redevelopment
Prop 39 Year 5 energy projects	31,978	0	State Prop 39 Energy
Business Services Enterprise System	124,178	57,673	Lancaster Redevelopment
Information Technology Enterprise System	22,849	82,151	Lancaster Redevelopment
Human Resources Enterprise System	0	0	Lancaster Redevelopment
Palmdale Facility Expansion	884,551	615,449	Lancaster Redevelopment
Palmdale Facility Rental	622,184	273,735	Lancaster Redevelopment
Palmdale Facility Rental	616,538	1,026,265	Palmdale Redevelopment
Small Capital Projects	36,224	51,636	Lancaster Redevelopment
Baseball Facility	30,415	0	Lancaster Redevelopment
AT&T Baseball Stadium	31,058	28,942	Lancaster Redevelopment
Fox Field Hangar Improvements	0	475,000	Lancaster Redevelopment
APL Flooring Replacement	30,063	34,685	Lancaster Redevelopment
Palmdale Property Survey & Maintenance	23,196	76,648	Lancaster Redevelopment
Waste Recycling Center	248,241	15,830	15-16 Scheduled Maintenance
APL Flooring Replacement	0	4,795	15-16 Scheduled Maintenance
Campus Flooring Replacement Phase 2	2,794	518	15-16 Scheduled Maintenance
Campus Flooring Replacement Phase 2	22,144	0	16-17 Scheduled Maintenance
Ext Door Hardware Rpr/Rplce	60,629	0	16-17 Scheduled Maintenance
ADA Campus Wide Improvement 19003	44,588	0	16-17 Scheduled Maintenance
ADA Campus Wide Improvements 18009	99,687	1,696	17-18 Scheduled Maintenance
APL Flooring Replacement	1,996	1,114	17-18 Scheduled Maintenance
Campus Flooring Replacement 18008	2,762	0	17-18 Scheduled Maintenance
Lighting Upgrade Campus Wide 18006	1,243	0	17-18 Scheduled Maintenance
Campus Flooring Replacement Phase 2	18,018	1,020	17-18 Scheduled Maintenance
ADA Campus Wide Improvement 19-003	62,119	3,556	18-19 Scheduled Maintenance
HVAC Mechanical Upgrade 19-004	88,503	1,476	18-19 Scheduled Maintenance
APL Flooring Replacement	876	966	18-19 Scheduled Maintenance
APL Flooring Replacement	39,098	1,253	19-20 Scheduled Maintenance

Total Expenditures	5,249,248	2,923,068
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Ending Fund Balance	1,643,276	1,076,491
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ANTELOPE VALLEY COLLEGE

FUND 42.0: REVENUE BOND CONSTRUCTION
(Includes Measure AV and Lease Revenue Bonds)
ADOPTED BUDGET
2020-2021

Fund 42		<table border="1"> <tr> <td>2019-2020</td> <td>2020-2021</td> </tr> <tr> <td>Estimated</td> <td>Adopted</td> </tr> <tr> <td>Actuals</td> <td>Budget</td> </tr> </table>		2019-2020	2020-2021	Estimated	Adopted	Actuals	Budget
		2019-2020	2020-2021						
Estimated	Adopted								
Actuals	Budget								
<i>Beginning Fund Balance</i>		91,850,781	150,144,259						
<i>REVENUE</i>									
8660	Interest	1,736,516	2,843,497						
8860	Measure AV Endowment Interest	135,833	500,000						
8897	Lease Revenue Bonds	0	0						
8941	Proceeds from Sale of G.O Bond	94,798,402	0						
8900	Other Financing Sources	0	0						
<u>Total Revenue</u>		96,670,752	3,343,497						
<u>Total Beginning Balance and Revenue</u>		188,521,533	153,487,756						
<i>EXPENDITURES</i>									
1100-1400	Academic Salaries	0	0						
2100-2400	Classified Salaries	322,069	381,824						
3100-3800	Employee Benefits	156,057	140,545						
4100-4700	Supplies	610,009	1,300,691						
5100-5800	Other Operating Costs	452,267	517,453						
6100-6700	Capital Expenditures	36,836,872	85,841,022						
<u>Total Expenditures</u>		38,377,274	88,181,535						
7100-7600	Other Outgo	0	0						
<u>Total Expenditures & Other Outgo</u>		38,377,274	88,181,535						
<i>Ending Fund Balance</i>		150,144,259	65,306,220						

ANTELOPE VALLEY COLLEGE

FUND 42.0: REVENUE BOND CONSTRUCTION
(Includes Measure AV and Lease Revenue Bonds)
ADOPTED BUDGET
2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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Beginning Balance	91,850,781	150,144,259
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REVENUE

8660 Interest	1,736,516	2,843,497
8860 Measure AV Endowment Interest	135,833	500,000
8897 Lease Revenue Bonds	0	0
8941 Proceeds from Sale of G.O Bond	94,798,402	0
8900 Other Financing Sources	0	0

Total Revenue	96,670,752	3,343,497
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Total Beginning Balance and Revenue	188,521,533	153,487,756
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EXPENDITURES Fund 42

ITS Projects	1,034,255	\$ 1,300,691
Planning & Coordination:Bus Services	227,855	\$ 244,033
Planning & Coordination:Facilities	259,885	\$ 278,336
General Conditions & Logistics	523,484	\$ 976,516
Campus Infrastructure-Phase I	11,413,180	\$ 8,477,498
Phase I Swing Space	804,240	\$ 221,424
Phase 2 Swing Space	91,208	\$ 127,702
Academic Commons/Sage Hall	8,840,761	\$ 15,336,501
Career Tech Ed Bldg & T503/504 Relocat/Discovery Lab	3,268,456	\$ 18,096,027
Student Services Building	3,372,858	\$ 28,445,722
J-12/30th Main Entrance	176,434	\$ 2,021,094
Campus Security/Pavillion	4,156,157	\$ 3,941,189
Student Ctr Bldg/The Commons	645,904	\$ 919,216
Gym Weight Room Mod.	0	\$ 856,080
Cedar Hall	785,703	\$ 1,698,358
Modular Field House/Marauder Complex	2,776,893	\$ 5,241,150

Total Expenditures	38,377,274	88,181,535
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Ending Fund Balance	150,144,259	65,306,220
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ANTELOPE VALLEY COLLEGE

BOND INTEREST AND REDEMPTION FUND
ADOPTED BUDGET
2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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<i>Beginning Fund Balance</i>	13,599,065	22,956,288
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REVENUE

8600	State Revenue	144,113	0
8800	Local Revenue	27,928,002	11,467,846

<u>Total Revenue</u>	28,072,115	11,467,846
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<u>Total Beginning Balance and Revenue</u>	41,671,180	34,424,134
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EXPENDITURES

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	0	0
6100-6700	Capital Expenditures	0	0

<u>Total Expenditures</u>	0	0
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7100-7600	Other Outgo	18,714,892	19,919,201
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<u>Total Expenditures & Other Outgo</u>	18,714,892	19,919,201
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<i>Ending Fund Balance</i>	22,956,288	14,504,933
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SECTION 10

***ENTERPRISE
OPERATIONS/AUXILIARY SERVICES***

ANTELOPE VALLEY COLLEGE

ENTERPRISE OPERATIONS/AUXILIARY SERVICES

ADOPTED BUDGET

2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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<i>Beginning Fund Balance</i>	674,184	541,293
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REVENUE

Gross Income	1,912,351	1,969,722
Less Cost of Sales	1,362,590	1,403,468
<i>Net Income from Sales</i>	<i>549,761</i>	<i>566,254</i>
Food Sale Commissions	23,578	25,000
CARES MSI Funds: COVID-19 Revenue Loss	0	220,177
Other Income	<u>57,400</u>	<u>60,000</u>

<u>Total Revenue</u>	630,739	871,431
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<u>Total Beginning Balance and Revenue</u>	1,304,923	1,412,723
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EXPENDITURES

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	451,733	550,077
3100-3800	Employee Benefits	166,518	204,381
4100-4700	Supplies	9,387	2,500
5100-5800	Other Operating Costs	135,992	150,000
6100-6700	Capital Expenditures	0	0

<u>Total Expenditures</u>	763,630	906,958
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7100-7600	Other Outgo	0	0
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<u>Total Expenditures & Other Outgo</u>	763,630	906,958
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<i>Ending Fund Balance</i>	<u>541,293</u>	<u>505,766</u>
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Surplus/Deficit	(132,891)	(35,527)
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SECTION 11

CHILD DEVELOPMENT FUND

ANTELOPE VALLEY COLLEGE

CHILD DEVELOPMENT CENTER

ADOPTED BUDGET

2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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<i>Beginning Fund Balance</i>	312,980	284,889
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REVENUE

8620	California State Preschool	498,018	628,658
8645	State	0	0
8860	Interest Income	1,130	0
8871	Local	106,923	83,953
8980	Transfers In	<u>200,000</u>	<u>174,826</u>

<u>Total Revenue</u>	806,071	887,437
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<u>Total Beginning Balance and Revenue</u>	1,119,052	1,172,326
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EXPENDITURES

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	593,714	614,169
3100-3800	Employee Benefits	221,565	224,315
4100-4700	Supplies	14,093	27,953
5100-5800	Other Operating Costs	4,791	21,000
6100-6700	Capital Expenditures	0	0

<u>Total Expenditures</u>	834,163	887,437
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7100-7600	Other Outgo	0	0
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<u>Total Expenditures & Other Outgo</u>	834,163	887,437
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<i>Ending Fund Balance</i>	284,889	284,889
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SECTION 12

PARKING FUND

ANTELOPE VALLEY COLLEGE

**PARKING FUND*
ADOPTED BUDGET BUDGET
2020-2021**

		2019-2020 Estimated Actuals	2020-2021 Adopted Budget
<i>Beginning Fund Balance</i>		0	0
<u>REVENUE</u>			
8881	Local	248,823	0
<u>Total Revenue</u>		248,823	0
REVENUE PLUS BEGINNING FUND BALANCE		248,823	0
<u>EXPENDITURES</u>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	248,823	0
6100-6700	Capital Expenditures	0	0
<u>Total Expenditures</u>		248,823	0
7100-7600	Other Outgo	0	0
<u>Total Expenditures & Other Outgo</u>		248,823	0
<i>Ending Fund Balance</i>		0	0

*The Parking Fees are incorporated in the General Fund

SECTION 13

OTHER FUNDS

ANTELOPE VALLEY COLLEGE

STUDENT FINANCIAL AID FUNDS

ADOPTED BUDGET

2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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<i>Beginning Fund Balance</i>	1,030,858	679,740
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REVENUE

8100-8200	Federal Revenue	32,068,520	35,631,366
8600-8700	State Revenue	5,593,084	5,343,608
8800	Local	0	21,607
8860	Interest	<u>23,396</u>	<u>0</u>

<u>Total Revenue</u>	37,685,000	40,996,581
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<u>Total Beginning Balance and Revenue</u>	38,715,858	41,676,321
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EXPENDITURES

32300	Federal	Pell Student Grants	25,920,094	28,095,781
32310	Federal	Stafford Loans	5,899,630	6,936,927
32310	Federal	PLUS Loan	32,838	0
32320	Federal	SEOG	590,000	598,658
32603	State	Dreamer Students One Time	472	0
32604	State	Student Success	2,083,654	1,950,376
32600	State	Cal Grants	3,509,430	3,393,232

<u>Total Expenditures</u>	38,036,118	40,974,974
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<i>Ending Fund Balance</i>	679,740	701,347
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ANTELOPE VALLEY COLLEGE

STUDENT REPRESENTATION FEE
ADOPTED BUDGET
2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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<i>Beginning Fund Balance</i>		342,718	370,302
<i>REVENUE</i>			
8884	Fees Collected	36,041	32,437
8860	Interest	3,400	3,400
<u>Total Revenue</u>		39,441	35,837
<u>Total Beginning Balance and Revenue</u>		382,159	406,138
<i>EXPENDITURES</i>			
1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	2,070	10,000
5100-5800	Other Operating Costs	9,788	15,000
6100-6700	Capital Expenditures	0	0
<u>Total Expenditures</u>		11,857	25,000
7100-7600	Other Outgo	0	0
<u>Total Expenditures & Other Outgo</u>		11,857	25,000
<i>Ending Fund Balance</i>		370,302	381,138

ANTELOPE VALLEY COLLEGE

OTHER TRUST AND AGENCY FUNDS CO-CURRICULAR
ADOPTED BUDGET
2020-2021

2019-2020 Estimated Actuals	2020-2021 Adopted Budget
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<i>Beginning Fund Balance</i>	31,112	33,081
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REVENUE

8800	Local	422,912	465,203
8860	Interest	13	15

<u>Total Revenue</u>	422,924	465,218
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<u>Total Beginning Balance and Revenue</u>	454,037	498,299
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EXPENDITURES

1100-1400	Academic Salaries	0	0
2100-2400	Classified Salaries	0	0
3100-3800	Employee Benefits	0	0
4100-4700	Supplies	0	0
5100-5800	Other Operating Costs	0	0
6100-6700	Capital Expenditures	0	0

<u>Total Expenditures</u>	0	0
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7100-7600	92004: Scholarships-Local	264,106	292,668
7100-7600	90304: Scholarshare-Local	8,500	9,350
7100-7600	32902: Private Loans	148,350	163,185

<u>Total Other Outgo</u>	420,956	465,203
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<u>Total Expenditures & Other Outgo</u>	420,956	465,203
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<i>Ending Fund Balance</i>	33,081	33,096
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SECTION 14

***APPROPRIATIONS LIMIT
WORKSHEET***

**CALIFORNIA COMMUNITY COLLEGES
GANN LIMIT WORKSHEET
Fiscal Year 2020-21**

DISTRICT: **Antelope Valley College**
DATE: September 14, 2020

I. 2020-21 Appropriations Limit:		
A.	2019-20 Appropriations Limit	\$ 79,574,725
B.	2020-21 Price Factor: <u>1.0373</u>	
C.	Population factor:	
	1 2018-19 Second Period Actual FTES	11,031.5100
	2 2019-20 Second Period Actual FTES	11,163.8200
	3 2020-21 Population change factor	1.0120
	(line C.2. divided by line C.1.)	
D.	2019-20 Limit adjusted by inflation and population factors (line A multiplied by line B and line C.3.)	\$ 83,533,377
E.	Adjustments to increase limit:	
	1 Transfers in of financial responsibility	-
	2 Temporary voter approved increases	-
	3 Total adjustments - increase	-
F.	Adjustments to decrease limit:	
	1 Transfers out of financial responsibility	-
	2 Temporary voter approved increases	-
	3 Total adjustments - decrease	-
G.	2020-21 Appropriations Limit	\$ 83,533,377
II. 2020-21 Appropriations Subject to Limit:		
A.	State Aid ¹	\$ 75,808,255
B.	State Subventions ²	29,890
C.	Local Property taxes	7,695,232
D.	Estimated excess Debt Service taxes	-
E.	Estimated Parcel taxes, Square Foot taxes, etc.	-
F.	Interest on proceeds of taxes	-
G.	Less: Costs for Unreimbursed Mandates ³	-
H.	2020-21 Appropriations Subject to Limit	\$ 83,533,377

¹ General Apportionment, Apprenticeship Allowance, Prop 55 Education Protection Account tax revenue

² Home Owners Property Tax Relief, Timber Yield Tax, etc...

³ Local Appropriations for Unreimbursed State, Court, and Federal Mandates

SECTION 15

***EDUCATION PROTECTION
ACCOUNT***

CALIFORNIA COMMUNITY COLLEGE
 Annual Financial and Budget Report
 SUPPLEMENTAL DATA

Schools and Local Public Safety Protection Act
 Prop 30 EPA Budget Report

Budget for

Fiscal Year: 2020-2021

District ID: 64253

Name: Antelope Valley Community College

Activity Classification	Activity Code	Unrestricted			
EPA Proceeds:	8630	10,923,186			
Activity Classification	Activity Code	Salaries and Benefits (1000 - 3000)	Operating Expenses (4000 - 5000)	Capital Outlay (6000)	Total
Instructional Activities	0100-5900	10,923,186			
Other Support Activities (list below)	6XXX				
Total Expenditures for EPA*		10,923,186	0	0	10,923,186
Revenues less Expenditures					0
*Total Expenditures for EPA may not include Administrator Salaries and Benefits or other administrative costs.					